

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,080

Monday November 10 1986

D 8523 B

US money-makers take their skills to China, Page 24

Austria	100.20	Denmark	100.20	France	100.20
Belgium	100.20	Germany	100.20	Italy	100.20
Canada	100.20	Japan	100.20	Netherlands	100.20
Switzerland	100.20	Spain	100.20	Sweden	100.20
UK	100.20	USA	100.20		

World news Business summary

Boost for Kohl in regional elections

West Germany's opposition Social Democratic party (SPD) suffered a crushing defeat yesterday in important regional elections in the northern city of Hamburg.

Gains by the conservative Christian Democratic Union (CDU) gave Mr Helmut Kohl, the Chancellor and CDU chairman, another powerful boost in the campaign leading to the country's general elections on January 25.

Last night's results look likely to lead to complicated coalition negotiations between the SPD and CDU over forming a new government for the Hamburg city-state. Page 24

Tamil held

Several hundred Tamil militants were detained in the south Indian city of Madras and a large quantity of arms seized as Sri Lankan guerrillas predicted a co-ordinated push by New Delhi and Colombo to end the Tamil insurgency. Page 4

Atomic accord

An agreement between Cuba and Argentina calling for collaboration in the peaceful use of atomic energy, the first of its kind in Latin America, has been signed in Havana.

Britain defies boycott

Britain defied a west European boycott of ceremonies honouring South African killed in both world wars. Britain, the US and Taiwan were the only foreign countries represented at a ceremony in Johannesburg attended by President P. W. Botha.

Soweto gun battle

South African police fought a gun battle with black youths as the latest round of violence continued in the township of Soweto, Johannesburg. There were no injuries in the clash.

PLO pledge

The Palestine Liberation Organisation said it would continue its military operations against Israel despite a "successful" meeting with Israeli leftists in Romania.

Air suspect arrest

Japan arrested a man suspected of smuggling a grenade aboard the Thai Airways aircraft that made a forced landing last month after a mid-air explosion.

Israel denies kidnap

Israel admitted holding Mordechai Vanunu, said to have leaked details of the country's nuclear weapons, but denied kidnapping him in Britain. Page 4

Volcano victim

Vincenzo Monti, a 26-year-old Italian, fell to his death on Mount Etna, Sicily, after the remains of a lava flow crumbled beneath him.

Tankers attacked

Irish military aircraft were reported to have hit two supertankers, one with a Cyprus flag, the other Iranian, in a renewal of Gulf war raids on shipping.

Whaling boats sink

Two whaling boats sank in Reykjavik harbour, Iceland, and harbour officials said they were probably sabotaged. Iceland has been urged by the US to halt whaling.

Meillia vote

Modern inhabitants of Spain's north African enclave of Meillia have voted to end all contacts with the government in Madrid, saying they have been deceived over promises of Spanish nationality.

Aquino's warning

Philippine President Corason Aquino warned disident military groups against staging a coup during her four-day visit to Japan which begins today. Page 6

Hutton rebuffs \$1.6bn offer

E F HUTTON, troubled Wall Street brokerage firm, has rebuffed a \$1.6bn takeover approach by American Express, US financial services giant. Page 24

BURROUGHS, Detroit-based computer maker, is selling the bulk of its Memorex computer peripheral operations for \$500m to an investor group which includes several senior Memorex executives. Page 25

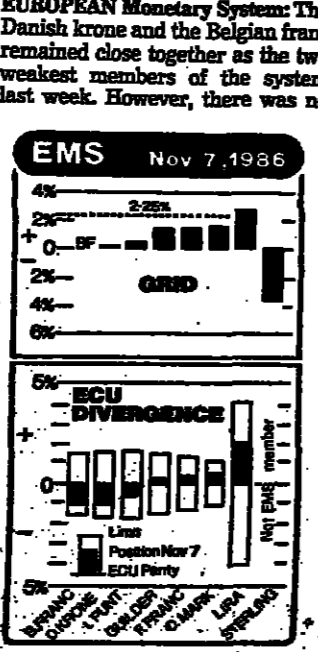
WICKES, US building products and retail group, said it had agreed to acquire Collins & Aikman, major producer of textile products, for \$1.16bn in a cash merger. Page 25

AMSTRAD's next generation of personal computers is likely to be even cheaper than that recently launched through savings on key components. Page 9

EUROPEAN Monetary System: The Danish krone and the Belgian franc remained close together as the two weakest members of the system last week. However, there was no

downward pressure and both currencies started to recover slowly against the D-Mark. This was possible because of the D-Mark's failure to regain recent losses against the US-dollar. A stronger D-Mark usually places strain on the weaker members as funds are switched into the German currency to a greater extent than into other EMS currencies.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2 1/2 per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.



UNCTAD, United Nations Conference on Trade and Development, is proposing a coordinated international effort to solve the crisis in world shipping. Page 24

ALEXANDER and Alexander, world's second largest insurance broker, yesterday reported a third quarter loss of \$900,000 after taking a \$18.5m charge from discontinued operations. Page 25

POWER of Canada, holding company of Montreal financier Mr Paul Desmarais, and its financial services arm have reported higher earnings of C\$87.9m (\$75.3m) for the third quarter. Page 28

GTE, US telecommunications and electrical equipment group, took action to thwart a possible unfriendly takeover bid by announcing a buy-back of up to 10m shares. Page 28

VIRGIN GROUP plans to become the leading UK-based international media and entertainment group, the prospectus for its offer-for-sale, published today, says.

DUTA, publicly listed property company controlled by Dato Yap Yung Song, a Malaysian businessman, has been placed under receivership. Page 25

DAVY, UK engineering contractor, is to build a \$200m chemical plant in the US for Standard Oil. Page 10

Netherlands on the alert as Rhine pollution spreads

BY DAVID MARSH IN BONN AND LAURA RAUIN IN AMSTERDAM

WEST GERMANY yesterday stepped up its calls for damages from Switzerland as a wave of pollution caused by last weekend's fire at the Sandoz chemical company in Basle spread down the Rhine.

Meanwhile, the Netherlands moved swiftly yesterday to counter the effects of the toxic chemicals being washed down one of Western Europe's greatest rivers.

The accident, which has killed several hundreds of thousands of fish and eels in the Rhine and prompted emergency procedures to safeguard municipal water supplies, is emerging as one of Europe's most serious environmental disasters of recent years.

It seems likely to increase further general concern over international control of environmental damage. This has already become a significant issue in European public opinion following the Chernobyl nuclear reactor disaster in the Soviet Union.

The question of compensation for damage caused by poisonous waste in the Rhine is being discussed between the West German Government and the Rhine-side states which have responsibility for environmental issues. The states of Rheinland Palatinate, Baden-Württemberg and Hesse, however, made clear at the weekend their intention to press for damages.

West Germany's opposition Social Democratic Party (SPD) yesterday criticised Mr Walter Wallmann, the Minister for Environment and Reactor Safety, for what it claimed was his failure to inform the public of the full consequences.

Mr Wallmann has called a meeting today of the Rhine protection commission, grouping federal and state representatives, for today to discuss the economic and environmental costs of the accident.

The Federal Government has already accused Switzerland of fail-

ing to alert neighbouring countries to the extent of damage caused by the November 1 fire. The "second wave" of pollution travelling down river yesterday consisted of a 70km stream containing several thousand litres of mercury wastes leaked into the river at the Sandoz works at the end of last week.

An internal report of the Association of German Chemical Industries

Continued on Page 24

Mubarak names new PM amid fears over economy

By Tony Walker in Cairo

PRESIDENT Hosni Mubarak of Egypt yesterday appointed a new Prime Minister in a surprise announcement that reflects his disquiet over a continuing deterioration in the Egyptian economy. There have recently been worrying increases in prices and little progress on basic economic reform.

Dr Ataf Sidki, a 56-year-old economist who has not previously held political office, becomes Egypt's fourth Prime Minister in five years at a time when the country is engaged in sensitive talks with the International Monetary Fund (IMF) on emergency relief. His two predecessors served for about a year each.

While there have been persistent rumours about a possible Cabinet reshuffle, the sudden departure of Dr Ali Lutfi, the outgoing Prime Minister, came as a surprise.

In his letter appointing Dr Sidki, Mr Mubarak implied criticism of the outgoing administration. He said Egypt's economic situation "still needs more and higher rates of accomplishment and progress."

Egypt's President hoped the new government would "respond better to the aspirations and requests of Egyptians."

The appointment of Dr Sidki coincides with uncertainty in Egypt's financial markets over the activities of Islamic investment companies.

Reports are circulating in Cairo of a rumour on one of these companies. The sector itself, which has grown fast outside effective official control, is said to be under investigation by central banking authorities.

A foreign banker said the sudden change in government was unlikely to add to Western confidence in Egypt which is burdened by foreign debts of \$38.5bn and a worrying build-up of arrears on debt payments which reached \$4.2m by the middle of this year.

Dr Lutfi, the 50-year-old technocrat, appointed Prime Minister 14 months ago, said in his resignation letter: "We find it is our duty to announce that the public interest calls for giving a chance to another group of Egypt's children to continue the march..."

It was not immediately clear why Dr Lutfi resigned. Associates said that he had been unhappy at difficulties he faced in establishing authority over the cabinet, which includes powerful elements from previous administrations.

Surprise is being expressed at the choice of the relatively inexperienced Dr Sidki as Prime Minister at a critical time for Egypt.

EEC set to agree arms sales ban against Syrians

BY QUENTIN PEEL IN BRUSSELS

AT LEAST 11 of the 12 member states of the EEC are set today to agree on a four-part package of actions against Syria, including a ban on arms sales, in support of Britain's decision to break off diplomatic relations last month.

The measures are expected to be approved by the Community foreign ministers meeting in London, following their failure to agree on any concerted action at their last meeting in Luxembourg and subsequent high-level negotiations among senior officials last week in Vienna.

The single member state still holding out against the package, and indeed any measures to isolate Syria, is Greece. But British officials are hoping to persuade Athens to agree. However, the measures seem certain to be taken by the 11, regardless of the Greek attitude.

Mr Helmut Kohl, the West German Chancellor, and Mr Jacques Chirac, the French Prime Minister, yesterday held out the possibility that EEC foreign ministers meeting today would decide a joint line to intensify action against Syria over international terrorism.

After a lunchtime meeting at Mr Kohl's home near Ludwigsfelden on the Rhine, Mr Kohl said the foreign minister's session was likely to find a "sensible solution" to back up Britain in the diplomatic crisis over Damascus.

Mr Chirac said he believed EEC solidarity over the affair should be "possible" at today's gathering.

The measures against Syria are a

direct response to British evidence of Syrian involvement in the attempted bombing of an Israeli El Al airliner at Heathrow airport last April, a crime for which Jordanian Nezar Hindawi was sentenced last month to 45 years imprisonment.

Details of the implementation of the four measures have to be finalised at today's meeting. They still fall short of the full range proposed by Sir Geoffrey Howe, the British Foreign Secretary, at the Luxembourg meeting.

They include a ban on arms sales; ending high-level visits between EEC countries and Syria; tighter restrictions on activities of Syrian embassies in the Community - as yet unspecified; and tighter security and surveillance of Syrian Arab Airlines.

In addition to those measures, the British Government has promised to veto any renewal of the current EEC financial aid for Syria, which expires at the end of the month.

Successful agreement on the package at today's meeting should repair some of the damage done by Sir Geoffrey's abortive effort in Luxembourg where he was accused by other member states of trying to rush them into action without adequate preparation.

The ministers did agree on that occasion on a statement expressing understanding and support for the British action in severing its diplomatic relations with Damascus - except for Greece, which rejected the evidence of Syrian involvement in the Hindawi case.

Lawson ready to back pound with rates rise

BY PETER RIDDELL AND JANET BUSH IN LONDON

MR NIGEL LAWSON, the UK Chancellor of the Exchequer, does not want to see sterling going any lower and would be prepared to raise interest rates again if there is renewed pressure against the pound.

Mr Lawson sought during a television interview yesterday to dampen election speculation and reassure financial markets about the Government's fiscal and monetary prudence in the wake of the large increases in public spending announced on Thursday.

After arguing that the foreign exchange markets had already taken into account the forecast current account deficit next year, Mr Lawson claimed that sterling might come under pressure for political reasons with fears of the impact of a Labour Government. "That is something which I have to contend with. It may require interest rates to rise and if so, so be it. If there is pressure on sterling, then that is how we have responded in the past and that is how we would have to respond in the future."

"Certainly I have no wish to see sterling go any lower. There had to be a fall in the exchange rate in order to adjust for the very sharp fall in the oil price. That inevitably had to occur and has now happened."

This goes further than his comment in his speech three weeks ago when, similarly relating sterling to the oil price, he confined himself to the statement that there were "clearly limits to the necessary and desirable extent of that fall."

Mr Lawson also sought to cool the growing speculation about an early general election. This has been further fuelled by a Market and Opinion Research International poll putting the Conservatives at 40 per cent, ahead of Labour at 39 per cent and the SDP/Liberal Alliance at 18 per cent. This is the

fourth recent poll putting the Tories in the lead.

The Chancellor said he was certain there was "no quick dash to the country in mind." He later added "I am quite content to go the whole way until 1988 and indeed it would have the advantage of giving me an extra budget in this parliament."

The same themes will be reinforced this evening by the Prime Minister in her annual address to the Lord Mayor's Banquet in the City of London. Much of the speech, which Mrs Thatcher was drafting yesterday, will be about the economy and she is also expected, either directly or indirectly, to dampen election speculation.

Mrs Thatcher has made it known that she wants to serve at least four years from her 1985 victory before seeking re-election. This means an earliest possible date of mid-June and most senior ministers still favour autumn next year.

However, many City commentators, opposition leaders, and Conservative MPs believe that the economic risks of delay will result in an earlier election.

Mr Lawson also attacked criticism that monetary policy had become too loose. He said there was an inconsistency between saying "there is too much credit, too much money sloshing around the economy - I don't think there is - and saying at the same time that interest rates are too high."

Apart from continued reaction to the autumn economic statement the other main political interest this week will be in the Queen's Speech on Wednesday outlining the Government's legislative programme and the Knowles North local election on Thursday, which Labour is expected to win by a comfortable margin.

Editorial Comment, Page 22

White House under fire over weapons for Iran

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

THE WHITE HOUSE was subjected to a barrage of criticism yesterday over its handling of reports that it had sought the release of US hostages held in Lebanon by supplying military equipment to Iran.

Despite charges from the political opposition that the credibility of US foreign policy was being undermined, the White House still declined to comment beyond earlier statements that disclose more at risk efforts to free the hostages.

Mr Donald Regan, the White House chief of staff, said in a television interview yesterday that the news media did "not realise how much (its reporting) puts the remaining hostages in jeopardy." He said the White House would not give a full account of its efforts to Congress or the American people until "all the hostages are out."

Amid authoritative reports that Mr George Shultz, the US Secretary of State, might consider the issue as one of possible resignation, the White House stance was threatening to become a major confrontation on the direction of foreign policy between the White House and the newly elected Democratic majority in the Senate.

Asked about reports that Mr Shultz and Mr Caspar Weinberger, the US Defence Secretary, were furious about the White House-led ef-

orts to gain the hostages' release, Mr Regan said: "I have never seen them angry over what we are doing for the hostages. I simply do not believe those stories but I will leave it to them to answer any direct question you might have."

So far, however, its refusal to disclose details of its efforts to secure the release of American hostages is mostly fueling speculation about covert US activities.

Senator Robert Byrd, expected to be elected majority leader of the upper house in succession to Republican Senator Robert Dole, described the Administration's policy on the release of the hostages as "a major blunder."

He maintained yesterday that the policy undermined the credibility of US foreign policy at home and abroad. Senator Dole has also been critical of making any "payoffs for hostages" but he indicated that he did not know whether the present reports involving Iran were true.

Senator Richard Lugar, chairman of the Senate foreign relations committee, avoided direct criticism of the White House but said he believed that Mr Shultz ought to be involved in the formulation of American foreign policy.

The White House decision to stonewall in the face of questions on its alleged dealing with Iran is

leading to allegations of a cover-up. Senator Byrd said yesterday that if, as has been claimed, the White House was using the National Security Council to run covert operations to evade laws requiring that agencies such as the Central Intelligence Agency report to Congress, then "perhaps the laws ought to be changed."

Dr Henry Kissinger, a former US Secretary of State, argued yesterday that providing arms to Iran in return for its help in releasing hostages merely made it more likely that more hostages would be taken.

It is argued that it is not in US strategic interests for Iran to win its war with Iraq but that an American decision to supply arms or spare parts to Iran could have this effect depending on the scale of activity.

Senator Patrick Leahy, the Democrat who is vice-chairman of the Senate intelligence committee, was reported yesterday as saying: "There is nothing wrong with secret diplomacy, but if you are doing it as a way to get around specific laws, there is something wrong. The basic question is whether they are using the National Security Council to get around American law."

Lifting the veil on covert action, Page 3

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OVERSEAS NEWS

Neue Heimat faces fresh crisis

BY ANDREW FISHER IN FRANKFURT

OPINION IS hardening among West German banks that the founding Neue Heimat housing group sold by trade unions to a Berlin bakery owner for a nominal DM 1, cannot be kept going for much longer in its present form.

A meeting of the 15 main creditor banks today could help decide its fate, though most appear keen that any solution should stop short of bankruptcy. Neue Heimat owes German and foreign banks and other creditors about DM 176bn (€5.77bn).

Bankruptcy would lead to forced sales of homes and push down property prices. Instead, some banks are arguing for an orderly winding up under German liquidation, or Vergleich (composition), proceedings. These buy time by holding off creditors and permitting the gradual sale of assets.

Mr Horst Schiesser, the Berlin businessman who bought the scandal and debt-ridden group, has tried to persuade banks to give him time to turn it round. He won some breathing space last month with an agreement by the main banks to continue a moratorium on debt repayments, already agreed with the previous owners, until the end of the year.

But some banks have called in their loans and a turnaround of Neue Heimat is likely to require an extension of this agreement.

Further discussions among the banks, which have set up a special working group to keep all 150 creditor banks and financial institutions informed, have brought a growing conviction that Neue Heimat cannot be saved.

Although the unions hoped to rid themselves of an embarrassing problem, the sale concentrated public attention on the company's murky past and lax management. Mr Schiesser's own business affairs and associates have also come under increasingly critical scrutiny.

The standing of the unions has been most tarnished by the affair. The future of Mr Ernst Breit, head of the German trade union federation (DGB), has been called into question, as has that of Mr Alfons Lappas, who was imprisoned briefly for refusing to talk to a parliamentary commission about Neue Heimat.

The union movement has agreed to sell Bank fuer Gemeinwirtschaft, the fifth biggest German non-state bank, to the Aschener und Muenchener insurance company, because of the financial impact of Neue Heimat's problems.

Mr Lappas is expected to step down shortly as head of BGAG, which owned Neue Heimat on the union's behalf. Whatever happens to the housing group and whether or not banks agree to extend the debt moratorium beyond 1986, the post-war concept of Gemeinwirtschaft, or capitalism with socialist favour, has been shattered.

Transport ministers in search for compromise on air fares

BY TIM DICKSON IN BRUSSELS

THE British Government's aim to force down European air fares through greater competition among airlines hinges on a crucial meeting of EEC transport ministers starting in Brussels today.

Britain claims that consumers would begin to feel the benefits next year if member states could agree on its new compromise proposals for more liberalisation.

Mr John Moore, Britain's Transport Secretary and chairman of the Transport Council, however, faces an uphill struggle since several countries are clearly reluctant to approve Britain's moderately reformist package. Much will depend on France and Germany, for example, whose limited enthusiasm appears to have been waning in recent weeks.

Even if ministers can adopt a common approach their actions are bound to be fiercely criticised by consumer groups and treated with at least a degree of scepticism by the European Commission. Following a firm prod from the European Court of Justice in April, it was the commission which initiated much more radical proposals in the summer.

Britain says these proposals had to be watered down in the interests of finding a consensus but that they still represent a worthwhile "first step." The Bureau of European Consumer Unions does not share this optimism, claiming that the public has been "badly misled," and said last week that no agreement was better than the one now on the table.

Moves towards liberalising airline regulations — a system described last week by the EEC's Competition Commissioner Mr Peter Sutherland as "uniquely anti-competitive" — have focused on three major areas: air fares, capacity sharing and market access.

There are many views on the conditions under which airlines can fix discount and deep discount fares without needing authorisation from governments. The proposal tabled by Britain today is that a discount fare could go as low as 65 per cent of the normal economy fare, and a deep discount fare to 45 per cent of the normal fare.

As for capacity sharing, there is general agreement that the share of seats on a particular route could move to a 45/55 split in the first two years, but Britain's idea of 60/40 in the third year is likely to prove divisive.

The French and the Germans among others may argue for a slower pace of reform while the enthusiastically liberal Dutch and Irish want to abandon seat-sharing arrangements altogether.

On market access Britain wants to end the old idea that EEC routes should be restricted to one carrier per country.

pean producers' attempts to improve their competitiveness.

Sir John Egan, the committee's president, presented the paper to the European Commission last week in what appears to be a direct attack on the UK Government's assistance for the Nissan factory, which recently opened in Washington, Tyne and Wear.

The committee argued that Japanese investment in new capacity in Europe should only be accepted if it involves a very high level of integration with local industry.

Comecon party leaders arrive in Moscow

PARTY LEADERS from the 10-nation Communist trade group Comecon arrived in Moscow yesterday for a working meeting on the Soviet economy.

Mr Lappas is expected to step down shortly as head of BGAG, which owned Neue Heimat on the union's behalf. Whatever happens to the housing group and whether or not banks agree to extend the debt moratorium beyond 1986, the post-war concept of Gemeinwirtschaft, or capitalism with socialist favour, has been shattered.



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OVERSEAS NEWS

Guerrillas' threat hangs over Peru poll

PERUVIANS go to the polls today to elect nearly 2,000 provincial and district mayors for the next three years. The ruling party, Apra (American Popular Revolutionary Alliance), will be testing whether President Alan Garcia's popularity can make it the undisputed leading political force. Soldiers will ring 45,000 polling booths because of threats by radical Maoist Sendero Luminoso (Shining Path) rebels to disrupt the poll.

Lifting the veil on covert action

Lionel Barber in Washington on the Reagan Administration's liking for undercover operations

BEHIND the bizarre mission of President Ronald Reagan's former National Security Adviser Mr Robert McFarlane to Iran lies a running theme in Mr Reagan's foreign policy: the use of undercover operations.

For all the half-denials in Washington, there is little doubt that the McFarlane mission fits into a pattern of covert operations set up soon after President Reagan took office in 1981.

It takes its inspiration largely, but not solely, from what has become known as the "Reagan doctrine": US military and financial support for anti-Communist rebels in countries such as Angola, Afghanistan and Nicaragua.

The Reagan Administration's activities have largely escaped public scrutiny through Congress, thanks to the Republican-controlled Senate's unwillingness to delve too deeply. That is likely to change now that the Democrats are back in control following their victory last week in the mid-term elections.

Full details of the reported arms shipments to Iran in return for Tehran helping to secure the release of American hostages held in Lebanon have yet to emerge. Yet it is possible to draw some parallels between the Iranian operation and the effort to provide secret military advice and arms to the Contra rebels fighting the leftist Sandinista Government in Nicaragua.

The link begins with two men who figure largely in both operations: Mr McFarlane, a former Marine, who resigned last December as President Reagan's National Security Adviser, and Lt Col Oliver North, a serving Marine and close friend of Mr McFarlane who is currently a senior member of the National Security staff in the White House.

It was Mr McFarlane who in early 1984 secured President Reagan's approval for a "private aid network" to help the Contra rebels, a proposal developed by Lt Col North in order to evade a ban on US aid imposed by Congress.

The ban followed the disclosure that the US Central Intelligence Agency (CIA) had directed the mining of Nicaragua's harbours and then told the Contras to claim public credit for the operations. Congress, through its oversight committees, learnt of these covert operations only belatedly and the ensuing controversy led directly to the cut-off of CIA aid.

This was a severe blow to the Reagan Administration. The Contras, described by the President as "freedom fighters" faced a losing battle against the better-trained and better-equipped Sandinista troops (helped by supplies from the Soviet Union).

The private aid network grew out of the desire to skirt the laws which prohibit the US from providing military aid to the Contras. Lt Col North, working with other US officials in the Pentagon and State Department, made contact through intermediaries with a string of former CIA operatives.

A retired army Major General John K. Singlaub, whose intelligence experience dates back to the Second World War, was recruited to organise fund-raising and provide military advice.

According to Mr Robert Parry, an Associated Press agency reporter who has followed closely the Contra aid programme, was a classic covert operation "with deniability built in for the White House at every level."

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Mr McFarlane has claimed that the spirit and letter of the Congressional ban on Contra aid was observed by the Administration but the leak of Lt Col North's involvement in the summer of 1985 suggested that some US officials had their doubts.

These doubts are already surfacing in the other covert operation in which Lt Col North and Mr McFarlane now appear to have figured: the arms-for-hostages deal between the US and Iran.

The key difference between the Nicaraguan effort and the Iran operation is that the latter was essentially a White House affair, co-ordinated through the National Security Council. High-ranking State Department officials do not appear to have been informed and the US Secretary of State, Mr George Shultz, and the US Defence Secretary, Mr Caspar Weinberger had severe doubts.

The problem centred on what was publicly declared US Government policy: no hostage deals with terrorists or governments which sponsor terrorism, and no arms supplies to Iran.

The US has pledged neutrality in the Iran-Iraq war and has imposed an arms embargo against Iran since 1979, following the takeover of the US Embassy and its diplomats as hostages in Tehran by Moslem extremists.

Against this was set the desire to secure the release of at least seven American hostages in Lebanon. In the longer term, it was argued that the US should promote ties with Iranian military and political leaders jockeying for power under the ageing leader, Ayatollah Khomeini.

Conventional diplomacy, through the State Department, was cast aside and replaced by covert operations, co-ordinated by the White House.

This should not be seen as a purely Reagan phenomenon. Other US leaders, such as President Richard Nixon used the National Security Council as a way of side-stepping the rest of the US bureaucracy and avoiding leaks.

Intelligence Agency (CIA) had directed the mining of Nicaragua's harbours and then told the Contras to claim public credit for the operations. Congress, through its oversight committees, learnt of these covert operations only belatedly and the ensuing controversy led directly to the cut-off of CIA aid.

This was a severe blow to the Reagan Administration. The Contras, described by the President as "freedom fighters" faced a losing battle against the better-trained and better-equipped Sandinista troops (helped by supplies from the Soviet Union).

The private aid network grew out of the desire to skirt the laws which prohibit the US from providing military aid to the Contras. Lt Col North, working with other US officials in the Pentagon and State Department, made contact through intermediaries with a string of former CIA operatives.

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Kennedy in Senate challenge to Reagan on 'neglect of needy'

BY STEWART FLEMING, US EDITOR IN WASHINGTON

SENATOR Edward Kennedy, the 54-year-old liberal Democrat from Massachusetts, has announced that he will take over the chairmanship of the Senate labour and human resources committee, and has promised to challenge the Reagan Administration's "shameful recent trend of neglect for the needy."

Senator Kennedy's decision clears the way for prospective Democratic presidential candidate Senator Joseph Biden to become chairman of the judiciary committee. Senator Biden, who is also seen as leaning to the liberal wing of the party, will make it more difficult for President Reagan to appoint ideological conservatives to the Federal Courts since such appointments must be processed through the judiciary committee and approved by the full Senate.

As a result of last week's victory in the mid-term elections, the Democratic Party now has a 55-43 majority in the US Senate, giving it the right to appoint Democrats as chairmen of committees which oversee legislative proposals, hold hearings into administration policy and are the first stage in the process of approving many appointments by the executive branch of government, including the appointment of Federal Reserve board governors.

Political analysts observe that of the 17 key senate committees, nine seem likely to be chaired by senators from the right wing of the party.

Senators from the south of the US such as Senator Sam Nunn of Georgia and Senator Lloyd Bentsen of Texas in particular are expected to have committee, and has promised to challenge the Reagan Administration's "shameful recent trend of neglect for the needy."

The conservative influence of southern Democrats could, it is argued, move the party more towards the centre on many issues.

Senator Kennedy and Senator Biden, however, will be able to speak out strongly on behalf of organised labour and minorities, traditional core groups in the Democratic Party coalition.

Democrats are also emphasising the importance of education in improving the competitiveness of American industry. Senator Kennedy, announcing his decision in Boston over the weekend, stressed the importance he attaches to education.

"I welcome the opportunity to participate in creating a new agenda for social progress in America," he said.

Mr Kennedy, because of his seniority—he was first elected to Congress in 1962—could have chosen to chair either the labour or judiciary committees. He said that he had chosen labour because both his brothers, former President John F. Kennedy and Robert Kennedy served on the labour committee which deals with issues "my family has been involved in since they came to Congress."

Canada reforms medicines law

BY BERNARD SIMON IN TORONTO

CANADA IS to introduce legislation modifying a controversial system of compulsory licensing of brand-name medicines after a compromise between multinational pharmaceutical companies and generic drug makers.

In terms of draft amendments to the Patent Act, brand-name manufacturers will have seven years of patent protection before having their medicines copied by the generic companies.

The time will be extended to 10 years if the generic manufacturers import the fine chemical ingredients for products.

The licensing system, designed to hold down domestic medicine prices, has been an important irritant in Canada's commercial relations with the US and EEC since it was introduced in 1969.

Multinational drug companies have complained that it provides inadequate patent protection, discourages research and has enabled generic manufacturers to compete unfairly in export markets. Patent protection on pharmaceuticals has been as short as three or four years, compared with the 17 years provided on other products.

In return for greater protection, the brand-name producers have promised to increase research and development spending from 4.8 per cent of sales to 10 per cent over the next 10 years. Three companies, Upjohn, Ortho and Parke-Davis, last Friday announced investment projects totalling C\$100m (£50.5m).

Consumer groups and the parliamentary opposition have vowed to fight the proposals, arguing that they will lead to higher medicine prices. To meet these objections, the Government proposes to set up a prices review board to ensure they do not rise faster than the inflation rate.

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World Economic Indicators table with columns for Foreign Exchange Reserves and data for various countries (US, UK, West Germany, Italy, Japan, Netherlands, Belgium, France) across different months (Sept '86, Aug '86, July '86, June '86, May '86).

BRITISH-BORNEO PETROLEUM SYNDICATE, P.L.C. INTERIM REPORT FOR THE HALF YEAR TO 30th SEPTEMBER 1986. Includes financial data, profit on dealing activities, and net current assets.

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Dollar's Fall Aids Multinationals That Work the Currency Markets. THE BIG U.S. MULTINATIONAL COMPANIES that have benefited from the dollar's 18-month descent have vastly different strategies for dealing with volatile foreign-exchange markets.

OVERSEAS NEWS

Pricing committee of Opec to meet

By Roger Matthews

THE PRICING committee of the Organisation of Oil Exporting Countries is to meet in Ecuador before the end of this week, it was announced in Kuwait yesterday.

The main task for the committee, comprised of Kuwait, Ecuador and Libya, will be to consider a strategy for returning to a fixed market price. Mr Hisham Nazer, the new Saudi Oil Minister, said after the sacking of Sheikh Ahmed Zaki Yamani at the end of last month that the target should be \$18 a barrel.

Opec set up the three-member pricing committee during its 17-day meeting in October. Under its terms of reference any other Opec member can sit in on its meetings.

There was speculation last week during the summit meeting of the Gulf Co-operation Council that the pricing committee could turn into a full ministerial conference.

However, Saudi Arabia is anxious for the fullest consultation between members before going into a full conference, which is currently scheduled to convene in Geneva on December 11.

Iran launched two attacks on Iranian vessels shuttling oil from its main terminal at Kharg Island yesterday.

India in surprise sloop on Tamils

BY K. K. SHARMA IN NEW DELHI AND MERVYN DE SILVA IN COLOMBO

POLICE IN the southern Indian state of Tamil Nadu made a surprise sloop at the weekend on Sri Lankan Tamil militants who have taken refuge there. About 1,000 were arrested and thousands disarmed.

Among the arms seized were rocket launchers, machine guns, automatic rifles and an unspecified quantity of ammunition. Among those arrested were leaders of the groups who for more than three years have organised operations in northern Sri Lanka from Tamil Nadu.

The leaders were detained for up to eight hours before

being released after police took an inventory of their weapons and belongings and raided their offices.

The crackdown was seen in Colombo as a signal by Delhi in advance of the second South Asian summit, opening next week in Bangalore, where cross-border terrorism is expected to be high on the agenda and where negotiations between Mr Rajiv Gandhi, the Indian leader, and Mr J. P. Jayewardene, the Sri Lankan president, are to take place.

Police warned the guerrilla leaders they should refrain from terrorist activities on

Indian soil. Observers believe that the security forces may have been referring to the killing of a Tamil Nadu social worker in Madras last week by members of a Sri Lankan guerrilla group.

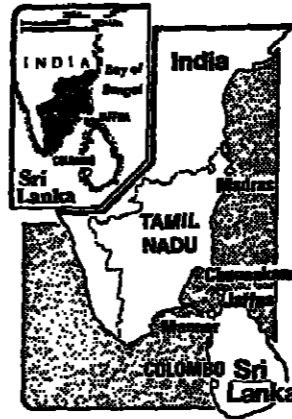
Reports from Madras, where the Tamil groups are based, say the state government informed central government of plans for the crackdown but said the operation was ordered by New Delhi. This is not widely believed.

Sri Lanka Tamil militants and refugees in Tamil Nadu have conducted their operations with at least the tacit consent of the Indian Government and have

been given refugee status by it. Many believe that militants' training camps in Tamil Nadu have been approved by the authorities. The crackdown was a surprise because of India's sympathies for the Tamil struggle for independence.

Mr Jayewardene's latest proposals for a settlement to the ethnic strife were rejected last week by the Tamil militants on the ground that they did not go far enough to satisfy their demands for autonomy for the northern and eastern provinces of Sri Lanka.

The proposals are thought to have been commended to the militant groups by the Indian



Government, which is acting as a mediator. The crackdown could mean that the Indians intend to put pressure on the militants to reach a settlement.

Unctad urges united action to curb excess shipbuilding

BY WILLIAM DULLFORCE IN GENEVA

SUBSIDISED excess shipbuilding capacity is probably the major obstacle to restoring the balance between supply and demand and solving the crisis in world shipping, the secretary of the United Nations Conference on Development and Trade (Unctad) states in the casebook report it will submit today to the organisation's shipping committee.

Unctad takes issue with the broad combination of protectionist and other support measures of both shipping and shipbuilding taken by many countries.

The Organisation for Economic Co-operation and Development (OECD) calculated that subsidies in shipbuilding in 1983 amounted to about \$5.2 billion worldwide.

This would indicate a general worldwide subsidy level of about 25 per cent compared with the value of new ships delivered in the same year, roughly estimated at some \$20 billion, Unctad comments.

The high level of subsidisation has exerted a strong downward pressure on prices for new ships and stimulated speculative investment in shipbuilding. The price for a 250,000 dwt tanker tumbled from \$70m in 1980 to \$47m in 1985.

Accelerated scrapping of obsolete ships is one course advocated. Between 1978 and 1985 a total of 220 ships amounting to 9.5m grt (gross registered tons) were scrapped. Unctad believes the contribution of accelerated scrapping schemes should not be overestimated but suggests governments could increase their financial aid to developing countries for the establishment of scrapping yards.

A recent shipping development analysed critically in the Unctad report is the build-up of round-the-world container shipping services since 1984. These are provided by vessels which circumnavigate the globe on fixed liner schedules.

Four big shipping operators - ABC Container Line, Barber Blue Sea Line, United States Line and Evergreen - offer these services while three other lines offer integrated end-to-end linking voyages at common transshipment points.

Market concentration has been increased and the lack of equilibrium between supply and demand on many containerised liner routes has been accentuated, Unctad says.

Israel admits holding 'missing' nuclear technician

BY ANDREW WHITLEY IN JERUSALEM

THE Israeli Government yesterday publicly admitted that it was holding Mr Mordechai Vanunu, the nuclear technician who disappeared in London six weeks ago after leaking the country's nuclear weapons secrets.

At the same time, the Government denied that he had been kidnapped on British soil. It said there was no basis to a report that Mr Shimon Peres, the former Labour Prime Minister, had contacted Mrs Margaret Thatcher, "to inform her about something that never took place."

An official statement, issued after yesterday's regular Cabinet meeting, said Mr Vanunu was "under legal detention," following a court order issued after a hearing at which he had had legal representation.

No further details would be published as the case was sub judice, the statement said.

However, a police spokesman yesterday denied that the dissident Israeli was being held in a police facility. Mr Vanunu is believed to have been originally picked up abroad by Israel's intelligence services.

Mr Vanunu's voice was yesterday heard - albeit indirectly - for the first time since his disappearance. Speaking on the army radio, his lawyer, Mr Amnon Zichroni, said his client protested against the public "lynching" to which he had been subjected by the Israeli press in recent days.

Mr Zichroni, a prominent left-winger, said his client was well but said he was unable to comment on the investigation because of security restrictions.

Brief though it was, the belated official admission that

the former technician from the Dimona nuclear research centre is under arrest in Israel carries far-reaching implications which go well beyond the particular circumstances of Mr Vanunu's mysterious re-appearance in Israel.

It tacitly acknowledges the veracity of his claims to a British newspaper that over the past 20 years Israel has secretly developed a nuclear weapons capacity.

There has never been a public debate in Israel over the possession or use of nuclear

weapons, even though it has long been widely believed both within Israel and abroad that the Jewish state had become the world's sixth nuclear power.

Israelis have traditionally comforted themselves with the belief that - if the worst came to the worst - the "bomb in the basement" indeed existed. Mr Amos Rubin, the Prime Minister's economic adviser, for example, is well known as advocating that Israel should base its defence policies on a public acknowledgement of its nuclear might.

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SHIPPING REPORT

Tanker rates steady as dealers await oil moves

BY KEVIN BROWN

RATES REMAINED steady for tankers loading in the Gulf last week as owners and charterers continued to await developments in oil prices. Brokers said there was some possibility of slight improvements in rates next week, however.

Interest in very large crude carriers was said to be picking up, though with little immediate impact on rates in the low Worldscale 20s, and there was more demand for tankers of around 130,000 tons deadweight for which rates remained around 37.5 to 40, depending on the discharge area.

Brokers said there was little business available in West Africa, where it was assumed the Nigerian Government was diligently observing the production quota set by the Organisation of Petroleum Exporting Countries.

A few cargoes were also reported to be available from Mexico, but rates were said to be varying from Worldscale 20 to 25 for UK discharge.

Better levels were available for owners trading around the European coast, where Galbraith's, the London brokers, said a shortage of tonnage had enabled an owner to achieve Worldscale 100 for a 87,000 tons cargo of crude oil from Sullom Voe.

The trend remained weak in the dry cargo markets, but rates for Panamax ships (the largest able to transit the Panama Canal) remained steady at around \$7-8.25 for trips from the US Gulf to Europe, and around \$12.25 for US/Japan cargoes.

Mozambique rebels claim rail traffic to Beira halted

BY OUR FOREIGN STAFF

THE Mozambique National Resistance (MNR), the right-wing rebel movement attempting to overthrow the government of President Joaquim Chissano, claimed at the weekend to have sabotaged the railway line from Zimbabwe to the port of Beira in Mozambique at four points.

The so-called Beira Corridor, providing Zimbabwe's shortest rail and road route to the sea as well as carrying a vital oil pipeline, is guarded by several thousand Zimbabwe troops.

An MNR statement issued in Lisbon said that "rail traffic between Beira and Zimbabwe is now completely paralysed." The rebels also claimed to have shelled Zimbabwe's military headquarters in Mozambique at Chimio, killing 25 soldiers.

Last month Mr Robert Mugabe, Zimbabwe's Prime Minister, reaffirmed his country's military support for Mozambique in the war against the MNR.

Mr Alfonso Dhlakama, the rebel leader, responded by

declaring war on Zimbabwe. Black youths and municipal police fought a gun battle in the town of Beira, a township in the troubled black township of Soweto. Reuter reports from Johannesburg.

The Bureau for Information said that blacks fired 10 shots on Saturday at municipal police, who fired back.

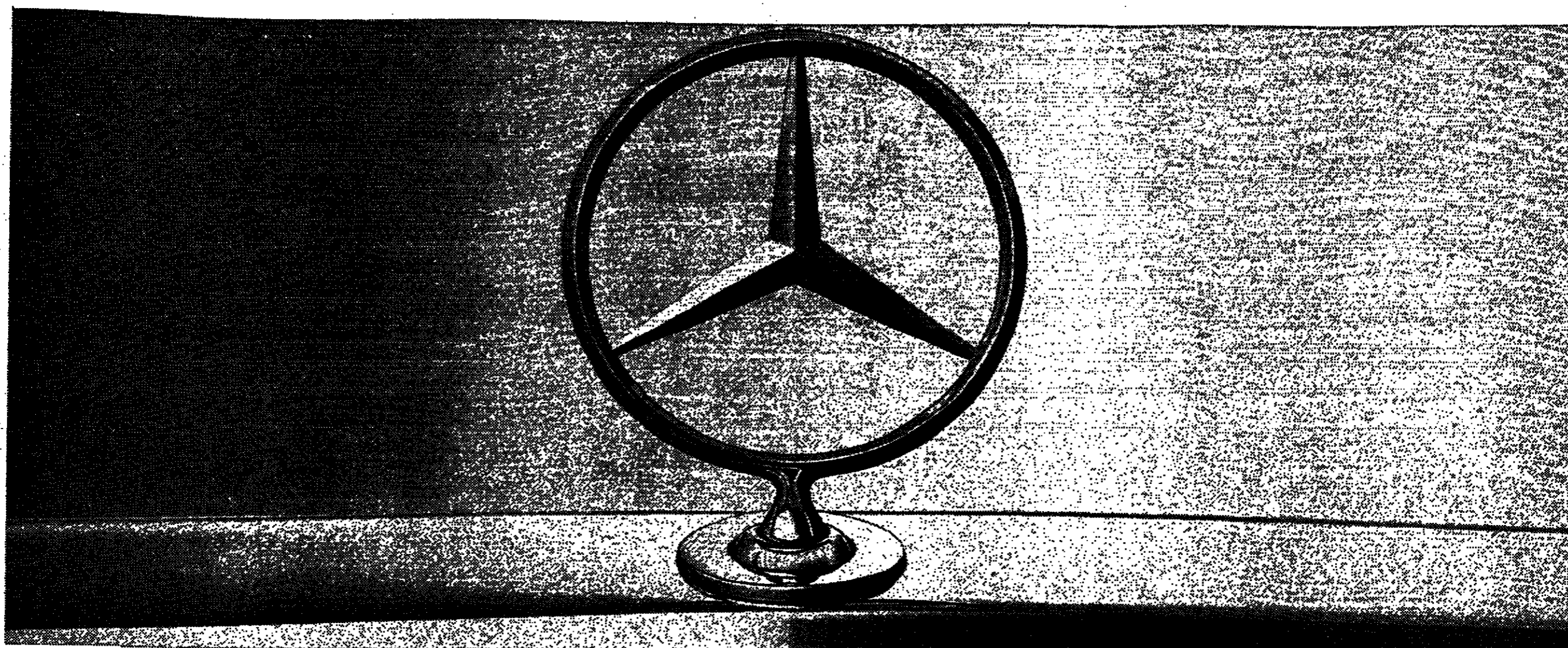
The sprawling township south of Johannesburg has been tense for several days with at least three people shot dead that General Motors has said that it will keep closed its two strikebound plants near Port Elizabeth, South Africa, because the union has not formally agreed that workers would end a 10-day wildcat strike, AP reports.

The strike arose from GM's decision to sell its South African operation to local management. About 2,000 of the company's 3,000 workers struck on October 29 for a say in the new management and money guarantees for anyone dismissed because of the sale.

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IS IT REALLY WORTH £3,135?

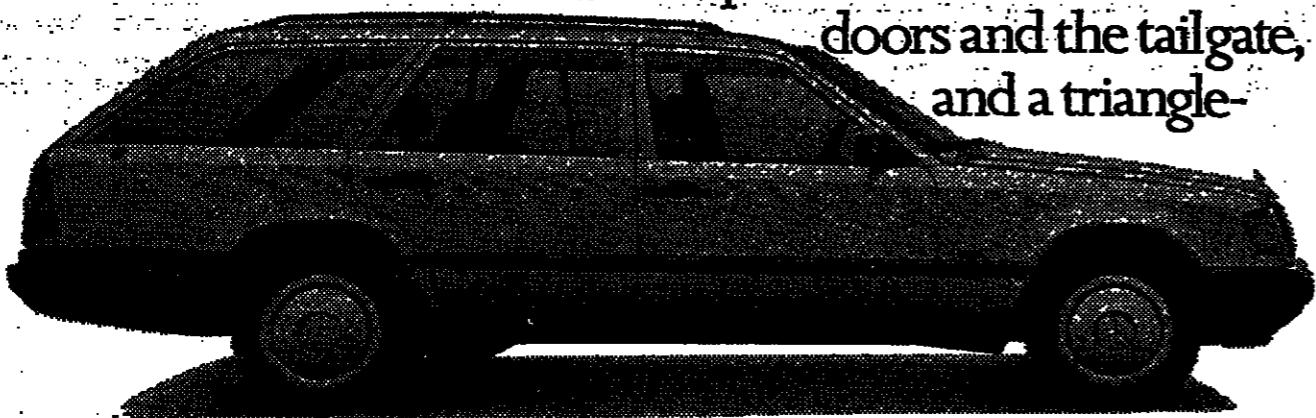
The Mercedes 200T is a fine example of a large, prestige estate car.

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(Hence the roof rails.)

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MERCEDES 200T ESTATE. £14,595.

split dual circuit brake system. The brakes are servo-assisted discs all round, and the car is equipped with rack and pinion power steering.

Its turning circle of 36' 9" is smaller than that of a London bus.

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OVERSEAS NEWS

Nakasone takes Seoul plea for talks to Peking

BY ROBERT THOMSON IN PEKING

MR YASUHIRO NAKASONE, the Japanese Prime Minister, has acted as a messenger for South Korea during a two-day visit to China...

did not respond. However, it is understood Mr Hu expressed gratitude for the warm welcome given to Chinese athletes at the recent Asian games in Seoul.

South Korea's plan leaves out the Soviet Union, which has stepped up ties with Pyongyang this year and will be a major player in any movement on the peninsula. China is aware that better relations with Seoul will irk North Korea and push it closer to Moscow.

S Korea to compete in European PC market

By Terry Dodsworth in London

HYUNDAI, the industrial and electronics conglomerate, is set to become the first South Korean company to launch its personal computer in Europe.

The machine, due to go on sale early next year, will compete with low-cost personal computers such as the PC 1512 model recently launched by Amstrad of the UK in a rapidly growing field of compatible machines.

Aquino takes her begging bowl to Tokyo

Ian Rodger and Samuel Senoren preview the Philippines' president's visit



Corason Aquino: low-key trip

THE JAPANESE, who have managed to keep a low profile in international affairs for a long time, are suddenly finding it difficult to avoid awkward diplomatic situations.

First, Mrs Aquino made it clear that she wanted to address the Diet (parliament), a privilege often given visiting statesmen. However, leaders of the ruling Liberal Democratic Party recoiled from the prospect, knowing that it would give Opposition politicians an opportunity to raise questions about a Government official and misappropriation of aid funds for the Philippines.

So the Japanese Foreign Ministry has had the embarrassing job of telling Mrs Aquino that the Diet could not find a suitable time for her to make an address.

Second, there is the question of aid. The Japanese are getting accustomed to state visitors from developing countries pulling out large begging bowls, but officials are aghast at Manila's requests.

Mrs Aquino's advisers have identified the following areas totalling ¥360bn (\$1.6bn) where Japan could help:

• A loan of ¥180bn, comprising the 14th yen loan package for 1987 through the Overseas Economic Cooperation Fund (OECF).

• Credits of up to ¥80bn from the Eximbank of Japan to augment an "economic recovery loan" of \$300m which has been committed by the World Bank.

• A further loan of about ¥300bn, also from OECF to finance construction of a new 300 MW coal-fired power plant to replace half the rated output of the \$2bn nuclear power plant which is to be dismantled.

The request for new loans is unprecedented for any single year, and compares with Japanese aid to the Philippines in 1986 of just under ¥50bn.

THE PHILIPPINES' armed forces went on full alert yesterday on the eve of President Corason Aquino's departure for Japan to forestall any attempt to destabilise the Government while she was away.

General Fidel Ramos, armed forces chief, ordered troops to secure military camps in and around Manila, particularly at the army headquarters in suburban Quezon City where nationwide communications facilities are located.

Rumours have been sweeping Manila about an alleged plot by unnamed military units supposedly loyal to Mr Juan Ponce Enrile, the Defence Minister, to start manoeuvres to pressure Mrs Aquino into firing her left-leaning Cabinet members.

But Mr Enrile assured Mrs Aquino last Saturday that he would do his best to stop any attempt to destabilise the Government.

There was a suspicion that the coup rumours were fanned by leftist elements who wanted to pressure Mrs Aquino into sacking Mr Enrile who has been highly critical of her "soft" approach in dealing with insurgency.

The question of Japan's general attitude to Mr Aquino's government, which remains under threat from a Communist insurgency is also a delicate one. Unlike the US Government, which has chosen to embrace her warmly, Japan has taken a detached view.

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Manila will also attempt to persuade Tokyo further to lift import tariff barriers for a number of major Philippine export products and is expected to offer to Japanese investors some \$2bn in assets of state enterprises which are being privatised.

It was not clear in Tokyo whether any new aid could be agreed during the visit, despite the plans of five economic and financial Ministers who will be accompanying Mrs Aquino.

They are likely to point out that Mr Ferdinand Marcos, Mrs Aquino's predecessor who fell in a coup in February, relied heavily on Japanese support for 20 years to control the government and manage the economy, which he left in a shambles.

For example, Japanese officials said they did not intend to bring up the question of surreptitious arms imports from the Philippines into Japan, even though the explosion of a grenade carried by a Japanese gangster on a flight from Manila to Osaka last week nearly caused a TWA Airways aircraft to crash. The Philippines Government, for its part, has not raised the question of Japan's tighter restrictions on visas for Philippine nationals living in Japan.

Japanese trade mission to discuss EEC tensions

BY CARLA RAPOPORT IN TOKYO

JAPAN'S senior business leaders arrive in Europe tomorrow for two weeks of talks with heads of governments in an effort to reduce rising trade tension between Japan and Europe.

Japan's federation of economic organisations, the powerful Keidanren, will be meeting Mr Jacques Delors, EC Commission president, Mrs Thatcher, UK Prime Minister, Mr Jacques Chirac, the French Prime Minister, Mr Kurt Wald-

helm, the Austrian president, and Mr Wilfried Martens, the Belgian prime minister. A second mission to West Germany and Italy is being organised for early next year.

The mission, the second in two months, is in direct response to recent initiatives taken by Brussels to pressure Japan into buying more European goods, reducing exports in key areas such as cars, and refraining from potentially damaging bilateral trade agreements with the US.

Currently, the Government plans to allow imports of small passenger car (with engine displacement of less than 2,000cc) beginning July 1 1987, and the beginning of large cars (with an engine displacement greater than 2,000cc) beginning in July 1 1988. The official said the plan may be changed depending on the condition of domestic automakers.

South Korea may open its domestic market for large passenger cars to foreign manufacturers as early as July 1987 in order to head off protectionist pressure in the US. A Ministry of Trade and Industry official said in Seoul, AP-DJ reports.

Brussels prepares salutary message for Canberra

MR WILLY DE CLERQ, the European Commissioner for External Relations and Trade, will this week lead the Community's annual ministerial consultations with the Australian Government seven months later than originally planned.

The consultations, due last April, were called off by Mr de Clercq in something of a lull, officially because of tough criticism of EEC policies from Canberra.

But Brussels was also upset at an Australian move to appoint a representative in Europe based in London and without formal accreditation.

Only now, it seems, has the sourness over these issues dissipated enough to allow a potentially more productive exchange between two pairs of the world which are often at loggerheads.

Australia tends to see the

Chris Sherwell in Sydney looks at the background to EEC trade tensions with Australia

Through their own failings, Australia is thought to have been blind to European economic opportunities staring them in the face.

The EEC is Australia's second-largest market after Japan and its third-largest source of imports after the US and Japan. In 1985-86, Australian exports to the EEC rose 15 per cent to more than A\$4.6bn (\$2.07bn).

The pattern of this trade, moreover, has been changing. In the 1950s and 1960s the bulk of Australia's European trade was carried out with Britain. Britain's share has since declined, following its accession to the Community in 1973.

At the same time, Australia's agricultural exports to Europe have fallen, but compensation has come from increased European purchases of Australian minerals, fuels and basic metals.

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At the same time, Australia's agricultural exports to Europe have fallen, but compensation has come from increased European purchases of Australian minerals, fuels and basic metals.

Australia and the EEC also have important accords regarding European purchases of lamb, mutton and beef and European sales of beef in Pacific countries regarded as traditional Australian markets.

None of this has prevented misunderstandings emerging. Australia was a key member of the "non-subsidising" commodity producers group which pushed the recent Gatt meeting in Punta del Este to include farm subsidies in the next international trade round.

Fueled by Canberra's resolve has been its growing testiness over the EEC's Common Agricultural Policy.

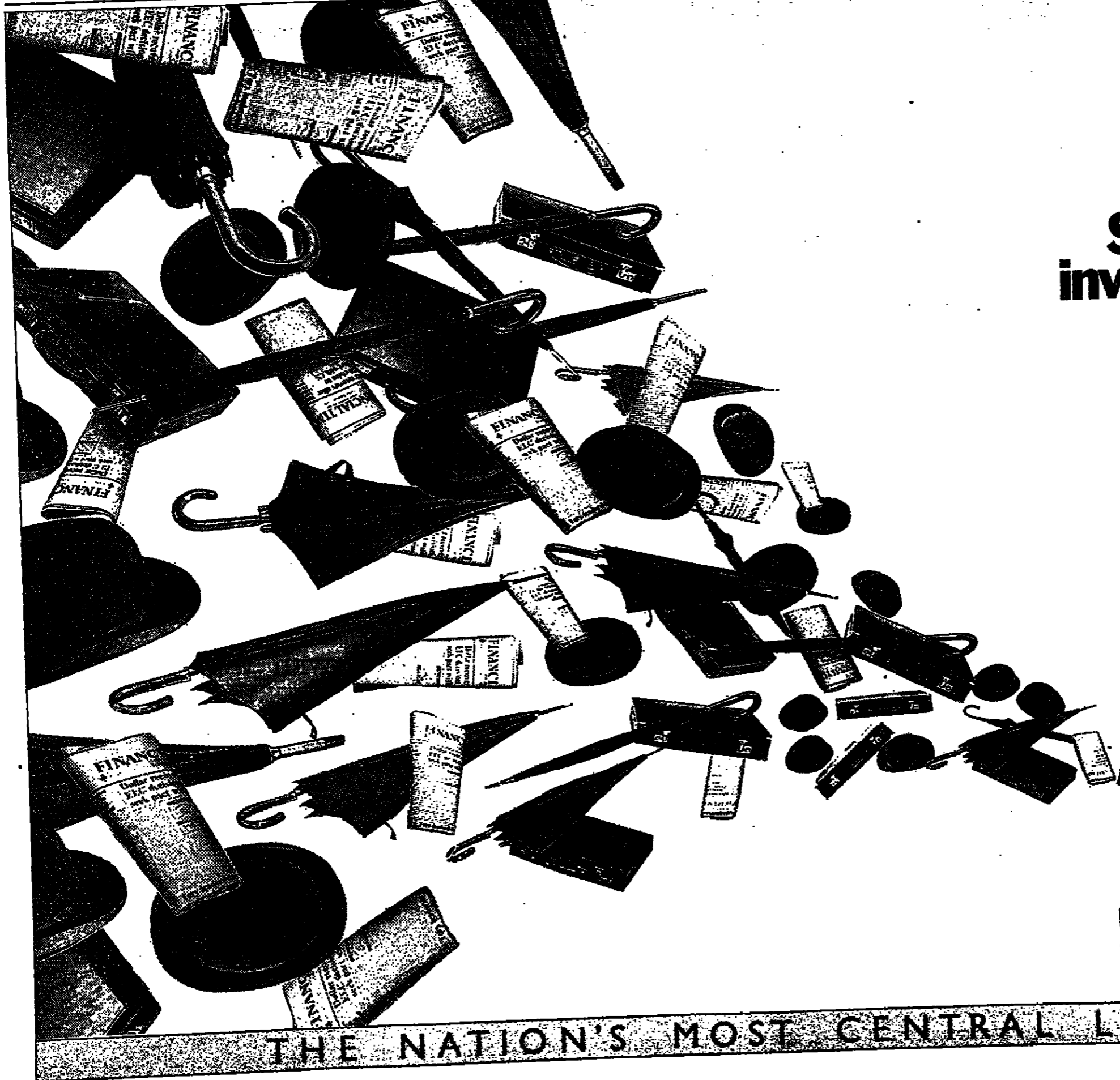
The European response on all this was clear and to the point. The EEC said it had long been ready to see all aspects of agricultural trade included in the next round of trade negotiations.

On the Soviet sale it said this

represented only a quarter of normal Soviet purchases from the Community annually, and that Moscow had at that stage bought little over a quarter of its total likely purchases of some 19m tonnes.

The Europeans go further than this, however. Mr de Clercq is likely to take a salutary message both to Mr Bob Hawke, Australia's Prime Minister, and his key economic ministers in the Labor Government, and to the Australian business and industrial community.

In the words of one European, this is going to be "Stop complaining about agriculture when we're all suffering from problems of overproduction and weak demand, and wake up to the fact that Europe has 320m sitting consumers sitting behind the lowest industrial tariffs in the world."



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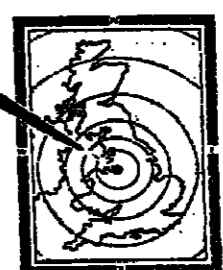
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SE ready to reinforce effort over uncleared deals backlog

BY ALAN CAME

STOCK EXCHANGE firms in London will have to wait until tomorrow morning to learn whether their efforts over the weekend to reduce the number of outstanding bargains awaiting clearance after Big Bang two weeks ago have been successful.

With only five working days left before settlement on November 17 when money has to be paid out and share certificates handed over, the exchange's settlements committee is meeting this morning. It will decide what further sanctions to pursue if tomorrow's figures show unsatisfactory progress in reducing the backlog, still standing at more than 50,000 unmatched trade reports, equivalent to some 20,000

bargains worth just under £500,000. Mr Michael Baker, head of the exchange's settlement division, said that accounting and trading staff from every broker/dealer firm had worked on Saturday in an effort to clear the backlog. They had been assisted by about 80 exchange staff and he was optimistic about the results.

No attempt had been made to clear bargains through the settlement computers Charm and Talisman. The day had been devoted to eliminating manually errors in the outstanding trade reports. Only when these reports were fed into the computer system on Monday night would it become clear if progress had been made.

Every stock market bargain results in two trade reports, one from the buyer, the other from the seller. Only if the two reports match in every significant detail when compared in the Charm computer system is the bargain allowed to go through to final clearance and settlement in Talisman.

Some confusion was expected after Big Bang. A substantial proportion of the unmatched trade reports are the results of wrong or incomplete preparation. In some reports the firm's settlement codes are wrong; in others, the time stamp has been omitted. Some firms' computer systems have difficulty converting four digit trading codes into three digit settlement codes.

CBI aims to attack Labour policies

By Hazel Duffy

THE LABOUR Party's policies on industrial relations and social ownership will come under strong attack from Mr David Nickson, president of the Confederation of British Industry (CBI), when he opens the confederation's 10th annual conference in Bournemouth today.

At yesterday's launch of the CBI's business manifesto, Mr Nickson said he did not disagree with Sir Terence Beckett, CBI Director General, who said last week that Labour policies would mean a return to "the mayhem of the 1970s."

The CBI was against any extension of public ownership and wanted a continuation of the "step by step" reforms in industrial relations law, although more time was needed to absorb them.

The employers' leaders showed a marked reluctance to be drawn into any policy statements on other issues which could be construed critical of the Government in a pre-election period.

On the timing of Britain's entry into the exchange rate mechanism of the European monetary system, for which the CBI has been calling for the past 18 months, Mr Nickson said only that he preferred it should be "sooner rather than later."

Delegates will be discussing a resolution later today, however, which calls on the Government to negotiate membership without further delay.

A cautious welcome was given to the Chancellor of the Exchequer's autumn statement, pending further study by the CBI, on the grounds that the public spending increase was contained within the Treasury's medium-term financial strategy.

Obstacles likely to rule out creation of fibre optic grid

BY RAYMOND SNOODY

ONE OF the central long-term recommendations of the Peacock Committee into the future of broadcasting, the creation in Britain of a national fibre optic grid, is unlikely to be implemented.

The concept of a grid offering almost limitless capacity to distribute television channels has run into severe obstacles and a barrage of criticism.

The Peacock Committee wanted the grid because of what it saw as the slow growth of cable television networks and the opportunities it would offer consumers for buying individual programmes as they now do books or magazines.

The idea is still being studied by a government committee and has not been formally rejected, but it is now expected to be ruled out for the foreseeable future because of the practical difficulties involved.

The Peacock Committee recommendation envisaged national telecommunications organisations such as British Telecom being able to act as common carriers for the provision of a full range of services, including television programmes on such a network.

A key difficulty is that BT, as a private company, would have little commercial incentive to build a grid costing perhaps £10bn if it was only a common carrier leasing out the capacity for others to use.

Any attempt, however, to give BT the exclusive right to run a combination of telephone and television services over its fibre optic network would be vigorously opposed by OfTel, the telecommunications regulatory body. OfTel would see such a move as increasing BT dominance of the communications market.

In particular, such a national grid would destroy any incentive independent cable operators would have to build their own networks and use them to offer competing local telephone services as well as cable television channels.

Government keeps its election options open

BY PETER RIDDELL, POLITICAL CORRESPONDENT

THE SPEECH by the Queen in the House of Commons on Wednesday, which will outline the Government's legislative programme for the coming parliamentary session, will be one of the least contentious in recent years. The government is attempting to be as flexible as possible over the choice of a date for a general election.

To achieve this end a number of controversial measures such as water privatisation and English and Welsh property tax reforms have been held over. Nevertheless, there will still be about 30 bills, of which the largest will concern criminal justice, covering a wide range of aspects including sentencing, court procedure and fraud.

The two most controversial are likely to be property tax reform in Scotland (introducing a new community charge) and local government in England and Wales, (requiring the contracting out of local council services and the banning of party political advertisements by councils).

The Cabinet's intention is that the whole programme will be completed by next July, allowing scope for a late summer or early autumn election. Normally, as this year, both the Lords and House of Commons sit for a few weeks in the autumn to complete business.

Sea document transfer system threatened by shortage of funds

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

A SYSTEM for the electronic transfer of shipping documents, developed by a subsidiary of Chase Manhattan Holdings, is facing closure because of lack of funds. This is despite a successful trial in the North Sea.

SeaDocs Registry has been given a deadline of less than two weeks to develop the system, is understood to be insisting that further finance is provided by companies in the maritime sector.

The SeaDocs system is intended to overcome problems with the physical transfer of bills of lading, the internationally recognised proof of legal entitlement to a cargo.

The use of bills of lading dates back over 400 years, but the system has come under strain in recent years because of the increasing complexity of trading chains, in which the ownership of cargoes may change hands several times while a ship is at sea.

A number of shipowners' organisations have recently warned their members against delivering cargoes without the protection of a bill of lading. Problems have included fraud and loss of insurance cover as well as the possibility of delivering a cargo to the wrong company.

A pilot system has been operating since January in the North Sea, using cargoes of crude oil from the Ekofisk field loaded at the Teesside terminal of Phillips Petroleum. Around 100 companies are understood to have taken part in the pilot, including oil companies, shipowners and banks.

Mr John Storck, managing director of SeaDocs Registry, said the pilot had proved that the concept worked and the company was anxious to expand into the rest of the shipping industry.

Mr Storck said the project would collapse, however, unless other companies in the maritime sector agreed "to put some money on the table to develop the idea."

Chase Manhattan said it was "crucial" that other companies should invest in SeaDocs.

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6	13	Bank of Montreal	1.9	1.5
7	7	Windsor	1.6	3.3
8	5	Bankers Trust	1.5	4.5
9	—	First Chicago	1.4	—
10	14	Standard Chartered	1.1	1.4
11	—	Australia & New Zealand	1.0	—
12	16	Royal Bank of Canada	0.9	1.2
13	—	Midland	0.8	—
14	9	Swiss Bank Corp	0.8	3.1
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UK NEWS

David Thomas finds a computer chief optimistic despite the sceptics

Amstrad broadens its goals

AMSTRAD, the fast-growing UK consumer electronics group, is already working on a new version of its personal computer range - launched only in September - which is likely to be even cheaper than its present machines.

An improved Amstrad personal computer, which the company stresses will not be ready until the end of next year at the earliest, is just one of a group of new products which Amstrad is developing. The eight models in the present Amstrad personal computer range are cheaper than virtually all its competitors in Europe.

However, Mr Alan Sugar, Amstrad chairman, said that the company now realises it can build an even more cost effective machine by taking charge of the design of some of the key components itself.

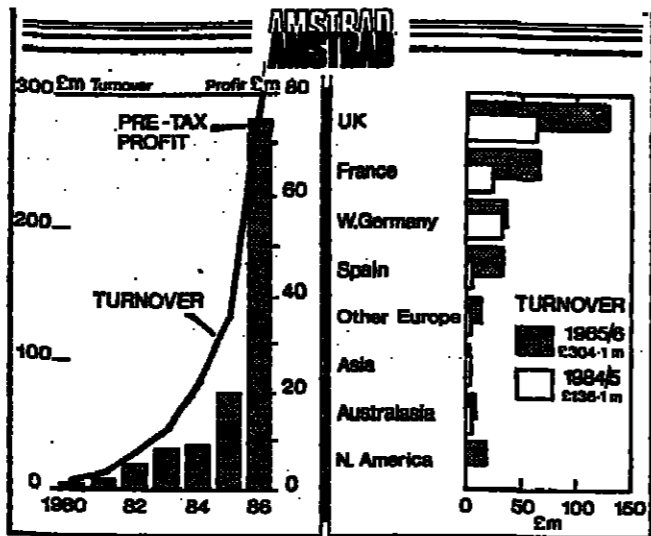
"We're paying a lot of money out there for a lot of redundant components not doing anything - which is not really the Amstrad style," Mr Sugar said.

In particular, Mr Sugar pointed to the hard disk as something which Amstrad could improve. "We can build the hard disk in ourselves."

The implication of saving on key components is that the next generation of Amstrad personal computers is likely to be even cheaper than the present range.

"If people think we're competing aggressively now, they'd better watch out next year," Mr Sugar said.

Amstrad is also planning other new products at present in different stages of development.



Word processors. Amstrad is designing an improved version of its low cost word processor, which notched up sales of 350,000 units in the first eight months after its launch in August last year. The improved word processor is likely to be ready in the third or fourth quarter of next year.

Printers. Amstrad is to start making four models of printers in order to sell the printers separately as a product to be used on other companies' machines. Until now, Amstrad's printers have mainly been used on its own machines.

Printers have suffered from the same type of high prices as the computer industry. There is no justification for it," Mr Sugar said. Am-

strad will boost its printer output from 20,000 a month to 30,000 to 40,000 a month by the third quarter of next year. Its Hong Kong factory will be expanded to take on the work.

White goods. Amstrad is finishing what Mr Sugar says is "a big study" of fridges and washing machines. The company will decide next year whether to start making these. Mr Sugar says Amstrad could start producing them quickly if it decides to enter these markets.

Satellite dishes. Amstrad is talking to chip makers and Far Eastern satellite dish makers about its plans to make satellite receiving dishes for a mass satellite broadcasting market. However, this is

seen as a longer term project, because satellite broadcasting is not expected to be launched in the UK until 1990 and Amstrad is unlikely to enter the French or West German satellite dish market before then.

The past two months have been difficult for Amstrad, with the company facing three main problems.

There have been rumours, strongly denied by the company, that the machines' performances are not up to scratch. The top of the range hard disk machines have been said to overheat when attachments are put on them.

The City of London, has been sceptical about whether Amstrad has this time bitten off more than it can chew. The personal computer must meet its ambitious sales targets if Amstrad is to maintain its spectacular growth rates.

Amstrad has failed so far to have enough machines ready to put in dealers' and customers' hands as orders have come flooding in.

Mr Sugar has been characteristically vigorous in his response to these criticisms. He insists that sceptics will have to eat their words when sales of the personal computer feed through into Amstrad's financial results. "The City's journalists' reactions have always taken the same pattern to our new products."

"We have a very vigorous growth path up our sleeve," Mr Sugar adds. He expects margins for this year to be about 20 per cent, only slightly down on the exceptional 25 per cent achieved last year.

Television shares attract US interest

BY RAYMOND SNOODY

A NUMBER of US institutions are looking seriously at the shares of Britain's independent television (ITV) companies after a New York stockbroker's report last week recommended six leading ITV companies.

Thames Television, the largest ITV company, believes that a US institution has already been buying its shares, now standing at 333p after a July flotation price of 198p. Mr David Londoner, a senior media analyst for Wertheim, a New York investment bank and brokerage company, published a study arguing that the shares of ITV companies were undervalued compared with

the stocks of US broadcasting companies.

He recommended Thames, Yorkshire, and TV-am the commercial breakfast station as "buys". All three made their London Stock Exchange debut this year. Mr Londoner also had positive things to say about three other ITV companies he looked at - Central, London Weekend Television and Television South.

"I believe ITV companies are undervalued," says Mr Londoner who points to a compound 19 per cent a year growth in ITV revenue over the past 10 years compared with 13-14 per cent in the US. Britain's ITV

companies were worth between eight to 12 times 1987 estimated earnings, compared with 15 to 30 times for US broadcasters.

"It doesn't mean 'the Americans are coming' but I believe that some people are having a look," Mr Londoner pointed out. Mr Richard Dunn, managing director of Thames said he was certain that a US company was in the market buying Thames shares. The number is not yet close to the 5 per cent mark where not only would the purchaser have to be disclosed but the Independent Broadcasting Authority (IBA) informed. The IBA has an effective right of veto on changes of

ownership of ITV shares above 5 per cent.

There is a growing view that the Government is unlikely to implement the recommendation of the Peacock Committee which would put ITV franchises up for auction to the highest bidder. The Government decision to extend existing franchises by two years guarantees existing franchisees, and potential revenue at least until the end of 1991.

In September stockbrokers Kleinwort Griesvson argued that ITV companies offered excellent growth prospects

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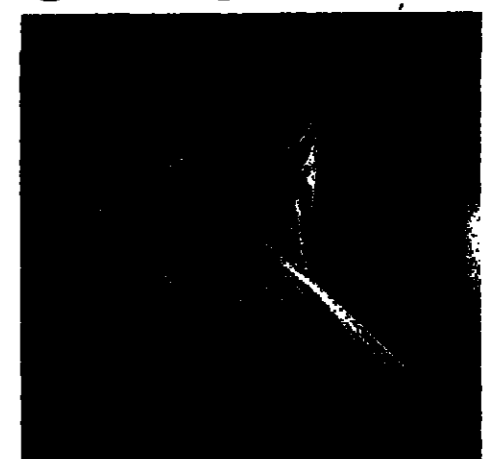
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Warning of power shortages in 1990s

By Maurice Samuelson
ONE OF Britain's leading suppliers of power station equipment has warned that unless new coal-fired power stations are ordered immediately there could be a risk of electricity shortages in the 1990s. Also, UK plant manufacturers could go out of business through lack of orders.

The warning comes from Northern Engineering Industries, which shed 5,800 jobs last month in the latest of a succession of sweeping rationalisations. It reflects mounting uneasiness among contractors about the report on the Sizewell nuclear project, expected to appear before Christmas, and its effect on future power station orders.

NEI, in a ten-page "informal" discussion document, says that if no new power stations are ordered soon: the CEGB would be unable to discharge its obligations to avoid power disconnections; UK contractors would have to run down their operations "to a point from which it will be almost impossible to recover"; skills would be dispersed and export markets, currently worth £200m a year, would be lost; and plant might have to be imported which "could easily amount in time to £1bn a year."

Davy secures chemical plant contract in US

BY TONY JACKSON

DAVY CORPORATION, the UK engineering contractor, is to build a \$200m chemical plant in the US for Standard Oil. Davy is also giving Standard Oil an exclusive licence to the new technology which will be used in the plant.

Davy said the agreement involved a lump sum payment from Standard for access to the technology, a royalty on sales, and Davy's right to design and build any further Standard plants around the world using the same technology.

The US plant will produce a combined 100,000 tonnes a year of three fairly specialised chemicals - gamma-butyrolactone (GBL), tetrahydrofuran (THF) and 1,4-butanediol.

Mr Peter Waite, a director of Davy, said: "GBL is the basis for a group of chemicals which go into toiletries like Alberto VO5 and Grecian 2000, and it's growing at around 6 per cent a year. THF goes into elastomers like Lycra and Spandex, while butanediol, if it's cheap enough, can lead to the engineering plastic, PBT. That's a new thermoplastic, which we think has very good potential for the car industry."

All three chemicals will be derived from the intermediate chemical maleic anhydride, which Standard claims it can now produce very

cheaply through a new process of its own.

Mr Waite said: "The deal broadens our technological base as a contractor. The advantage is that by combining our abilities with Standard's, we can take a very normal chemical like butane through a number of interesting routes. It could eventually take us from fundamental chemical production to contracting work for final products like carpet fibres, and that's new territory for Davy."

Standard Oil's chemical division, based in Cleveland, Ohio, has manufacturing sites at Green Lake, Texas and at Lima, Ohio.

Bomb fears tighten security in Dublin

By Hugh Carnegie

THE IRISH Government says it is taking seriously a threat by a Protestant paramilitary group in Northern Ireland to launch a bombing campaign in the republic from the first anniversary of the Anglo-Irish agreement next Saturday unless Dublin pulls out of the accord. It is tightening security and intelligence work.

The threat, accompanied a claim of responsibility by the so-called Ulster Freedom Fighters (UFF), an illegal sub-group of the legal Ulster Defence Association, for the planting without warning of four small explosive devices in Dublin on Friday night. Two of the devices, left in dustbins, exploded.

The bombs confirmed Dublin's long-standing fear that Loyalist groups opposed to the accord would at some time take their violence south.

Mr Alan Dukes, the Justice Minister, reaffirmed Dublin's commitment to the Anglo-Irish agreement and welcomed as "important and very positive" a weekend speech by Mr Tom King, the Northern Ireland Secretary, outlining changes aimed at improving confidence in the judicial system among the minority Nationalist community.

Takeover deals top £10bn

BY DAVID GOODHART

THE VALUE of all reported acquisitions for the first three-quarters of 1986 has already topped £10bn according to the Department of Trade and Industry.

The £2.8bn figure for the third quarter of the year was less than half the exceptional figure of £6.3bn for the second quarter. This was lifted by the Guinness takeover of Distillers and the Hanson Trust takeover of Imperial Group.

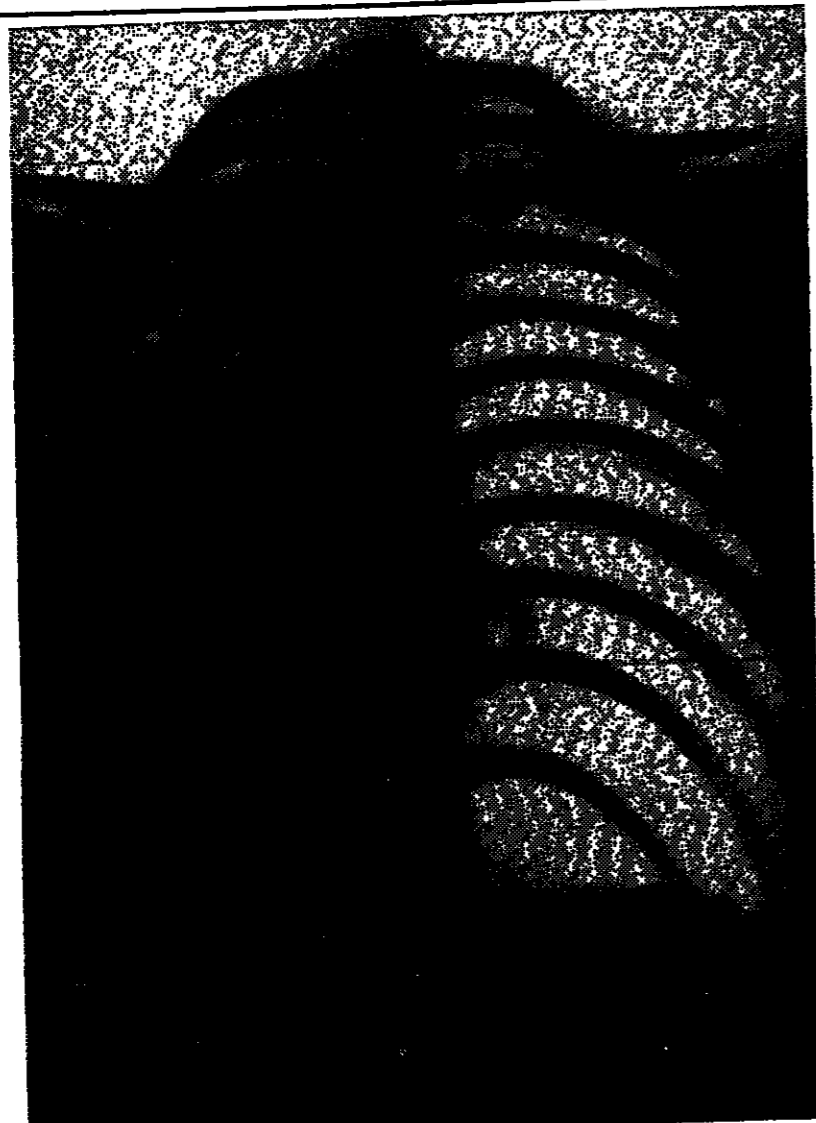
The third-quarter figure is the

second largest quarterly figure ever recorded. The number of companies or subsidiaries actually acquired in the third quarter was 207 the highest quarterly figure since the fourth quarter of 1973.

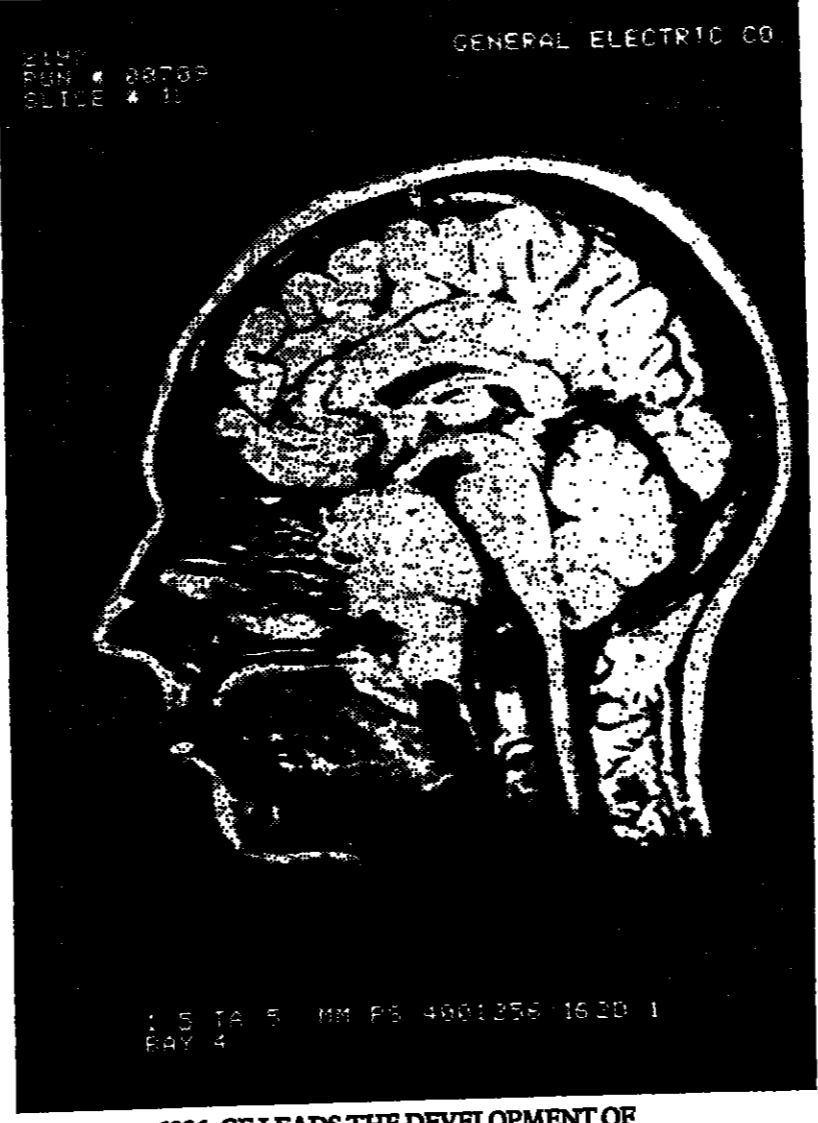
The running total for the first three quarters of 1986 is 443 companies or subsidiaries acquired for a total of £10.48bn. Mr John Kay, professor of industrial policy at the London Business School, has estimated that the bid costs for these

deals - underwriting costs, capital and stamp duties, advertising expenses and fees - has come to about £500m this year.

There were 43 acquisitions in the third quarter valued at more than £10m which came to 89 per cent of the total value of bids for the quarter. Over half the value was accounted for by the six largest deals led by Peninsular & Oriental Steam Navigation's £302m bid for Stock Conversion.



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The Interim Statement for the half year ended 31st October, 1986

The Group has made a small profit for the half year to 31st October, 1986.

Conditions have been adverse for the discount house, with a reverse yield curve persisting for most of the six months. The widely expected fall in U.K. interest rates did not materialise; instead, loose monetary conditions, illustrated by a weak currency, forced the authorities to act by putting rates up.

Gilt market making has been transferred to Gater Allen Securities Limited, now a member of The Stock Exchange. It has had an active and profitable period. We remain enthusiastic about this activity and optimistic for its future.

Other activities, including offshore banking and fund management in Jersey, financial futures broking and the management of underwriting and names agencies at Lloyd's, have made good progress.

The Board has declared an interim dividend of 5.37p per £1 ordinary share (1985 equivalent; 5.37p) which will cost £1,002,607. The dividend will be paid on 6th January, 1987, to those shareholders registered at the close of business on 4th December, 1986.

Shareholders will not be sent a copy of the interim statement, but it is being published in the recognised financial press and copies are available from the Company Secretary.

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Handwritten note: J.P. 11/15/86

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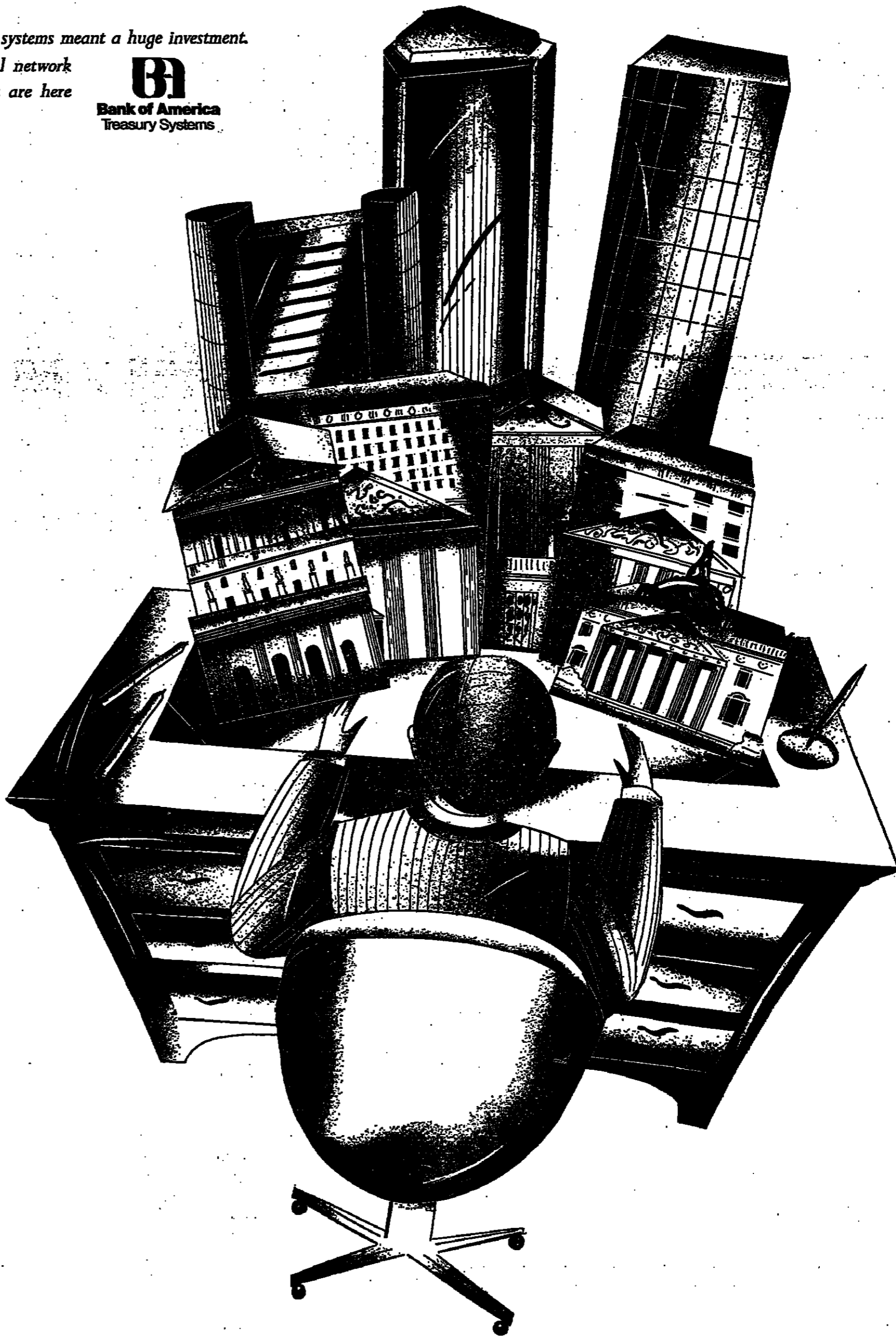
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ABBL LUXEMBOURG IN THE NEWS

A report for international decision-makers

■ II/86

Luxembourg's growing contribution to the development and scope of international capital markets

BY KARL GRUEN

The role of many financial institutions in intermediating between lenders and borrowers has been altered significantly during the past five years, and this process has not yet reached its end. Liberalization measures in a number of major financial centers and the emergence of new financing instruments are at the root of these changes. "Marketability" of both assets and liabilities is the key word. Consequently, "securitized" lending is gaining in importance against the once dominant syndicated loan business.

Such developments are having a dramatic effect on the structure of the balance sheets and profit and loss accounts of most international banks. Growth in classical Eurobonding has been slower in recent years compared with the booming seventies. Yet, the income of the vast majority of Luxembourg-based banks held up well against the problems of worsening country risks and deteriorating lending margins.

A Bank of England compilation of international banking figures by centers shows that the share of international bank lending of the three largest banking centers together (London, New York and Tokyo) has been falling during the last two years, from over 50 percent in 1983 to 48.4 percent in 1985 (end-September), and this despite a strong growth of loans booked in Tokyo. The major rise was in the share of continental European centers, among them Luxembourg. By volume on the books the latter now ranks fifth among the leading international banking centers, after the United Kingdom, the United States, Japan and France.

It is from such a base of strength that Luxembourg-based institutions continue to diversify into fee generating activities. Not only have they been able to change their funding ratio between non-bank and bank deposits (from 1:8 in 1979 to 1:4

in 1985), but they also have increased their non-interest income by more than 65 percent from 1982 to 1985. While the former fact indicates a distinct rise in private banking activities, the latter reflects partly a growing importance of securities-related transactions.

Substantial Eurobond Activity

Except for 1982, the number of Eurobond issues with a Luxembourg participation in the syndicate has constantly been over 20 percent of the total. The continuing weight of these commitments was again mirrored in last year's underwriting statistics.

The important role of Luxembourg in the Eurobond market did not emerge by accident. Damien Wigny, executive director of Kredietbank S.A. Luxembourgese and until recently chairman of the Associ-

ation of International Bond Dealers, stresses three direct contributions by Luxembourg to the success of the Eurobond market: "imagination, placing power and a strong presence in the secondary market." By no means does such a claim appear exaggerated.

As for new ideas, new techniques and new instruments introduced to improve the flow of funds from lenders to borrowers, Luxembourg banks were prominently involved from the inception of the Eurobond market. What is generally recognized as the first ever Euro issue, a 5 million Unit of Account bond issue for the Portuguese company Saor, was launched by a Belgo-Luxembourg group in 1961. Later in 1963, when the Eurodollar bond as such was born in the form of the famous US \$ 15 million 15-year issue for Autostrade di Italy, it seemed only natural at that time that the five-strong management group included a bank from Luxembourg. In 1981, the first ever ECU bond deal, an issue for Softe, subsidiary of STET

(Società Finanziaria Telefonica per Azioni), the Italian state company of the telecommunications industry, was brought to the market by a Belgo-Luxembourg group. Ever since, Luxembourg-based institutions have continued to play leading roles in developing the ECU. This is illustrated by the fact that in 1985 the ECU was the fourth most used denomination in the international bond markets after the US dollar, the Swiss franc and the D-mark.

For Luxembourg banks to be in the forefront of so many new issues also reflects an international recognition of their extraordinary placing capacity, both with institutional and with private investors. In particular, they maintain close contacts with medium-sized insurance companies and pension funds. In addition, what is usually called inhouse placing has significantly gained in importance during recent years.

Volker Burghagen, managing director of Compagnie Luxembourgeoise de la Dresdner Bank, summarizes the reasons behind Luxembourg's popularity with the wealthy international investor under these headings: "Legislation on bank secrecy, existence of a full universal banking system, no minimum reserves, no VAT on gold, no disturbing tax regulations for foreign customers, an efficient banking supervision, political and social stability, no sudden and tough changes in the legal environment relevant to investors - in short, a high degree of reliability."

242 Investment Funds

"A further indication of Luxembourg's importance as a turntable for the funds of private investors is the growth of the investment fund sector. The number of

	1980	1981	1982	1983	1984	1985
Total						
Number	78	81	87	99	152	177
Total value	118.4	168.4	189.3	305.5	598.0	632.5
Mutual funds						
Number	54	40	45	52	67	84
Total value	74.9	112.6	124.9	176.9	246.9	339.7
SICAV						
Number	-	-	-	2	30	41
Total value	-	-	-	8.4	40.9	100.2
Others						
Number	42	41	42	45	45	52
Total value	43.6	55.8	64.4	118.0	110.2	172.3

Source: Luxembourg Monetary Institute

The coming of age of the ECU

The ECU market is growing to impressive size. The use of the ECU as a unit of account in international transactions has increased rapidly during the last four years. Future growth prospects look bright. Luxembourg - from where the first ideas for a "European Currency" originated and where ever since imaginative applications of the concept of a European basket currency have been intensely cultivated - is set to benefit from a further substantial broadening of worldwide interest in the development of the ECU.

Nothing demonstrates the success story of the ECU better than a recent advertisement in a U.S. publication under the headline: "The ECU has a future in New York." Sixteen years after Pierre Werner, the former prime and finance minister of Luxembourg, vigorously advocated the concept of a European Currency Union there are still as many currencies within the European Community as there are members. But far beyond any official progress towards full formal recognition of the child that later, in 1979, was christened "European Currency Unit" (ECU), market forces have started to adopt the idea with overwhelming enthusiasm.

Already in its 1985 Annual Report the Bank for International Settlements was prompted to state: "In view of the high degree of diversity of the ECU market and its broad institutional underpinning, there can be little doubt that the use of the ECU will be a lasting feature of the international financial markets." How well established a phenomenon the ECU has become, at least among professional and institutional participants in the international capital markets, is highlighted by the following observation of Jean Krier, member of the executive board of Banque Internationale à Luxembourg: "Not long ago," he remarks, "most people had to resort to their calculators in order to arrive at the going interest rates for ECU-denominated paper by weighting the

various basket components. Today, ECU yields and their spreads, although related to those of component currencies, are increasingly considered as having their own existence."

At present, the ECU consists of fixed quantities of the currencies of ten of the twelve European Community member states. Those of Spain and Portugal are expected to be included in the basket by 1989. These quantities depend on a number of periodically reviewed criteria related to basic economic factors.

Although the weight of the component currencies in the basket as well as the actual market value of the ECU are linked to currency fluctuations, the relative stability of the ECU in a world of highly volatile foreign exchange rate markets is widely acknowledged. This is, of course, not only the result of administrative EMS rigidities, but also of the fact that the ECU represents a mix between stronger and weaker currencies. The ECU, in its own way, reflects the economies of a major region of the globe which are gradually converging.

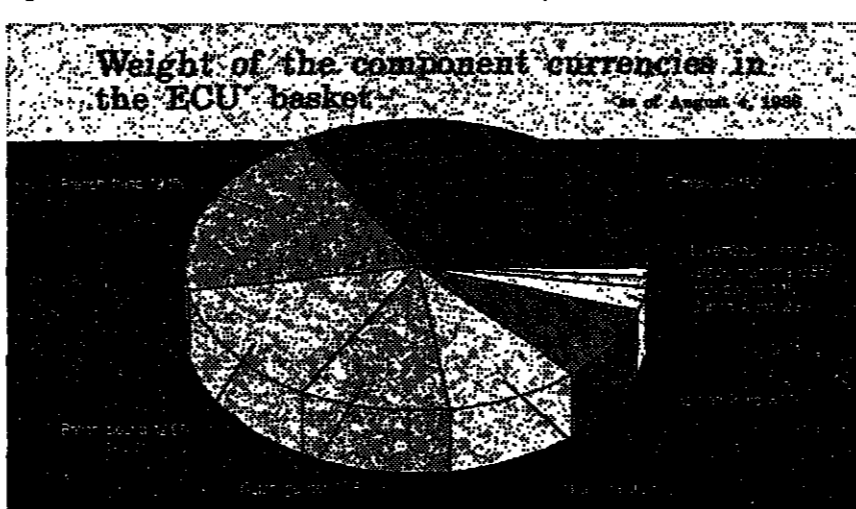
ECU: A Brief Survey

Although a limited number of private transactions were pioneered before 1981, the ECU did not receive much more than the benefit of curiosity by banks outside Luxembourg until this date.

Since then, the role of the ECU as an investment and lending currency has systematically been broadened, not least with the active support of Luxembourg-based institutions, including the European Investment Bank.

The use of the ECU in the international banking market has been growing impressively since 1982. Bank assets have al-

ways been higher than liabilities suggesting that the difference is being funded with ECU component currencies directly. At the same time, the use of the ECU in the international bond market literally exploded.



This development was accompanied by a proliferation of available instruments both in the Euro market and in a number of domestic capital markets. In addition to conventional straight issues and among available instruments, appeared ECU floating rate notes, ECU zero coupon bonds, ECU paper with participation warrants and convertible bonds, ECU issues with extendable maturities and issues with adjustable bonds. At the short end of the market, ECU certificates of deposit, both fixed and with floating rates, have frequently been launched.

In the money market, the number of banks actively participating is estimated to have reached several hundred with approximately a dozen acting as market makers. The ECU is bought and sold spot and forward against practically all other convertible currencies, an additional feature being the beginning of thriving ECU futures and ECU options trading.

At present, a widely spread opinion is that the role of the ECU could be further extended not only as an investment and trading vehicle, but also as a means of involving commercial transactions. Thanks to increased acceptance of the ECU by private and corporate users, the basket currency is receiving growing official recognition.

Luxembourg banks have always been among the most enthusiastic protagonists of a development which now has reached a phase when the internationalization of the ECU is becoming more obvious with

each day. More and more portfolio managers in various countries have been converted to place larger parts of their assets under management in ECUs. ECU borrowers, who up to now predominantly are names from Italy, France and the Euro-

pean institutions, are increasingly coming from Japan, Scandinavia, the United States and Australia as well. Moreover, a clearing system of the ECU set up by various banks has been functioning since October 1, 1986.

Growing ECU Appeal

It is only natural that along with such a growth and diversification of the market the ECU cannot remain the sole property of any particular financial center. So far, business has been concentrated mainly in five countries, France, Belgium, Luxembourg, Italy and the United Kingdom, with the United States and Japan also showing encouraging signs of increased interest in developing the ECU market.

While banks in Italy account for the bulk of total bank claims on non-banks, while banks in the United Kingdom specialize in the interbank market and banks in France are in a somewhat intermediate position, banks in Belgium and Luxembourg account for a very large share of total ECU cross-border lending to non-banks and at the same time attract a sizeable amount of ECU deposits from non-banks. Investment portfolios and deposit accounts of investors of all sizes with Luxembourg banks are indeed proof that, as ABBL president Remy Kremer puts it, "the private investor strongly believes in the future of the ECU."

Luxembourg Banks in Public Eurobond Issues

	1981	1982	1983	1984	1985
All currencies					
Issues where Luxembourg banks participated in the underwriting syndicate					
Volume	5,297	7,125	10,000	16,769	55,532
Percentage of total	21.8	16.5	22.7	25.4	26.6
Issues quoted on the Luxembourg Stock Exchange					
Volume	11,058	20,928	27,366	40,987	84,158
Percentage of total	45.4	47.9	61.9	57.5	65.3
ECU					
Issues where Luxembourg banks participated in the underwriting syndicate					
Volume	906	680	1,575	2,604	4,262
Percentage of total	100.0	100.0	91.9	100.0	62.4
Issues quoted on the Luxembourg Stock Exchange					
Volume	208	680	1,714	2,604	6,585
Percentage of total	100.0	100.0	100.0	100.0	96.5

Source: Luxembourg Monetary Institute

these funds registered in Luxembourg reached 242 by the end of June 1986.

In addition to a growing involvement in the management of these funds, Jean Pierson, member of the executive committee of Banque Paribas (Luxembourg) S.A., observes that Luxembourg institutions supply the full range of services necessary to administer and run investment funds. He adds: "The availability of direct computer connections ensures efficient communication between administrator, adviser and manager." Pierre Jaans, head of the Luxembourg Monetary Institute, has welcomed the growing number of investment funds as an enrichment and a diversification of the financial center of Luxembourg and indeed calls it "a trump in the international financial environment marked by a shift of activity from the traditional syndicated credit activity to a market for a wide range of bonds and other marketable instruments."

banks of the Association of International Bond Dealers the Grand Duchy is, next to the United Kingdom and Switzerland, one of the most important regions of the Association.

Practically all sectors of the Eurobond market are thus being served from Luxembourg. But there are, of course, certain market sectors for which international dealers cannot but regularly call on Luxembourg names when they try to establish going prices. Among these are bonds denominated in ECUs, D-marks, Japanese yen, and Dutch guilders.

As barriers between domestic and international markets are coming down and new investment and lending techniques are being developed, the infrastructure of the international capital markets needs constant improvement and adaptation. Here again, a Luxembourg-based organization is in the forefront of progress. Cedel, one of the two major international securities clearing houses, has since its inception in 1970, made a remarkable contribution to the development of cross-border transactions.

Luxembourg's Stock Exchange

The health of any market must always be judged by the existence of a liquid and smoothly functioning secondary market. Regarding the Eurobond market in particular, Luxembourg has from the beginning been contributing substantially to the provision of such a secondary market. One important formal pillar for the transparency of the Eurobond market is indeed provided by the listing facilities of the Luxembourg Stock Exchange. Its 45 page official price list gives quotations for almost 4,000 securities, some 87 percent of which are for Eurobonds denominated in 20 different currencies or currency baskets. All in all, two-thirds of the volume of all public Eurobond issues representing issues for more than 1,600 different borrowers from 55 countries are Luxembourg-listed.

Compared with a global secondary market turnover in excess of US \$ 2.5 trillion per annum the actual turnover on the stock exchange is certainly less impressive. Eurobond transactions are done mainly in a dealer market provided by market makers who themselves communicate electronically all over the world. Moreover the president of the Luxembourg Stock Exchange Commission and general manager of Banque Générale du Luxembourg S.A., Jean Meyer, points out that by looking as well for "beyond deals for size only" and by serving the small end-investors, the Luxembourg Stock Exchange is providing a particular market segment with essential liquidity.

Luxembourg contributes significantly to the smooth development of the international bond market. With 60 member

The Role of Cedel

Owned by 400 institutions from 46 countries, it directly serves almost 1,700 participating banks, brokerage houses and other financial institutions located in 60 countries by eliminating physical transfer of securities between sellers and buyers on a worldwide scale. Cedel also provides a number of ancillary facilities linked to the settlement of cross-border transactions. More than 15,250 issues are now being cleared through Cedel. They include Eurobonds, floating rate notes and convertible bonds, Yankee bonds, US treasury bonds, Samurai bonds and Swiss franc foreign bonds, German domestic bonds, Euro notes, Euro commercial papers and certificates of deposit issued in London, New York, Luxembourg, Hong Kong and Singapore as well as internationally traded equities and gold bullion. At end-June 1986 some US \$ 121 billion worth of issues were held by Cedel under central administration. Turnover in 1985 reached US \$ 762 billion.

Of particular importance, according to Cedel chairman and member of the executive board of Banque Internationale à Luxembourg, Edmond Israel, is the fact that Cedel is the main central safekeeping and clearing institution for financing instruments denominated in ECUs. Furthermore, he underlines "the double role of Luxembourg as a banking center within the global market as well as the financial capital of the European Community."

	Assets	Liabilities
December 1982	6.5 e	5.5 e
December 1983	11.9	10.9
December 1984	28.2	22.3
December 1985	37.1	29.9
March 1985	38.8	33.4
June 1985	46.6	42.4
September 1985	54.5	48.3
December 1985	61.4	54.9
March 1986		

e = estimated. Source: Bank for International Settlements; ECU Newsletter.

Mr. Jacques Grosjean, Press Secretary, ABBL, Luxembourg Bankers Association, B.P. 13, L-2010 Luxembourg.

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FINANCIAL TIMES SURVEY

Monday November 10 1986

Florida

Optimism about the state's future is fuelled by increases in the population, in commercial activity and the number of jobs. However, Florida will have to cope with greater pressures on the infrastructure and environment.

America's 'dream state'

APOLOGISING FOR "sounding like a Texan" as he outlines Florida's growth potential, Mr Charles Zwick, chairman of Southeast Bank, the state's largest, is not alone in finding it hard to be pessimistic about the future of what President Reagan recently described as the "American dream state."

But the strain that this pace of expansion is putting on Florida's over-burdened roads, sewerage and water supply systems, on its prisons, schools, hospitals and social services—not to mention its already fragile environment—is causing concern and division within the state. It has added a new note of urgency to calls for considered growth management and led to a debate as to who should pay for necessary improvements in the infrastructure.

Florida is, of course, not the only state to bask in the shift of the economic spotlight from rust-belt to sun-belt. Others in the south east and south west like California, Arizona, Nevada and Texas (before the oil slump) have also benefited. But Florida has a number of advantages over its rivals. It is growing faster than most. Its economy, while remaining primarily trade and services oriented, is diversifying rapidly from a traditional three-way dependence on agriculture, tourism and construction into light manufacturing, particularly of high technology products, and into banking and financial services.

Some question whether the unchecked growth does not risk creating conditions that many thought they had left behind when they came to Florida—congested roads, increased pollution and rising inner city crime. Florida's 1,350 miles of coastline and proximity to Latin America and the Caribbean islands make it a natural landing point for drugs. Mr Leon Guina, assistant regional commissioner at the US Customs in Miami, estimates that up to 75 per cent of the cocaine smuggled into the US this year will come through Florida.

While the government has increased the manpower and financing to combat drug smuggling, Mr Guina does not see an end to the battle. "The violators can always out-resource us," he says. Miami with its geographical position and ethnic mix of population is the natural "cocaine centre" of the US, Mr Guina says.

Although Miami produces figures showing a decline in all categories of violent crime except murder, it concedes that most crime remains drug-related. Miami has made serious attempts to clean up the problems, including a tough crackdown on street sales of drugs, but violent crime remains an everyday fact of life, particularly in the city's poorer districts.

So accustomed have Miamians become to their city's image that some business leaders and politicians attempt to cash in on the way it is presented in the popular Miami Vice television show. "It shows the drugs and violence here, but it also shows the beauty and wealth of the city," says Mayor Xavier Suarez.

Although the traditional industries, particularly tourism (the state expects over 30m visitors spending nearly \$20bn this year) are still important, the economy is losing its former roller-coaster character. This has coincided with a sharp decline in construction because of a glut in the commercial property market and a series of harsh frosts that wiped out over a quarter of Florida's profitable citrus groves.

Stimulated by a staggering population growth, estimated at up to 1,000 new arrivals a day, Florida is booming. In the decade between 1974 and 1984 its population rose almost 32 per cent compared with 10.7 per cent for the US population as a whole, according to figures published by the state's Commerce Department.

But whereas Florida used to draw its newcomers largely from retired folk it is now attracting younger people in ever-increasing numbers. While the state has by far the oldest average population in the US—18 per cent are over 65—the largest and fastest-growing group is between 25 and 44.

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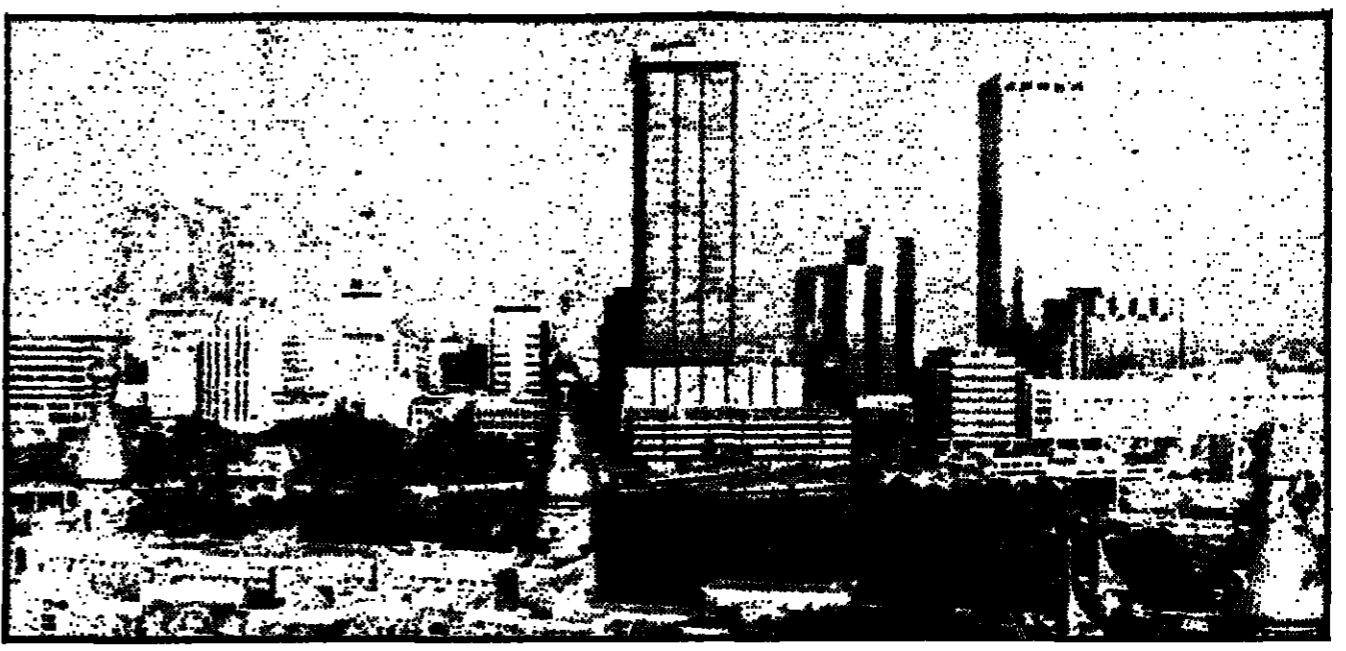
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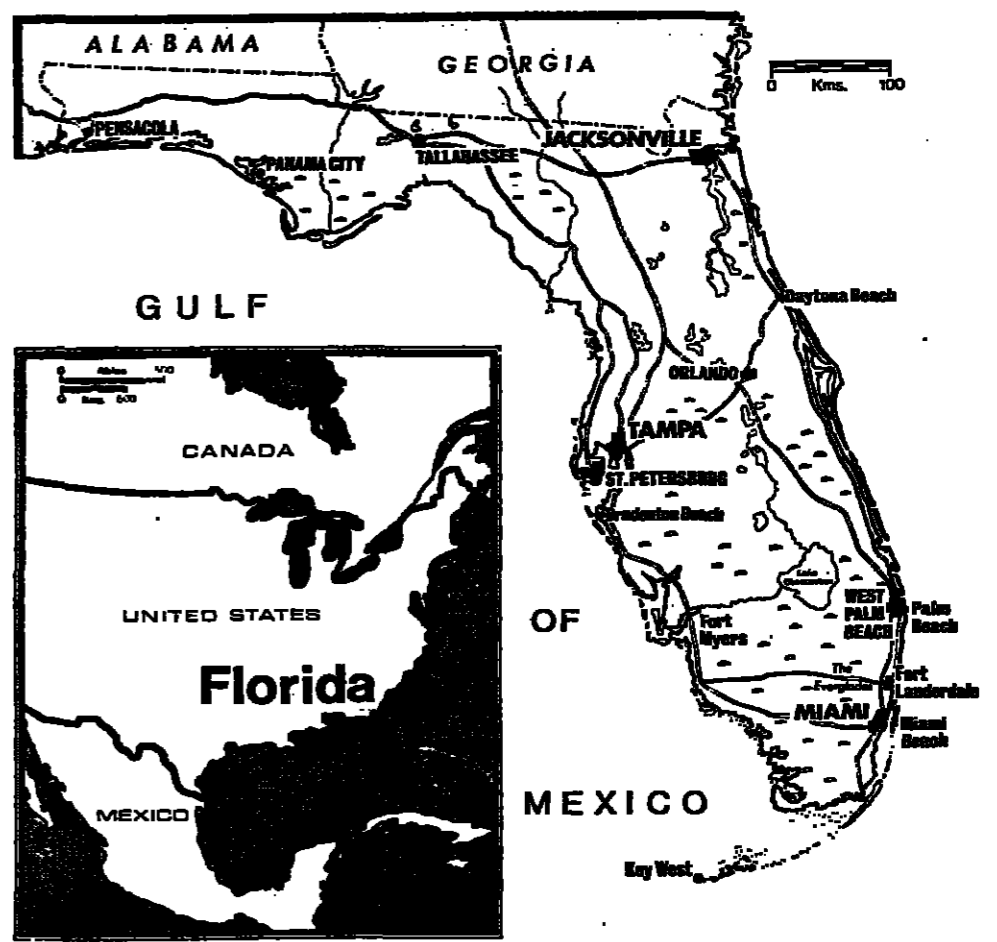
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Downtown Tampa. The city's skyline has changed rapidly with the construction of many new buildings including the 42-storey Barnett Plaza and 22-storey Ashley Tower. Tampa also has a monorail system.



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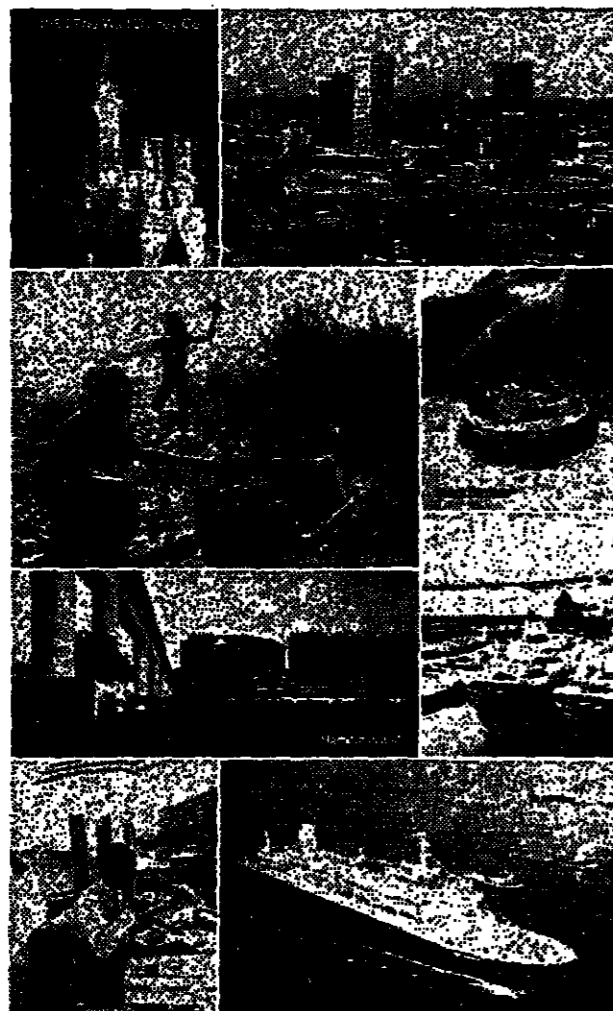


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Florida's largest banks

First six months 1986 earnings (\$m)

	Assets	6 months 1986 net income	% change on year	Provision for loan losses	Non-performing loans	As % of total loans	Return on equity	Return on assets	Branches	Employees
Suntrust Banks	18,827.1	102.7	+14.4	44.4	120.5	1.09	18.71	1.12	483	15,873
Barnett Banks	16,182.5	74.3	+24.0	38.1	114.8	1.10	17.53	0.97	361	15,090
Southeast Banking	10,774.0	48.5	+51.9	27.5	297.5	2.65	14.73	0.76	163	6,929
Florida National Banks	6,244.7	27.2	-56.0	14.1	148.4	3.33	12.46	0.89	179	4,693
First Florida Banks	4,207.9	22.8	+ 6.0	5.7	25.5	1.00	16.00	1.15	122	5,208

Research: Rivka Nachoms.

Banking

Widespread battle for market share

FLORIDA IS richly served by financial institutions. There are close to 400 commercial banks, with 2,400 branches competing for \$70bn in deposits and a whole raft of local savings banks which control another \$70bn of deposits.

This is more than the combined deposits of the next three biggest neighbouring states—Virginia, Georgia and North Carolina. Florida's rapid growth, and increasingly diversified economy, has made it one of the most attractive banking markets in the US with small one-office institutions battling for market share alongside such out-of-state banking giants as Citicorp and Chemical Bank.

Ten years ago Florida was a highly fragmented banking market. Sun was the biggest bank with 9.8 per cent market share, followed by Barnett with 7.9 per cent, Sun, 6.1 per cent, Flagship with 5.8 per cent and the rest with 5.5 per cent. Since then Sun has acquired Flagship and merged with Trust Company of Georgia.

Its market share has more than doubled since, to 12.7 per cent, while Barnett's share has risen to 17.7 per cent and Southeast's share has risen to 10.9 per cent. NCBN, from the neighbouring state of North Carolina,

has become a major force in the local market and the share of the smaller banks has slipped to 4.4 per cent.

All of the state's biggest banks emphasise their Florida connections. The Jacksonville-based Barnett Bank, advertises itself as "Florida's Bank" and Miami's Southeast Bank bills itself as "Banking on Florida's future". The Jacksonville-based Florida National Banks reminds its customers that "Florida is our middle name," while the Tampa-based First Florida Banks refers to itself as "Florida's namesake."

Florida is easily the most important southeastern state and its local bankers do not miss an opportunity to remind newcomers that it will soon be the third biggest state in the union and its population is expected to grow by five million between 1982 and the year 2000. Over the last three years its population has been growing at three times the national average and there is no obvious reason why this growth should slow.

Southeast Bank says that more than 1,000 people a day move to Florida, enough to create a city the size of Tampa every year. Of the 20 fastest-growing metropolitan areas in the region, 18 are in the state

and employment growth, a key measure of the strength of any local economy, is growing twice as fast as the national average.

In this sort of banking market it would be surprising if the local banks were not making handsome profits. Barnett Bank, the state's biggest bank and the fifth biggest in the southeast, has increased its earnings by 22 per cent in the first nine months of 1986 and says that its long-term target is to increase earnings by between 12 and 18 per cent a year.

Southeast Banking Corporation, which used to be the biggest banking group in the state and is recovering after a rather rough patch, boosted its third quarter net income by 22 per cent and increased its loans by 10 per cent.

The heady growth rates of Florida's local banks has not escaped Wall Street's attention and the shares of most of the major institutions are accorded a premier rating as long-term growth stocks.

Barnett Banks is definitely the stock favourite. Its shares stand at more than twice book value, yield 2.3 per cent and sell on a multiple of over 12 times historic earnings. This rating is probably the best of the major south-eastern banks and compares with the rating of a well run money centre bank such as Citicorp, whose shares are selling at roughly book value, yielding 4.9 per cent and selling at 7.2 times earnings.

Barnett has stood out among the regional south-eastern banks by remaining aloof from the rash of inter-state banking mergers which has swept the region over the last 18 months, and has stressed its Florida roots. The group says that "an interstate merger is not precluded but it must be as

attractive as opportunities available within Florida."

This is not to say that Barnett is nervous about getting involved in mergers. Local acquisitions have played a key role in its rapid expansion over the last decade and it is in the process of trying to acquire two Florida savings institutions, which will tighten its grip in several key markets.

Barnett expects to be able to boost its assets from their current level of about \$16bn to \$30bn by 1990 by staying within the state. Its strategy contrasts with that of Orlando's Sun Banks which merged with the Trust Bank of Georgia in mid-1985. Suntrust banks has leapfrogged Barnett to become the third-biggest banking group in the south-east and stresses the importance of the Florida/Georgia marketplace, which should boast 24m people by the end of the century, making it second only in size to California. Southeast Bank, which describes itself as Florida's premier bank, has flirted with the idea of merging with an out-of-state bank and even considered combining with Barnett, which would create the biggest group in the region. However, nothing has developed to date and Southeast is concentrating on its Florida home market for the time being.

The same goes for the two smaller groups, Florida National Banks and First Florida. The former has done a deal under which it has agreed to be taken over by New York's Chemical Bank if and when the law allows. First Florida remains independent, profitable and well-managed but could fall prey to a predatory predator to pay a handsome premium to its current \$30 a share price.

William Hall

Politics

Balance changed by immigration

FLORIDA'S RAPID population growth is leading to profound changes in the state's political as well as economic character.

The traditional hold of the Democrat party over state and local politics is being steadily weakened by the phenomenal rate of immigration.

Put quite simply, more of the 1,000 new arrivals entering the state each day vote Republican than Democrat. Over the past nine years, the Republicans have gained 13 percentage points at the expense of the Democrats among voters identifying themselves as one party or another, according to Miss Anne Kelly, an associate professor of political science at the University of South Florida in Tampa.

Official state figures show that of the 5.2m voters registered in 1984, 3.2m were registered Democrats and 1.7m Republicans. But given the large number of unregistered voters, a better indication of the state's political make-up can be gauged from 1985 survey carried out by Florida State University. It found that 35 per cent of those polled regarded themselves as Democrats, 30 per cent as Republicans and 30 per cent as independents.

This compared with a similar survey by the university in 1980, when 45 per cent of those polled said they were Democrats. The increase is due to the influx of fast-expanding business and banking opportunities.

The more recent newcomers have tended to be wealthier and more conservative and there has been a noticeable rise in the number of retired servicemen and women moving into the state. A larger number of people in the 25-44 age range (the fastest-growing age group) are moving in, too.

In addition, the Hispanic community, which forms 9 per cent of the population, has rallied firmly behind the Republicans' strong anti-communist stance in relation to the US's southern neighbours.

In addition, Florida's youth is coming of age during the strong resurgence in national pride identified with the Republican party under Mr Reagan.

The state's Democrats were so used to their predominant role that a unified state organisation was formed only in 1970 in response to Republican inroads during the 1960s.

Their traditional sectors of support, including blue collar workers and blacks, have not been growing at a rate sufficient to offset the Republican advance.

A gradual realignment appears to be taking place within the political parties. Conservative Democrats are moving to the Republican ranks. Although some Republicans are moving the other way, most of the Democratic vote is still in the hands of the traditional sectors.

The 1960s with the adoption of single-member districts, designed to give minority groups, like Hispanics and blacks, a greater representation in the state legislature, and giving urban areas a better balance with rural districts.

Nevertheless, Florida has continued to return a majority of Democrats to state and local office — until the November 4 election, only one Republican has been elected governor this century, Claude Kirk in the late 1960s.

The state has however continued to vote consistently for Republican candidates in presidential elections since 1948, with only two exceptions, Lyndon Johnson in 1964 and Jimmy Carter from neighbouring Georgia in 1976.

Miss Kelly believes it will be five to ten years before the cumulative effects of the changes now taking place seriously affect the Democrats' control over state and local politics.

The growth of Florida as a state of exiles has played an important part in changing the style and content of the state's political debate.

Up to 80 per cent of the population was born outside the state and 90 per cent has moved in within the last ten years.

The ideological conservatism of Democrat candidates has tended to make them largely indistinguishable from their Republican opponents and they have decided on the basis of tone and presentation rather than on issues or party allegiance. Candidates have found it hard to establish an identity for themselves that would allow them to distinguish themselves as extreme.

The problem has been compounded by the absence of a single dominant centre in the state. There are a number of centres each with its own concerns and problems — Miami, with its recent history of drug-related crime; Orlando, the tourist haven; Jacksonville, now styling itself Florida's business city; and Tampa, billing itself as America's next great city, not to mention Tallahassee, the state capital, extending all the sleepy charms of the Old South.

No one newspaper or television station has emerged either with sufficient authority to speak for the state.

A split is emerging between elderly Floridians (15 per cent of the population is over 65, compared with 11 per cent nationally) and the new younger migrants, whose need for better infrastructure is greater, over how the money to fund improvements in infrastructure is to be raised and who should pay.

The issue does not only affect Florida. Mr James Naisbitt, the economic forecaster, argued in his bestseller Megatrends that since Florida's age structure today resembles closely the pattern expected nationally by 1996, the way that the state settles its internal conflicts will be a pointer to the future for the nation as a whole.

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High technology

Growth pinned on key industry

HIGH TECHNOLOGY has rapidly become one of the key industries on which Florida is pinning its future growth.

The state already leads its southern US neighbours in the size of the industry by a wide margin and ranks seventh largest in the nation. According to a new report published by the University of Miami, Florida has the potential to become the fourth-largest high-tech state behind California, Massachusetts and Texas by 1995.

The reasons for the industry's rapid expansion lie largely in the presence of the Kennedy Space Centre, the heavy building up in defence spending under the Reagan Administration and the development of the growing biomedical sector.

The state's high-tech industry is located in three distinct geographic regions. These are the "Space Coast" in east central Florida, stretching from Daytona Beach in the north to Melbourne and reaching inland as far as Orlando; the "Computer Coast" running from Miami north to West Palm Beach; and "Technology Bay" covering the Tampa Bay and St Petersburg area.

Of these, the Space Coast, with its heavy preponderance of defence and space-related companies manufacturing missiles, satellites, computers and military communications equipment, is growing fastest. Employment here has been expanding at an annual rate of 12 per cent for the past 10 years. Some 36 per cent of Florida's 149,000 high-tech workforce and 20 per cent of its 1,614 companies in 1984 were located in the region.

More than 90 per cent of the state's missile and space industry is housed in this "magic triangle," including Harris Corp, Florida's largest manufacturing employer which has 11,000 of its 14,000 employees in the region; McDonnell Douglas, which employs 2,000 at its missile plant in Titusville; Martin Marietta, which employs 12,780 at its Orlando plant manufacturing defense systems for missiles and aircraft; Rockwell International's Collins division at Melbourne, employing 800 in the manufacture of communica-

tions and flight control systems; and ITT which employs 400 at its Cape Canaveral plant.

In addition, Lockheed, McDonnell Douglas, Grumman, United Technologies and Pan Am all have subsidiaries linked to service of the Space Shuttle fleet at the Kennedy Space Centre.

The Computer Coast accounts for 38 per cent of Florida's high-tech employment. Chief among the products manufactured are personal computers—IBM has an 8,000-strong workforce at its Boca Raton plant—medical and bio-medical equipment, such as pacemakers, and semiconductors.

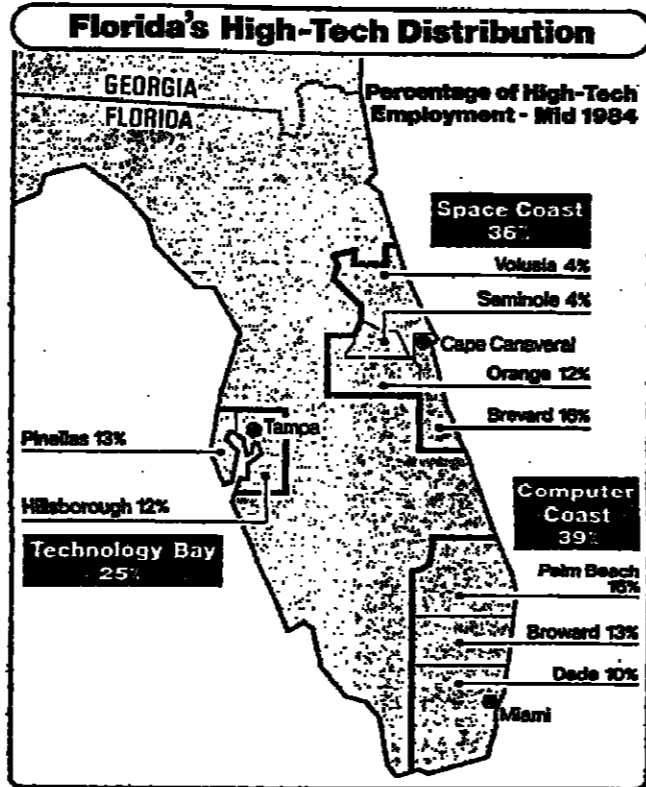
The industry has felt the worldwide slump in electronics most keenly here and workers at Burroughs, Racal-Milgo, RCA and Paradyne have fallen victim to hiring freezes, layoffs and even plant closures.

Mr William Cullom, president of the Greater Miami Chamber of Commerce, is confident that continuing strong demand for medical and bio-medical equipment from the growing number of medical centres and hospitals in the Miami area will boost the flagging industry. He notes the importance of the Florida International University as a centre in encouraging research and joint projects with industry.

The University of South Florida is hoping to play a similar role in attracting high-tech companies to the Technology Bay area around Tampa, where 25 per cent of the state's high-tech employment is located. The main products manufactured here include defense electronics and avionics, telecommunications equipment and computers. Several well-known companies such as General Electric, Sperry, Honeywell and E-Systems are major employers in the area.

Despite the slump in the market for computers and semiconductors, most analysts agree that the outlook for the industry statewide looks promising. The generators of future growth will continue to be those of the past: the space programme and the defence industry.

The space programme is set to resume in February 1988 with the first Space Shuttle



launch since the loss of Challenger in January this year. The US also plans to launch its first manned space station in 1992 to be built by Nasa and a consortium of British, Japanese and Canadian companies.

Nasa's involvement could run as high as \$8bn. "A lot of that work would have to come to this area," says Mr Hank Taylor of the Cocoa Beach Chamber of Commerce.

He sees exciting possibilities too in the growing interest in commercialisation of space. A recent report by the independent Paine Commission concluded that US companies may spend anything up to \$60bn on such projects by the year 2000.

"They have to come here," Mr Taylor insists. "Kennedy (Space Centre) is the launch point. They do not have anywhere else to go. The biggest challenge is going to be to find a place for all the companies to be located," he added.

In the nearer term, the resumption of Space Shuttle flights should lead to a pick-up in activity at the Space Centre by next summer, Mr Taylor says. Mr Dick Young, Nasa spokesman, says that 2,200 of the 16,000 workforce had been laid off since the disaster.

From a purely commercial viewpoint, the Challenger accident had at worst caused an "unfortunate hiccup" in the

Arrivals from Europe and Japan

FLORIDA'S geographic location and well-developed communications links make it an obvious base for companies doing business with Latin America and the Caribbean. But the state is also being seen increasingly as a place for companies to serve the US market or to base their US operations.

In mid-1985, there were about 330 foreign companies from 31 countries operating in Florida, according to the state's Department of Commerce.

They are predominantly grouped in three sectors: manufacturing (42 per cent); finance, insurance and real estate (19 per cent); and retail trade (14 per cent). Other activities include transport and communications, services and wholesale trade and construction.

Foreign companies employ more than 38,000 people, accounting for just under 1 per cent of total Florida employment.

Mr Michael Aisenzter of the Florida Department of Commerce expects to see 18 new European and seven new Japanese companies set up operations in the state this year.

New arrivals have been running at the rate of 10 to 15 companies a year from Europe and about five from Japan for the past eight years, he says.

"We're seeing more interest now than this time last year," Mr Tom Slattery of the State

Commerce Department says. "The value of the dollar obviously has something to do with that."

Mr Slattery says that companies in Latin American countries such as Venezuela and Peru had shown interest in setting up manufacturing facilities in Florida and that more inquiries are being received from Far East countries such as Taiwan and South Korea. These, he says, are potential growth areas.

"We are not just selling Florida as a place to do business with Latin America but as a good spot to do business with the US, especially the East Coast," he explains.

Apart from those countries that "cannot afford to stay out," principally those doing business with Latin America but as Caribbean, foreign companies are attracted to Florida for precisely the same reasons as domestic ones, Mr Aisenzter says.

Florida's rapid population growth is creating an expanding and wealthier market. The state has low taxes (there is no state income tax) and the highest per capita disposable income in the south-eastern US. Wage levels are modest (17 per cent below the national average in 1984) and the state's right to work laws have limited union representation to about 10 per cent of the workforce.

Education facilities, a key concern among employees in companies considering relocation, have been improved. Miami, for example, now offers multilingual courses to ensure that children of employees from foreign companies do not fall behind.

The state's commerce department has no estimate of the total value of foreign investment in Florida. However, the UK is the leading investor, as it is in the US as a whole. At the last count there were about 56 British companies operating in the state, including Chloride Davy McKee, Glaxo—whose Latin American regional headquarters is in Fort Lauderdale—ICI, Lloyds Bank (the biggest foreign bank in Florida), Plessey, Racal, Rolls-Royce, Smiths Industries, Tate and Lyle and Taylor Woodrow.

West Germany is the second largest foreign investor ahead of Japan and Spain.

Miami, with its huge airport, expanding port and rapid emergence as a major international finance centre, is the key to trading with Latin America and the Caribbean.

The city has rapidly become a transshipment hub where containerised cargo is unloaded, split and re-packed for on-shipment to the Caribbean and Latin America. Mr Wade

International finance

Tax and banking laws an asset

THE RAPID development of Miami as an international financial centre is rooted in the city's close trading and cultural links with Latin America.

Miami is now second only to New York in the number of banks doing international business. At the last count, there were 48 foreign banks and 27 Edge Act banks—international subsidiaries of US out-of-state banks—operating there.

Total offshore funds held by the foreign and Edge banks in Miami are estimated at \$15bn, an increase of about 50 per cent in the past two years, according to Mr Denis Nason, head of the Credit Suisse operation.

Foreign banks include Lloyds, Barclays, Bank of Tokyo, Banque Nationale de Paris, Banca do Brasil, Marine

Midland, Royal Bank of Canada, Deutsch Sudamerikanische, and Credit Suisse.

Proximity to Latin America, excellent transport and communications links and a large Hispanic community made Miami an obvious place for rich Latin Americans to visit for pleasure or business. As the oil boom of the 1970s took off in countries like Venezuela, investment in Miami boomed.

It also owes much of its role as an international financial centre to Florida's advantageous state tax and banking laws.

The nature of foreign bank operations in Miami has changed sharply since the Latin American debt crisis came to a head in the early 1980s, according to Mr Nigel Simpson, head of Lloyds Bank's office there.

Some banks were forced to pull out but those that remained focused their attention on personal deposit-taking from high net worth customers and on developing a domestic base in the US corporate market. The Lloyds Miami office is the regional base for serving the south-eastern US.

But in the past two years renewed fears of political instability and continual devaluations in many Latin American countries have led to an increase in numbers of companies and individuals seeking to move their assets to safer havens. The same uncertainty has triggered a move by US banks to shift offshore funds held in centres like Panama and the Bahamas to Miami.

Mr Simpson sees growing sophistication among new Latin American clients who have a wider knowledge of the type of financial services available on the market and are seeking a better balance in their portfolios than investment in a single asset like real estate.

This trend is increasing competition among banks to introduce newer and more elaborate services and to an increase in the numbers of investment bankers setting up offices in Miami.

But Mr Nason sees market growth slowing down as a result of the sharp switch to interstate banking at a regional and national level in the US. Some of the advantages of Edge Act banking are being lost.



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FLORIDA 4

Transport

Heart of an international trading centre

FLORIDA's extensive transport network has been a major factor in the speed with which the state has emerged as an international trading centre. At the hub of this network, which includes 134 public airports and 14 deepwater ports, is Miami.

The city's international airport is the second largest in the US in both passenger and freight traffic after New York's Kennedy airport. Last year it handled 20m passengers, a 2.7 per cent increase on 1984, and 510,000 tons of freight, 0.3 per cent down. Domestic passengers presently outnumber international passengers by about two to one.

More airlines serve Miami than any other airport. At present 83 carriers, about half of them foreign, are housed there. This year the airport opened an international container freight station designed to boost its share of the container market. The 45,000 sq ft facility, the first of its kind in the US, is modelled on freight handling techniques used in London and Paris. It allows containerised shipments to be unloaded, split and reassembled on one site for re-shipment. Warehousing space is also available.

The airport has also inaugurated the Miami International Cargo System, a computerised cargo tracking system that automatically logs the flow of all shipments through Miami and enables government inspectors and shippers to process goods faster. It gives instantaneous retrieval of waybills, manifests and other documents.

The airport, which made a profit of \$3.5m last year, plans to spend \$100m over the next ten years expanding capacity, according to Mr Amaury Zurairain, airport spokesman. It ex-

pects to be handling up to 40m passengers and 1.3m tons of freight annually by the end of the century.

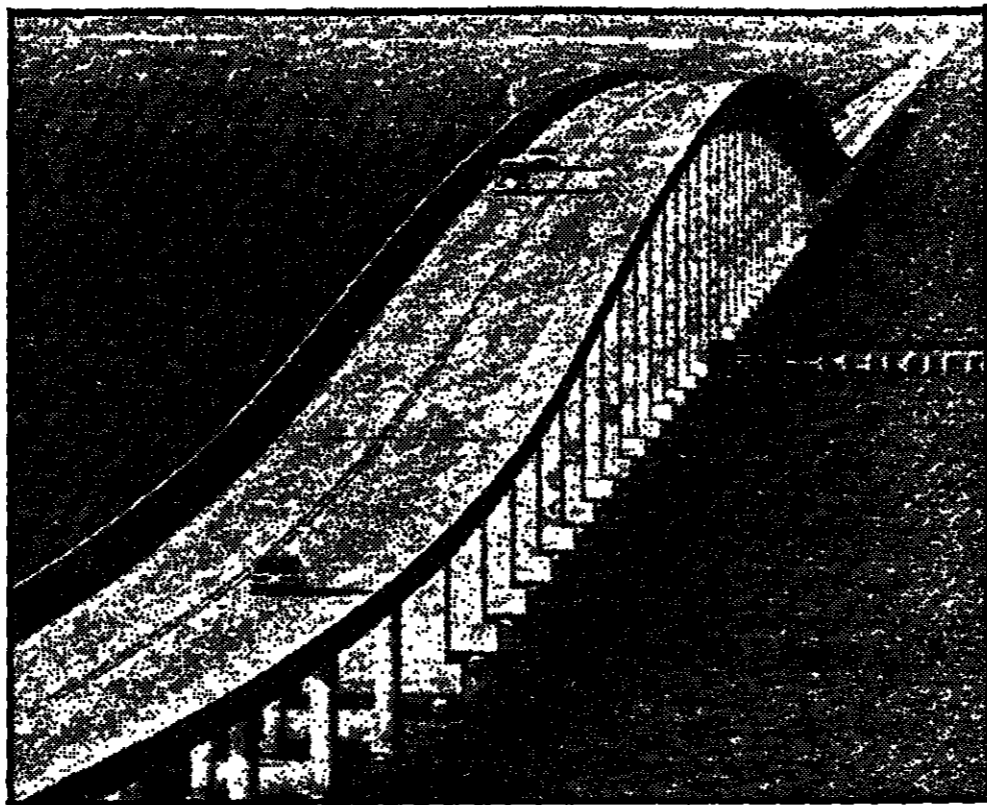
But more important than passenger figures, says Mr Richard Fudy, airport director, is to ensure that the airport's resources are being put to the best use of the community. It presently employs 72,000 people directly or indirectly and contributes over \$6bn to the state's economy.

The port of Miami, already the undisputed cruise capital of the world, is also planning expansion. In addition to three new cruise terminals, the port recently brought into service the fourth in up to eight planned 40 tonne gantry cranes at its growing container facility.

The port handled 2.3m tons of cargo in 1985, nearly 2 per cent up on 1984. Mr Wade Battles, marketing manager, says the improvement reflected a "settling down" of the economies of key Latin American trading partners.

He says the port, which made a profit of \$17.1m last year, will be looking for an increase of between 4 and 6 per cent in cargo next year. It too will eventually be linked into the Miami International Cargo System.

The state's other main airports are also planning expansion to cope with an expected increase in passenger traffic. Tampa, voted best airport in the world by *Traveler's* magazine, currently handles 8m passengers a year. It is served by 26 airlines and recently opened a new facility for international airlines. Mr Larry Grossman of the Tampa Chamber of Commerce, says the airport was built with a 50 per cent expansion capability.



The spectacular Overseas Highway, which links Florida's mainland with Key West via the Florida Keys. Driving time for the 159 miles, after extensive rebuilding work, is now three and a half hours

Orlando Airport, which receives about half the tourists heading for Disney World, handles 10m passengers a year. It is served by 24 domestic and four international airlines. Jacksonville Airport handled 2.7m passengers last year, a 16 per cent increase on 1984.

Among the ports, Tampa, traditionally a bulk shipper of phosphate—Florida produces a third of the world's supply—and agricultural products, is diversifying into the cruise passenger and container markets. Port Everglades, near Fort Lauderdale, is one of the

managing director.

About 35,000 workers are employed directly or indirectly by the port and its payroll of \$200m is estimated by the local Chamber of Commerce to generate sales of \$821m.

Jacksonville is also at the hub of three main rail lines. Florida has an extensive rail network served by seven freight railroads and linked to major routes to the US West Coast and industrial centres in the Northeast and Great Lakes.

There are also ambitious plans for a high-speed rail link between Tampa, Orlando and Miami by 1995. Calls for tender are out and Canadian, Japanese and French companies are understood to be studying the project. Mr Richard Stasiak, of the state transport department, says Florida stands a better chance than most US states of getting a high-speed link built because of the developing commercial activity around the state's rail centres.

Florida's road network is being put under strain by the increasing congestion caused by rapid population and economic growth. About 40 per cent of the highway network has severe bottlenecks, according to Mr Stasiak.

Removing them will be a priority, but even to reduce the problem by half will cost an estimated \$5.5bn. How much of the work gets done depends on whether new revenues are raised, he says.

Extensions of existing major routes is already under way including the extension of an interstate highway across the Everglades. The current two-lane toll road "Alligator Alley" will be replaced by four high-speed lanes.

Property

Problems of over-supply

MR ALAN PARKS recalls wistfully the day two years ago when he counted 27 cranes silhouetted against the Miami skyline. Today, Mr Parks, vice-president for marketing at the Adler development group, counts only three.

Florida's office property market is experiencing a weakness common to many other parts of the country and resulting from an explosion of construction two to three years ago.

Oversupply is facing all the state's major business centres, although to different degrees. In Miami, the second largest office market in the south-east US after Atlanta, with more than 22.7m sq ft of space in existence and a further 3.2m under construction, the vacancy rate is 22.1 per cent—between three and five years supply.

In the downtown area, centred on Brickell Avenue, the vacancy rate is about 24.8 per cent, compared with 16.5 per cent national averages, according to Coldwell Banker, the real estate broker.

In the Tampa-St Petersburg-Clearwater area on the Gulf Coast, the market has expanded rapidly to 19.5m sq feet and the vacancy rate is currently 25.5 per cent. In Orlando, with 12.3m sq feet and an additional 3.2m under construction or planned, the vacancy rate is 28.3 per cent.

Jacksonville, with 9.6m sq ft of space, has the lowest vacancy rate in the state at 16.6 per cent, Coldwell Banker says.

The high vacancy levels have forced developers to offer tenants attractive lease concessions with the result that effective rents are between 30 and 25 per cent below asking prices, according to Mr Harry Tangalakis, Coldwell's senior sales manager in Miami.

But despite the current glut, Florida's rapid expansion is leaving developers optimistic about the future rates of absorption.

The city is being "rediscovered" by major investors and companies after suffering for years from a serious image problem. Developments are under way to make the downtown area more attractive after office hours. Rouse, the developer of Boston's Faneuil Park and New York's South Street Seaport, is building a \$90m shopping and restaurant complex, known as BaySide, in Jacksonville.

Jacksonville is looking to revitalise its downtown area too with a similar project also designed by Rouse. The \$38m 125,000 sq ft Jacksonville Landmark will house a "festival market" of shops and restaurants.

Oversupply of office space is not always bad news, particularly in a city like Jacksonville, which is working hard to attract new companies and investment. It's a bit of a vicious circle, says Rebecca Kinney, manager of economic development at Jacksonville Chamber of Commerce. "If you want to attract corporate relocations, you have to have the space available."

But the office glut is leading

to "major changes" in developer attitudes, Mr Tangalakis says. "There's been a lot of speculation. Now you're going to see less. Developers are going to wait for the market to dictate."

Mr Larry Grossman, research manager at the Greater Tampa Chamber of Commerce, agrees: "They (developers) have learned a lesson—you cannot build one 200,000 sq ft building across the street from another."

Developers are now being cautious and selective. "Everybody's looking for a window in the market," he says.

This new caution is being compounded by the US tax reform legislation, which became law last month. It limits to two the number of residential properties on which mortgage interest relief can be claimed. The new code also extends sharply the depreciation life over which losses on commercial property can be written off and clamps down on passive losses on syndicated property.

The effects are already being felt. "We are starting to see a lot more people looking to sell their properties," Mr Tangalakis says. "Part of the reason is to take advantage of capital gains provisions that will not be available next year."

The impact is being felt in the condominium market, already a victim of the sell-out by Latin American investors following the region's debt problems. One real estate agent reported that condominiums were selling at less than their early 1980s price as a result of the number of investors seeking to liquidate their assets.

The effects are being heightened by the surge in apartment building just before the tax reform bill.

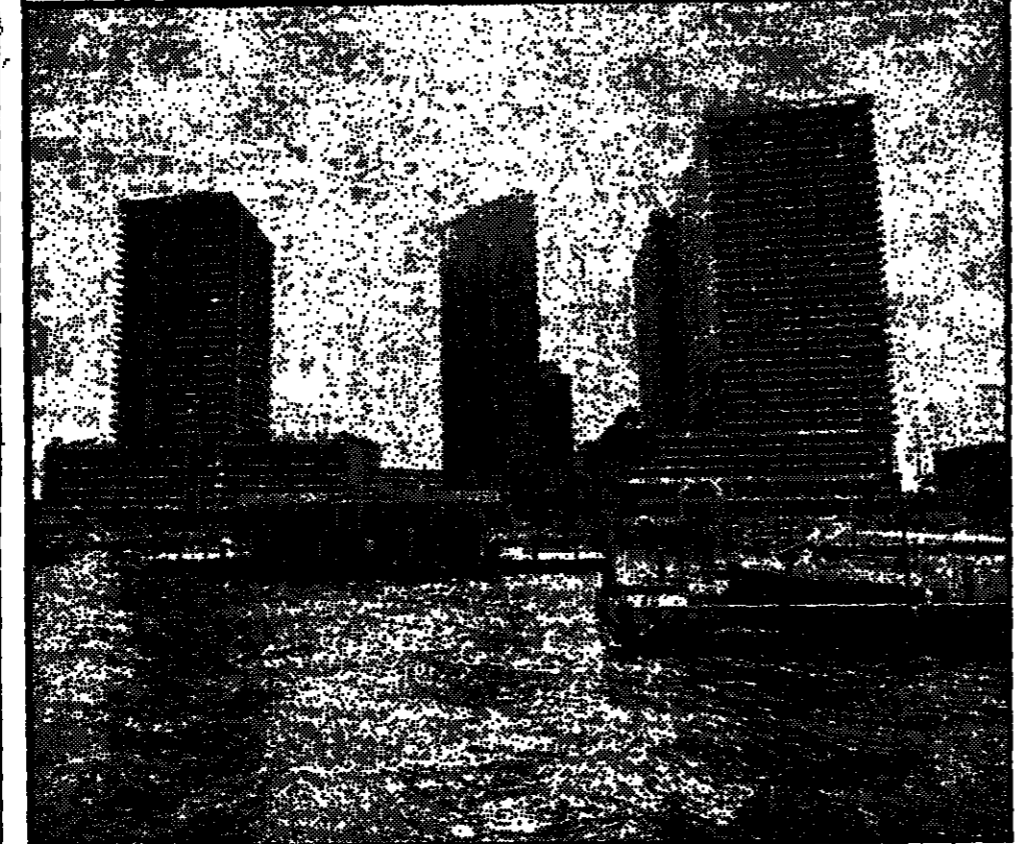
"About 80 per cent of all new multi-family building was for tax reasons, not need," says Mr Brian Smith, public relations director of the Northeast Florida Builders Association in Jacksonville. "People saw the tax bill coming but did not anticipate the clampdown on investment."

With real estate no longer being the favoured shelter it once was, some analysts are predicting a shakeout in the office and commercial sector similar to that which hit Florida's market in the mid-1970s.

"We are in the process of a major price readjustment downwards," says Mr Henry Fishkind of MG Lewis Economometrics in Winter Park. "A lot of projects with high leverage are going to go bankrupt and some financial institutions could sink under the weight."

But Mr Tangalakis believes that Florida's population and economic growth rate will shield the market. "There's been a lot of speculation, but a lot of it is being absorbed. I definitely do not see any gloom in the forecast," he says.

The one bright spot in the property market is the single-family home sector. Declining interest rates have made it easier for families to afford detached houses, according to Mr Smith.



The Marriott Marina, Miami. The city's office market is over-supplied

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Tourism

Plans for more hotel rooms

IF FLORIDA owes its living as a tourist centre to anyone other than the Creator, it must be to two turn-of-the-century railroad barons and the creator of a veteran cartoon mouse.

It was Henry Flagler and Henry Plant, the two hotel and railroad magnates, who were responsible for opening the state's first luxury hotels, Flagler at St Augustine on Florida's east coast in 1885 and Plant at Tampa Bay on the Gulf coast in 1891.

Flagler eventually pushed his railroad all the way south to Key West in 1912, paving the way at Palm Beach to open the historic Breakers Hotel and at Miami.

But while these two pioneers paved the way for the land boom of the 1920s that began the development of modern Florida, it was Walt Disney and a cast of cartoon thousands, who has prevented Florida becoming just another place in the sun.

About 80m tourists come to Florida each year, according to Rene Welti, assistant director of tourism at the Florida Department of Commerce. They spend about \$20bn a year.

AR but 4m are domestic, mostly from the north-eastern US. About 50 per cent of the foreign visitors are Canadians, with roughly 1m Europeans and 1m Latins, Mr Welti said.

Almost half of the total will visit Disney World, a 28,000-acre site 20 miles south-west of Orlando. The theme park is one of the top tourist attractions in the world, receiving some 20m visitors a year.

Disney World has 17,000 permanent employees. In addition to the original theme park it now boasts the Epcot exhibition and conference centre, nine resort hotels with 5,500 rooms, 1,190 camp sites, 585 villas, shopping facilities and a convention centre.

Current expansion plans call for the establishment by 1988 of the Disney MGM working television and film studio; a new 900-room hotel and Pleasure Island, a night-time entertainment complex featuring six "theme" nightclubs.

In the 15 years since Disney World opened, it claims to have attracted 118m visitors to the Orlando area, spending an estimated \$33bn.

Its presence encouraged the opening of new tourist sites like the Sea World complex and the expansion of existing facilities such as Gatorland and the Cypress Gardens.

More importantly, it has sparked an explosion in hotel construction in the Orlando area. From 5,920 rooms in mostly small hotels and motels in 1970, Orlando now has 85,000 rooms, many in luxury convention centres, and stands third behind New York and Los Angeles in the number of rooms in a single metropolitan area.

Plans are under way to provide a further 25,000 hotel rooms. The pulling power of Disney World encouraged Orlando to launch a major drive to capture a share of the lucrative convention market.

Last year, 665,990 delegates attended 1,778 conventions and spent an estimated \$315m.

Passenger traffic at the \$30m international airport is running at 10m a year, with 24 domestic and four international airlines flying regular schedules.

Since 1971, Metropolitan Orlando's population has almost doubled to about 900,000. Employment has risen from 196,000 in 1970 to 551,500 this year.

Orlando's success in attracting convention visitors has spurred Miami into a similar drive. The city, Florida's second biggest tourist area, has seen its \$4.5bn share of the market threatened by its reputation for drugs and crime, but is now working hard to clean up its image.

Greater Miami draws about 6m tourists a year. Its port claims to be the cruise capital of the world. More than 2.3m passengers sailed from the port last year and Mr Wade Battles, general manager of marketing, says that in the first 11 months of the 1985-86 fiscal year, passenger traffic was up by 9.1 per cent.

The port is home base for 20 vessels operated by eight cruise lines offering a variety of one to 14-day packages mostly in the Caribbean. To meet plans by the cruise lines for six new vessels with a total of 15,000 berths, the port plans three new cruise terminals and is gearing up to handle 4m cruise passengers a year by the end of the century.



Catamaran sailing off Florida's north-west coast

Miami hopes to encourage more of these passengers to stop over longer in the city. Most now fly in on the night before departure and leave the day after the cruise ship docks.

A \$93m Bayside complex is being built in the downtown area close to the port by the Rouse company, which developed the South Street Seaport in New York.

The project will house 180 shops, restaurants and pavilions and is designed to give an anticipated 15m visitors a year some flavour of Miami's ethnic diversity.

Tampa on the West coast is also hoping to attract more visitors. About 3m a year come to enjoy the white sands of the

Pinellas suncoast and spend upwards of \$1.6bn. Pinellas county has 20,000 hotel and motel rooms and Hillsborough 12,000. Local officials hope to attract tourists who will stay in the area and take advantage of its beaches, while visiting Disney World, only about an hour and a half along the freeway.

Mr Welti says that all Florida's traditional tourist regions appear to be experiencing growth this year. "We are up about 9.8 per cent across the board, in the first six months," he said.

On the Gulf coast the Fort Myers area is looking particularly promising with new hotels coming on stream and an improved air service. At the

other end of the state in the so-called Panhandle, the "Redneck Riviera" which has traditionally drawn visitors from neighbouring southern states is also showing "significant growth," Mr Welti said.

New hotels have opened, including one owned by Marriott in Panama City.

The combination of a weak dollar and persistent fears among Americans of terrorism abroad have meant a lot more Americans are spending their vacations in the US. But the decline of traditional industries is forcing other states to fall back on their natural resources and encourage tourists, leading to hotter competition, Mr Welti says.

Force behind city's international role

Profile: Xavier Suarez, Mayor of Miami

TO WANT to become mayor of a city with as unenviable a recent reputation as that of Miami might seem more than a shade masochistic. But Xavier Suarez, the 37-year-old Cuban American who celebrates his first year in office this week, clearly loves his job.

"This is the end of the rainbow for me," he says, without a trace of irony.

Mr Suarez eagerly leads visitors out on to the waterfront terrace of his City Hall Office in the fashionable Coconut Grove suburb, to show off the view.

Ahead, across the deep blue expanse of Biscayne Bay, lies the downtown business district, dominated by a clutch of gleaming skyscrapers, to the left a flotilla of pleasure craft bob in the palm-fringed marina; to the right stretches the lush, green "island paradise" of Key Biscayne.

"This is one of the most beautiful cities in the world," the Harvard-educated lawyer beams. "There's no urban setting in the world that has this kind of pristine atmosphere."

The view is certainly beautiful, but pristine is probably the last adjective that most would associate with a city that for years simmered with racial tension and where "cocaine cowboys" fought running gunbattles in the streets.

But now a noticeable change is under way. Miami is working hard on a city clean up.

A tough police clampdown on street sales of drugs and on soliciting has brought a reduction in rates of most serious crime with the exception of murder. Most serious crime remains drug-related however.

"We still have a bit of an image problem," the mayor concedes. "But we have maybe learned to sell ourselves better." Visitors to his city now tell him how attractive Miami is, he says. "This was not so a few months ago." Drugs and crime are not now the first subjects to be raised.

He does not claim credit for the improvement, which he insists had begun during the final months in office of his predecessor, the charismatic Puerto Rican Mr Maurice Ferre, but it has certainly become more noticeable during this year in office.

Mr Suarez, whose family emigrated to the US in 1961, does, however, claim credit for bringing the city's Hispanic, Black and "Anglo" communities closer together.

His election as the first Cuban-born mayor of the city at the heart of a county in which half the 3m population is Hispanic, has helped accelerate the gradual absorption of the predominant Cuban community into the political mainstream.

For years the Cubans, most of whom were well-to-do refugees from the Castro regime, regarded their stay in Miami as temporary, pending a swift overthrow of communism in Cuba.

Even after the failed US-backed Bay of Pigs invasion of 1961, the vast majority of Cubans continued to live a dual life — "immigrant" by day in well-paid middle-class jobs and "exile" by night, teaching their American-born children Spanish and investing large

amounts of time and money in fruitless plots to overthrow Castro.

Despite their self-imposed political isolation, the Cubans' economic influence spread rapidly, transforming Miami into a Latin city and a natural magnet for trade and investment with Latin America.

As a new generation of Cuban-Americans came of age, they sought to match their economic success with a greater degree of control over the government of the city.

Non-Hispanic whites, at first resentful of the emerging Latin dominance (voters passed a law in 1959 forbidding the use of any language other than English in official business) gradually realised that the Hispanics were there to stay and quickly moved to take full advantage of Miami as a bilingual business and financial centre.

Mr Suarez, who had to relearn Spanish when he moved to Miami from Washington in 1975, was at first sceptical of the city's pretensions to an international role. But this stance — which earned him stiff opposition from the business community in the mayoral elections — changed immediately he took office.

Contact with Caribbean and Latin American leaders and with officials at the 42 consulates located in Miami has convinced him that the city is not just "the gateway to America" or even "the capital of Latin America," but a "crossroads for Europe, Asia and Africa" to meet the Americas.

Despite constantly pressing this international role for the city, Mr Suarez regards himself as a "nuts and bolts man, not a visionary" and a "people's mayor" who spends much of his time on the streets "putting Miami on an even keel, getting things done along with everyone else, making them believe in Miami."

"Miami is a young city. We have a lot of people trying to work themselves into positions of power and of influence," Mr Suarez says. "I think it is a great opportunity to use that dynamism, whether it be the Chamber of Commerce, the Cuban-American National Foundation or some of the young black entrepreneurs."

While he has reached an uneasy working relationship with the business community, Mr Suarez faces a far tougher task in seeking to bring poorer Hispanics and blacks into the economic mainstream.

Youth unemployment among blacks is running at 40-50 per cent, and while this is certainly not untypical of large American cities, the resentment and alienation of Miami's blacks, forced to watch the rapid advance of the Cubans and Anglos creating such visible wealth around them, still lingers just beneath the surface. The memory of the last time that resentment exploded, in rioting in 1980, is too close for comfort.

Miami is a young city that reflects Florida as a whole in its struggle to retain control on its growth, that is American in its business and technology, but Latin in much of its ambience and culture.

Holding the lid on what Mr Ferre once described as a "human volcano" while at the same time ensuring Miami's continued growth as an international business and financial centre presents Mr Suarez with a tough agenda for the future.



Xavier Suarez: end of the rainbow



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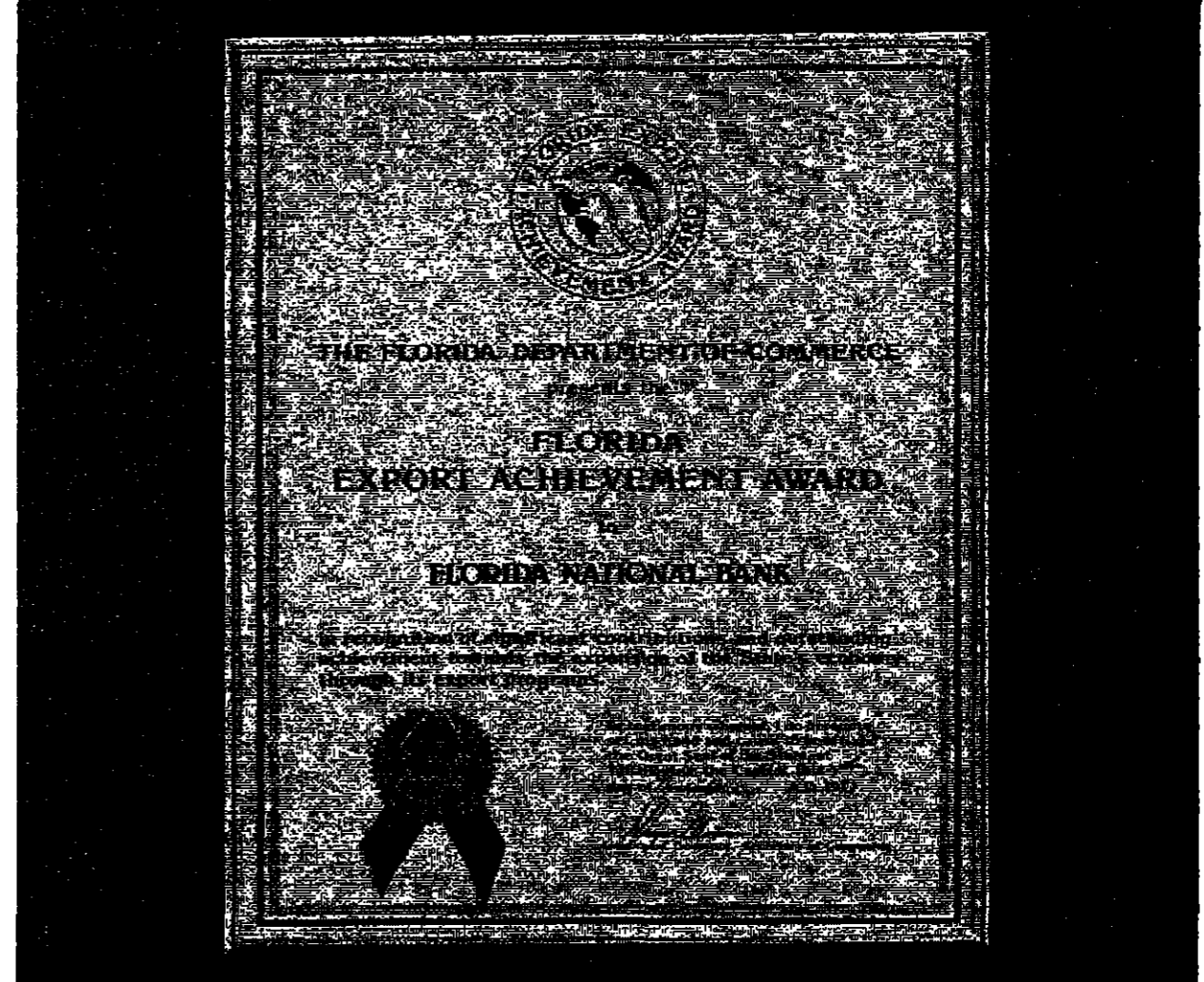


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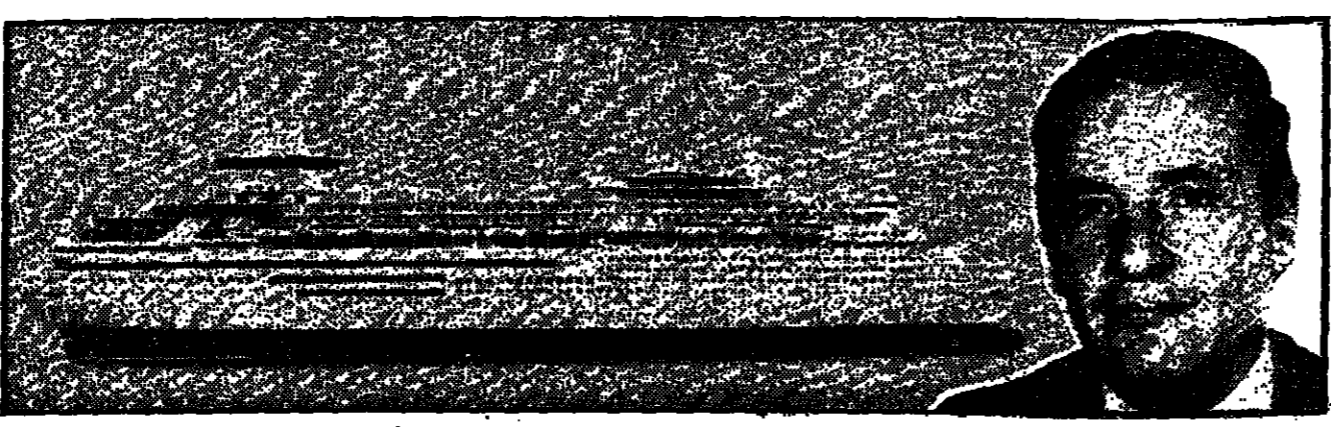
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MANAGEMENT

ALAIN GRILL cuts a curious figure as a high fashion designer. As head of the shipbuilding division of Alsthom, the heavy engineering group controlled by France's nationalised Compagnie Generale Electrique (CGE), he has far more of the world-weary bearing of a man used to working in a tough and troubled industrial environment. But he nonetheless likes to compare himself to haute couture. "What I'm trying to do is to become the grand couturier of the luxury cruise ship business. I want to be able to sell them for a little more than if they came off the shelf."



Alain Grill: now building the world's largest cruise liner, the Sovereign of the Seas, at Alsthom's Saint Nazaire yards

Why Alsthom sees a future in haute couture shipbuilding

Paul Betts explains the French group's specialist strategy in a shrinking market

four years ago I did not think, like the Japanese did in 1983, that there would be a quick recovery in the shipbuilding industry. I always believed it would long remain in crisis," says Grill, explaining that his priority was to look for "safe market niches" to ensure the survival and viability of Saint Nazaire. A former managing director of the Chargeurs Reunis shipping company with wide experience of the shipping business, Grill says that he wanted to find a sector in which Alsthom could be different from the competition and, more important, where the Japanese and Koreans were weak. "The cruise liner business is one of the rare areas in which the Japanese and Koreans have not yet taken a foothold."

By the government. Indeed, Grill says that the level of state aid—equivalent to about a quarter of the value of a new ship order—should, if anything, be kept up, if not increased, especially in view of the fact that the French franc, which stood at around FF9 to the dollar under the previous regime, has since appreciated to around FF8.50 to the dollar. Grill adds that Alsthom's competitors all benefit from one form or other of state support. The French yards, for example, do not enjoy a steady level of navy orders like those in West Germany because all naval construction is done by France's military dockyards.

Although Chantiers de l'Atlantique has a long and venerable history of building transatlantic liners—including the "France" and the "Normandie"—Grill explains that the new luxury cruise ships are a different concept. With a capacity for 2,600 passengers, the Sovereign of the Seas can host more passengers than the France, although the transatlantic liner is longer and wider. But the new generation of luxury cruise ships are taller with extensive outdoor facilities on the top decks. They are also slower but with far lower fuel consumption.

But the specialisation in cruise ships has also forced Grill to look for other more traditional activities to occupy the workforce of Saint Nazaire. Cruise ships inevitably require far more interior decorating and other design work than conventional vessels. There is a limit to the multifunction nature of a yard. You can't transform all your welders into carpenters or electricians and it needed to find ships rich in steel work to keep my people busy between cruise liners," explains Grill.

He has thus launched a line of so-called "catalogue ships," offering a range of petroleum product tankers, built on design-to-cost techniques. In Grill's fashion trade jargon, the catalogue business is Alsthom's "off the shelf" or "prêt-à-porter" section of its activities. Immediate prospects for the product tanker business are not altogether encouraging for Alsthom. Grill acknowledges that the Koreans are now winning all the orders. However, he believes there will eventually be opportunities for Alsthom in this sector with the growing need to renew obsolete tankers.

artificial islands was rejected in favour of the Channel Tunnel Group's rival proposal to build a twin-bore rail tunnel using special rail shuttles. "It was a flop," Grill admits candidly, but he still thinks it was a "historic error" to have chosen the twin-bore rail tunnel solution.

Of all the new efforts undertaken by Grill to enable the Alsthom shipbuilding division to survive as a viable business, the main dividends so far have come from his move in the luxury cruise liner business coupled with strenuous cost-cutting and rationalisation at Alsthom's yards.

This has been achieved against a difficult background of labour relations in the French shipbuilding industry. "We were hit with three months of labour unrest at Dubigeon at Nantes because I decided to regroup the research and design centres 40 miles away at Saint Nazaire," says Grill. Alsthom is now planning to shut down altogether the Dubigeon yards which it absorbed in 1983 as part of a reorganisation of the French shipbuilding industry by the former Socialist administration. Dubigeon, which specialised in the construction of military surface vessels and submarines, has since lost its market, has continued to lose money.

Hornby

IT WAS stated in last Wednesday's article on Hornby, the toy manufacturer, that a receiver was called in a little more than a year after the company had been bought out by its management from the former parent company, Dunbee Comber-Marx, which had gone into liquidation in 1980. It was also stated that at the same time, the original buy-out backers arranged a £18m rescue package. Neither of these points is correct. Hornby did not go into receivership after the buy-out and, although it incurred a loss in the first year after the buy-out, it subsequently returned to profit and has remained profitable since then. Its backers have supported it all along, but have never been called upon to rescue Hornby. We apologise for these errors.

Management abstracts

Competitive advantage through organisational culture. J. B. Barney in The Academy of Management Review (US), July 1986 (10 pages). Argues that a company's culture can be a source of sustainable competitive advantage if it is valuable, rare, and difficult to imitate (quoting IBM and Hewlett-Packard, among others, as examples). Examines the relationship between organisational culture and financial performance, and sees the most successful performers possessing cultures that enable them to perform and behave in ways which have an economic value. Argues that companies without such cultures cannot expect to generate superior performance by changing them to incorporate valuable attributes. Includes a list of 100 companies in the EPICIS Control (UK), June/July 1986 (24 pages). Compares and contrasts infinite (no initial account) and finite (plant capacity) with finite loading (where it is); shows that the requirement to plant capacity arises at various stages in the scheduling process; contends that it makes no sense to talk of finite or infinite loading because the loading technique is qualified by the stage of processing to which it is applied. Argues that a system employing finite loading at the master schedule and materials planning stages can never form a permanent basis for a "M1" manufacturing resource planning system. Prospective reporting for small businesses. M. C. Stüwell in Journal of Accountancy (US), May 1986 (8 pages). Summarises a guide for US accountants advising small businesses on financial forecasts; discusses the desirable characteristics of engagement and representation letters; covers procedures, presentation, and disclosure checklists; uses of disclosure templates and sources of information—all to a view of this activity becoming a significant practice expansion area. Receivers—double agents or surrogate liquidators? I. Benveniste in Accounting and Business Research (UK), Summer 1986 (57 pages). Argues that it might be beneficial to change the status of a percentage of debts due to unsecured creditors by making them secured. Considers that this would improve a receiver's performance; suggests that if banks are given greater financial incentives to monitor the receiver's performance, strategic choices might be made to maximise asset realisation, and receivers with particular skills would eventually be appointed to the right situations. Computers and how to prevent it. J. M. Macfarlane in The Accountant's Magazine (Scotland), July 1986 and August 1986 (64 pages). Two linked articles: (1) examines various types of computer abuse and looks at what is required of computer security; (2) gives a structure for developing and implementing a security policy. Preserving entrepreneurship as a company grows. J. C. Jarillo-Moore in The Journal of Business Strategy (US), Summer 1986 (14 pages). Reveals the danger of an entrepreneur's organisation becoming a bureaucracy which preserves the status quo for the entrepreneur and denies other management opportunities for creativity and decision-making. Considers factors that should be built into organisational life in order to perpetuate entrepreneurial success, e.g. making individuals responsible for broadly-defined objectives, making them believe they can succeed; presents six questions to be asked before making key decisions; claims they will help to preserve the entrepreneurial spirit. These abstracts are condensed from the abstracting journals published by the Management Publications Group. Limited copies of the original articles may be obtained at a cost of £4 each (including VAT and p. & c.). Write to: Management Publications, Box 23, Wembley HA9 8DU.

Company Notices

DAR AL-MAAL AL-ISLAMI TRUST
Notice of Annual General Meeting
NOTICE IS HEREBY GIVEN to bearers and owners of Equity Participation Certificates of DAR AL-MAAL AL-ISLAMI TRUST, that the Fifth Annual General Meeting of the above Trust will take place at Hotel Continental in Sharjah, U.A.E., on 10 Rabia Al Thani 1407 AH corresponding to 11 December 1986 at 10 o'clock for the purpose of considering the matters in the following Agenda:
AGENDA
1. To receive the Chairman's statement and the Report of the Board of Supervisors.
2. To receive the Report of the Religious Board.
3. To receive the consolidated audited Financial Statements of Dar Al-Maal Al-Islami Trust for the financial year ended June 30th, 1986 and the Report of the Auditors thereon.
4. To elect the Auditors for the next fiscal year.
5. To re-elect the outgoing members of the Board of Supervisors or to elect any replacement members and to ratify the remuneration of the members of the Board of Supervisors.
6. To declare distribution of dividends on the result of the financial year 1985/86.
Mohamed Al Faisal Al Saud
Chairman of the Board of Supervisors

AMERICAN PETROLEUM PRODUCTION N.V.
NOTICE TO SHAREHOLDERS
Distribution of \$10 per share (by way of capital repayment) was approved by shareholders at the annual general meeting held on 3rd November, 1986 and is payable on 28th November, 1986. Payment on registered shares will be made in dollars to or to the order of the holders on record on 14th November, 1986. Payment on Bearer Shares will be made in dollars by cheque or by transfer to an account maintained by the payee with a bank in New York City against presentation of Coupon No. 16 at the offices of Schroder Investment Management Limited, Coupon Department, 36 Old Jewry, London EC2R 8BS or J. Henry Schroder Bank & Trust Company, 1 State Street, New York 10015 or Banque Generale du Luxembourg S.A., 14 Rue Aldringen, Luxembourg, 4th November, 1986.

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NOTICE
To the holders of the outstanding Floating Rate Notes 1987
NOTICE IS HEREBY GIVEN to the holders of the above Bonds and Notes and to the holders of the outstanding Floating Rate Notes 1987 published in the Financial Times and the Luxembourg Work on 14th October 1986, that the interest rate on the above Bonds and Notes will be fixed on 15th March 1987 at the rate of 10% per annum. The conditions to which the Bonds and Notes are subject are set out in the prospectus and the Terms and Conditions of the Bonds and Notes, which are available on request to the Issuer.

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Architecture/Colin Amery

Sane proposals for Spitalfields

Property developers in the 1960s and 1970s were all thought to be in communion with the devil...



A sketch of the view along Elder Street towards the proposed Huguenot Museum

City of London to expand with acres of offices. Leon Krier's proposals are ambitious. He calls the area of the market, Spitalfields West and East...

ing Hall and a large hotel are the other major public edifices. Housing is provided either in terraces with gardens or apartments around large garden courtyards.

The Infernal Machine/Lyric, Hammersmith

Martin Hoyle

Eric Bentley referred to the "awful vacuity" of the later works, but Jean Cocteau's reworking of the Oedipus myth accounted among his finest...

up Coward character, all baleful coiled, aghast doublets and vocal cadences whose lit and droop can turn one syllable into an aria.



Maggie Smith

sounds Lambert Oedipus in his making a promising Oedipus in his mixture of the tough and the romantic.

Macbeth/Royal Lyceum, Edinburgh

Michael Coveney

With the BSC about to launch the Jonathan Pryce Macbeth at Stratford-upon-Avon — it was brave of the Edinburgh Lyceum to unveil its own revival at the weekend.

were blown down. With its gusting leaves and swirling mists, the foginess and fairness were disputing it strongly, but the rain nearly stopped play altogether.

actors anyway, but he scores a notable double here, rendering first the Captain and then the Porter totally drenched and inaudible.

BBC Symphony/Festival Hall

David Murray

The best part of Friday's BBC concert was Mahler's Das klagende Lied, which was first-rate. Early piece though it is, every bar is enthralling, and the form, in which the grim folk-tale is told...

lessor parts and six Westminster Cathedral boys to speak for the murdered brother. The Chorus (trained by Gareth Morrell) outdid themselves: instantly responsive at entries, impeccably pitched, vital and exciting.

Kitezh/Radio 3

Ronald Crichton

Rimsky-Korsakov's Kitezh, last but not one of his many operas, was broadcast on Saturday from the BBC Manchester Studios as part of the Russian season.

terror. Vsevolod, killed in battle, reappears as a phantom. The lovers are united, in a state of eternal bliss.

The Seagull/Palace, Watford

Martin Hoyle

There is a perceptible Irish undertow to Watford's Chekhov, understandable, since the director, Patrick Mason, has a distinctly Irish accent.

second-raters whose tragedy lies in their self-awareness. It is not Prunella Scales' fault that the shade of Sybil Fawcett hovers over her. It is her fault, however, that she fails to dispel it entirely.

This is a chilling and grandiose reading, very well considered, but lacking a final knock-out punch. Barrie Rutter's fine and angry Macbeth stabs his adversary to death gruesomely and savagely.

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Table with columns for location (Spain, Netherlands, London, West Germany, Italy, Washington, Tokyo, etc.) and event details (orchestra, conductor, time, venue).

Court ballets live on

A private library in West Germany is providing a dramatic exhibition at the Wheelock Whitney gallery 123 East 83rd Street in New York (until November 22).

Conlon appointment

James Conlon has been appointed chief conductor of the Cologne Opera for four years as from September 1989.

FINANCIAL TIMES

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Monday November 10 1986

The trouble with luck

"EVERY GENERAL needs luck," Mr Nigel Lawson, the Chancellor of the Exchequer, said on television yesterday, echoing Napoleon. And it can be scarcely denied that Britain's Conservative Party has had more than its fair share of it in the past few weeks and months.

Part of the Conservative recovery has been due to the failings of the opposition parties. The Liberals split over defence at their conference in Eastbourne, thus imperiling the chances of the Liberal-SDP Alliance.

Not least, the Government seems to do better when parliament is not sitting. The few banana skins and less exposure to scrutiny.

Rushed election
As parliament begins its new session this week, however, the Government needs to ponder how much has really changed. The very fact that the opinion polls have turned round so fast should itself be a warning not to rely on them too much; they could change again another way and the trouble with luck is that it tends to run out.

What may—but still only may—have changed in the past few months is that the unemployment figures have finally reached a plateau. The Government's training schemes are beginning to have an effect.

The long dispute with the teachers is wearing itself out. The decline of the pound against the Deutschmark has gone sufficiently far to make

exports more competitive. Government revenues may be buoyant enough to justify the Autumn Statement, although there are risks in the strategy with inflation and the balance of payments.

Perhaps above all the Government, from the Prime Minister downwards, has realised that it cannot seek a third term on a manifesto as inadequate as the one it put forward in the rushed general election of 1983.

Two tasks
There is, after all, a distinction between winning and deserving to win, between coming top of the third division and winning the European Cup. In that context, there remains rather a lot of unfinished business.

It is still not absolutely certain, for instance, that the teachers' dispute has been settled and that the great educational revolution is under way.

There is also a residue of too large for any government to contemplate with comfort. Not everyone has benefited from the consumer boom, and even on the most favourable interpretation of the Government's record, other countries—West Germany, in particular—continue to do better.

Not everyone has benefited from the consumer boom, and even on the most favourable interpretation of the Government's record, other countries—West Germany, in particular—continue to do better.

Government authorities insist that most plant decisions are influenced primarily by factors such as the availability of skilled labour, good communications and the quality of life. But many also concede that, particularly when several plants are in the bidding, hard cash can tip the balance.

"Every month there is a project somewhere in Europe where the dispute turns on money," says Chris Frison, the head of the Invest in Britain Bureau, an arm of the Trade

LOT has changed in Western Europe since Hitachi, the large Japanese electronics manufacturer, hastily abandoned plans in 1977 to build a colour television plant in Northern England in the face of outraged protests from local competitors and trades unions.

Today, the merest sniff of interest by a Japanese company in making such an investment is apt to trigger a stampede of national and regional development officials armed with polished marketing pitches and offers of assistance. For a really big project, there might even be the prospect of the ultimate accolade—a royal factory opening.

It is much the same story in France. After years of hostility towards multinational investments, particularly from Japan, it now claims proudly to have attracted more Japanese production plants than any other European country. To drive the point home, the French Government invited 30 top Japanese industrialists and bankers on a 12-day tour last summer to show off its open and welcoming attitude towards foreign businesses.

The changing image of Japanese companies—from menacing pariahs to honoured corporate citizens—is only one aspect of a much broader trend. Right across Europe, attracting inward investment is commanding an increasingly high priority among governments as a means of boosting jobs and exports and strengthening the technological base of industry.

The competition to win internationally mobile projects is undoubtedly becoming much stiffer throughout the EEC, according to Mr Ian Robertson, director of Locate in Scotland, a UK government agency. "It began about three years ago and we have really noticed it during the past year."

In part, this reflects inadequate supply, inward investment from the US, long the main source of projects, has tailed off sharply in the past 18 months. Though interest from Japan is said to be growing steadily, the value of its direct investments in Western Europe is still barely a third of those in the US, according to Japanese Government figures.

As a result, national inward investment agencies are under more pressure than ever to promote their wares abroad. As they step up their hard-sell campaigns, both financial incentives and selective trade protection are playing an increasingly significant role.

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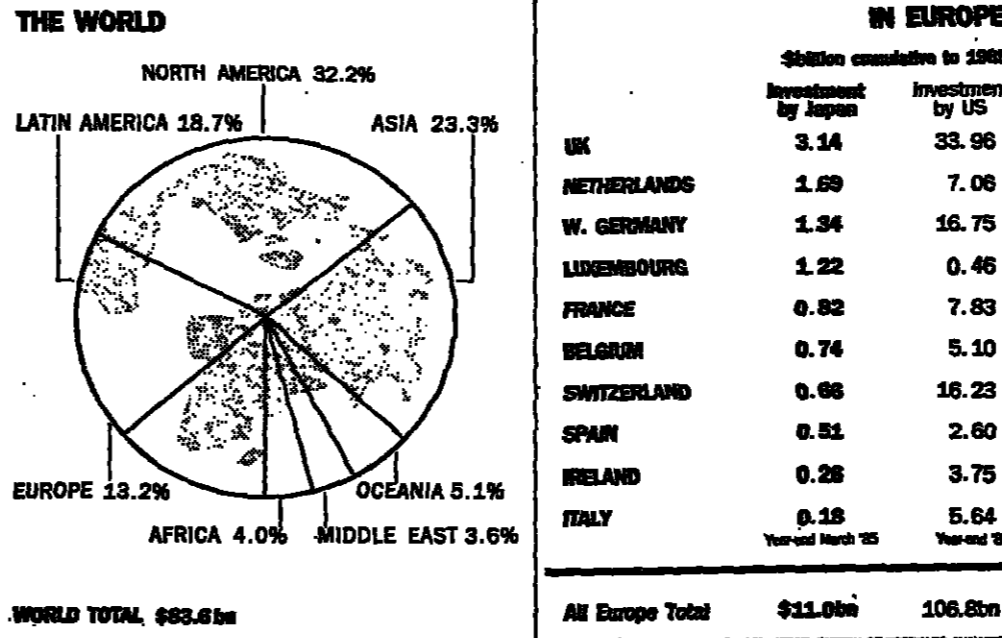
EUROPE'S QUEST FOR FOREIGN INVESTMENT

A war of diminishing returns

By Guy de Jonquieres, International Business Editor

COMPANIES ON THE MOVE
PREFER FRANKFURT
BRITAIN MEANS BUSINESS
WELCOME TO SHANGHAI
YOU ARE ENTERING
Lower Saxony: Research, Promotion, PR

JAPANESE DIRECT INVESTMENT OVERSEAS



Source: Japanese Ministry of Finance / US Department of Commerce, Bureau of Economic Analysis

and Industry Department. "Only a minority of projects get into auctions, but they are usually the big ones."

The number of European governments prepared to shoulder an appreciable share of project costs through incentives such as regional development aid, training grants, tax breaks and research and development support has grown perceptibly in the past few years.

Until the mid-1970s, such inducements were largely the prerogative of poorer countries such as Ireland, which still offers some of the most generous financing around—up to 70 per cent of the costs of a capital investment. Today, they have spread even to Europe's most prosperous industrial heartland, including Austria, the Netherlands and several West German states.

But why use a carrot if a stick will do the job just as well? In France, some government officials argue that the recent influx of investment from Japan is a direct result of a willingness in the past to crack the whip ruthlessly over bilateral trade.

In particular, the notorious "Pottiers affair" in 1982, when France ordered all Japanese videorecorders (VCR) imports

to be routed through a remote customs post, is cited as a milestone. "We were the ones to show our teeth," says Ms Marie Louise Bougenneux, head of inward investment at Datar, the French regional development authority. "It really shook the Japanese."

There seems little doubt, either, that the EEC-wide curbs on VCR imports imposed in the early 1980s and special "shortly after" tariffs on compact disc players have been largely responsible for the growth of Japanese assembly plants in the Community in the past few years.

Many Japanese companies believe the EEC Commission is now pursuing a similar strategy in other product sectors. In imposition of stiff anti-dumping penalties on imported copiers last summer and threatened actions over microwave ovens, electronic typewriters and printers are all viewed from Japan as part of a deliberate campaign to encourage increased investment in European manufacturing.

Officials in Brussels admit they would be far from displeased if that were the result. However, they are also worried that intense competition between governments to subsidise inward investments risks

creating an absurd situation, in which Europe falls over itself to compensate the Japanese with one hand for the retribution which it has administered with the other.

Even when fears of protectionism are not an immediate consideration, there is little evidence that subsidies attract to Europe companies which would not otherwise have come here. "You decide to come into Europe irrespective of government grants," says Mr Wilf Corrigan, chairman of LSI Logic, a US microchip maker. "But where you locate in Europe is affected by grants."

LSI created something of a stir last year when it pulled out of talks on setting up a chip plant in Wales and decided to locate it in Lower Saxony in West Germany instead. Both regions offered roughly similar financial incentives for the initial phase of the project, Mr Corrigan says, but Wales lost out partly because it was unable to promise assistance for any future expansion.

The EEC Commission, which sets ceilings on government aids to investment, would dearly like to stop companies "shopping around" for inward investment subsidies. But this is hard to achieve, partly because under EEC law no distinction is made

between local and foreign companies in the granting of national aids.

The Commission has been trying to tighten up the rules wherever it can. In particular, officials believe the size of many regional development areas is too large and the permissible ceilings on regional aids in the more prosperous parts of Europe are too high.

However, it is trading on sensitive ground. Even though countries to trim their regional aid budgets, governments are keen to preserve maximum discretion over how they spend the money; the West German states have been particularly adamant on this score.

Some national inward investment agencies claim that the system is already being strained to the limit. "Disciplines between European countries are deteriorating," says Mr Tom van Heesch, head of the Dutch foreign investment agency, who complains that some non-EEC governments have been aggressively bidding up the general level of subsidy.

Obviously, every government insists that it is playing by the rules. However, details of many incentives are confidential unless the Commission specifically demands information.

Recently, there has been an increasing trend in several countries to leverage state subsidies for inward investment by harnessing them with venture capital. In the Netherlands, MIP, a large venture capital institution, has worked closely with regional development agencies to attract foreign investment since it was set up by the government in 1982.

MIP, which is 87 per cent state-owned, has taken equity stakes in several smaller US high-technology companies—notably, Silicon Compilers—on condition that they set up operations in the Netherlands, where they have also been given government grants.

Earlier this year, the Scottish Development Agency teamed up with a group of private venture capital funds to finance the establishment of a \$30m plant in Scotland by Damon Biotech, a small US biotechnology company. The complex deal is a generous one for Scotland, which offers an initial contribution amounting to only \$3m in cash and \$3.5m in guarantees.

Mixed financing arrangements of this kind obviously help to reduce the direct role of state funds. However, critics argue that they may create distortions by encouraging private institutions to invest in projects which would not be viable without government support.

Strictly speaking any government-sponsored inducements offered to inward investors in EEC countries must also be available to local companies. But in practice, however, fairly schemes are administered, they often tend to have an inbuilt bias in favour of newcomers.

Furthermore, according to David Cooksey, chairman of Advent, the lead venture capital fund in the Damon financing, "Governments are prepared to bend over backwards for a foreign company with a high profile. It's a lot easier for a company like LSI Logic to negotiate a good deal than for a firm already in the country."

Inevitably, established firms often complain bitterly that inward investment subsidies place them at a commercial disadvantage. Many also argue that they encourage the proliferation of foreign-owned "screwdriver" plants with added value, particularly when they are set up in response to actual or threatened trade protection.

In general terms, though, conclusive evidence is hard to come by. "We have tried to get information about the economic contribution of inward investment in every European country, but a lot of the data is unreliable and so on... but there are no reliable figures," according to Ms Bougenneux of Datar. "In any case, everybody tells lies."

Nonetheless, demands from industry have been growing for stringent minimum EEC content rules to be applied to Japanese-owned plants. Ford, angered by the 330m government-subsidised car plant being built by Nissan in the UK, has called for an 80 per cent minimum, while Philips, the Dutch electronics group, wants a 45 per cent threshold for VCR and compact disc plants.

Projects for any concerted action between EEC countries to stop competing in subsidies look equally cloudy. Commission officials have considered asking governments to agree to across-the-board reductions. But they fear that would simply result in pressure to raise, not lower, the permissible limits.

A still more radical approach is urged by Mr Robb Kerr, former chairman of ICI, the UK chemical company, and a founder of European Silicon Structures (ESS), a pan-European microchip venture. He wants EEC governments to scrap all subsidies for US and Japanese firms and to spend the money on European industry instead.

While his proposal has been listened to sympathetically by some European policymakers and businessmen, few consider it realistic. "It is admirable, but wonderfully distant from practicality," says Mr Cooksey of Advent, which helped finance the launch of ESS. "The plain fact is that as soon as one country offers financial incentives, everyone has to do it."

Southern Africa heads for crisis

SOUTHERN AFRICA is becoming a dangerously unsettled part of the world. The tensions created by the death of President Samora Machel, of Mozambique, the build-up of civil wars in Mozambique and Angola, the growing rift between Malawi and its neighbours and the prospect that Zambia and Zimbabwe may soon impose selected sanctions against South Africa despite their vulnerability to retaliation, are all in themselves cause for concern.

Together they form a picture of a region moving steadily towards a crisis from which none of the countries involved can emerge unscathed.

Although civil war in Angola appears to be intensifying, with reports last week of further South African military involvement designed directly or indirectly to advance the Unka guerrilla struggle to the level of tension in the region could well be raised several notches by events in and around Mozambique.

The documents alleged to have been recovered from the aircraft crash, in which Mr Machel died last month, are being presented to the outside world by South Africa as evidence that Mozambique and Zimbabwe are plotting the overthrow of President Hastings Banda of Malawi.

These have yet to be proved genuine but events of recent weeks independently suggest that Mozambique and Zimbabwe were convinced that Dr Banda was supporting rebels of the Mozambique National Resistance—or at least was allowing South Africa to channel assistance to the rebels through Malawi.

Only weeks before his death, Mr Machel had threatened to close the border with Mozambique, thus cutting off Malawi's shortest route to the sea. He underlined his threat by ordering troop reinforcements to the border.

Vital pipeline
There is little or no evidence that Dr Banda is personally supporting the rebels but the surge in MNR activity in the provinces of northern Mozambique adjoining Malawi, suggests that, at the very least, the border is inadequately policed. South Africa, which has close relations with Malawi, the one country in Africa with which it has diplomatic ties, may well be taking advantage of this.

Crocker, the US Assistant Secretary of State for African Affairs, has expressed the impression that "a pattern of communication and support (between the MNR and South Africa) does continue." President Banda, pro-western and conservative, is now in his late eighties. The strains of being drawn into Mozambique's war could well jeopardise prospects of a peaceful succession in Malawi.

The rebels pose an equally serious challenge to another neighbour of Mozambique. One of their main targets is the so-called Beira corridor, through which runs Zimbabwe's road and railway links to the Mozambican port of Beira, as well as a vital oil pipeline which brings in the bulk of Zimbabwe's fuel. It is also the route through which other African states in the region could hope to redirect their trade and so reduce dependence on South African ports.

Hence the pledge this month by Mr Robert Mugabe, the Zimbabwean Prime Minister, to defend the corridor, which is already protected by thousands of his troops, at all costs, and to support Mr Joaquim Chissano, the new Mozambique president, against the MNR. The rebel response was a declaration of war on Zimbabwe.

Franght background
A grossly unequal test of strength between South Africa, the regional superpower, and Mozambique, enervated by war, economic decline and famine, may be in the offing. Will Mr Chissano, who made victory over the MNR the theme of his inauguration address, carry out his predecessor's threats against Malawi? If he does, could South Africa stand by idly?

Against this fraught background and within the next few weeks, Mr Mugabe and President Kenneth Kaunda of Zambia are expected to implement the package of economic sanctions against South Africa agreed in August by all except Britain among Commonwealth leaders. This includes severance of air links.

The black-ruled states in the region are in a dilemma—their passion for change in South Africa matched by their susceptibility to retaliation. Never has their vulnerability to Pretoria's weapons of transport, trade and military muscle appeared so stark.

Goodyear plays US card

Robert Mercer, 62 chief executive of Goodyear, the embattled US tyre giant, is convinced that Sir James Goldsmith, the Anglo-French financier, is "obsessed" with taking over his company.

Mercer has begun recruiting some allies to help ensure that it does not happen. On paper at least Goodyear appears to have retained two of the best financial advisers on Wall Street.

After Olivetti, office equipment, car components, pasta (Buitoni), financial services and publishing to add various springs to his industrial and financial empire, De Benedetti has just acquired a 25 per cent stake in the high fashion house of Yves St Laurent.

After Olivetti, office equipment, car components, pasta (Buitoni), financial services and publishing to add various springs to his industrial and financial empire, De Benedetti has just acquired a 25 per cent stake in the high fashion house of Yves St Laurent.

Senator John Glenn, the former astronaut, has called Goldsmith's takeover attempt "arrogant" and is asking the US securities and exchange commission to take "a very, very careful look" at it.

Congressman John Seiberling, grandson of one of Goodyear's founders, is urging the passage of legislation to block the takeover because of Goodyear's importance.

Milan Stone, president of the international union of rubber workers union, says his union will do all it can "to stop this raid."

Men and Matters

comfort, safety, and security, carry a theme line, "Goodyear, take me home."

The first tv commercial was about a father and son looking for a family dog on a wet night in a car fitted with Goodyear tyres. It was screened in the middle of a "sitcom" programme called Gimme a Break.

True to his reputation as a financial and industrial wizard, the house of Yves St Laurent, which had been held by the fashion designer and his partner Pierre Bergé, since it was founded 25 years ago, appears to be acquiring control of Benetton's knitwear.

De Benedetti, through his newly formed French Cerus holding company, could now provide Yves St Laurent with the financial strength to gain control of a business valued at about \$600m.

Pierre Bergé, the chairman of the Yves St Laurent company, says he approached De Benedetti to offer him a stake in the fashion house—the latter provides Yves St Laurent with the financial strength to gain control of a business valued at about \$600m.

The emotionally charged rivalries, which are meant to convey a feeling of warmth,

Bonsai bankers

Sanwa Bank, the fifth largest bank in Japan, has concluded that the best way to get foreigners to work for it—and to absorb the strong Japanese corporate culture—is to catch them young and train them.

The bank has just put the principle into practice by recruiting two young Oxford graduates, Simon Clow aged 22 and Charles Rixon, aged 23. They are off to Tokyo shortly for an intensive two-year training. After that they will be dispatched to a posting outside Japan to help build Sanwa's growing international business.

Although several Japanese companies already take in foreign graduates this is thought to be the first time that recruits have been whisked off to Tokyo to be thoroughly steeped in the language and business methods.

"We have done this for two reasons," says Yasuichi Asai, the deputy general manager of the bank's London branch. "We need native English speakers who can handle the business more quickly. At the same time we want our staff to know Japan very well. We hope they will learn about the behaviour of Japanese companies, and their mentality and their way of deciding things."

The two young men were recruited through an agency. Clow has just graduated in economics and politics. Rixon has been working at Credit Suisse First Boston after graduating in engineering and economics.

Clow admits that there are question-marks, particularly over the Japanese willingness to promote "gaijin" (foreigners) to high positions. "But I think

Dash for growth

And would occidentals lose one of their perceived advantages over orientals if the latter were as tall—or even taller?

The science of genetic engineering has reached a point where that is no longer an academic question. A state-owned Swedish company, KabiVitrum, is hoping to persuade the Chinese to buy its human growth hormone. That is a biotechnology product said to make people grow taller.

Doctors at Union Hospital, Peking, are already testing the drug experimentally, says Dr Hans Floth, KabiVitrum executive just back from China. The drug was developed by Genentech in California under a research contract which left the Swedish firm with the world market outside the Americas.

At present about 18,000 undersized children are being treated with it worldwide, almost all of them in the richer countries (including 800 in Britain) for it is an expensive and protracted treatment.

Number one rig

Oil rigs may not be in much demand these days, but the Glomar Arctic II, which has been auctioned by Phillips, London, fetched £15m, the highest price ever in a fine art auction room.



When you have some idea of what's to come, you can act accordingly.

If only someone had warned Harold that William and his trusty bowmen were on the way. Alas they didn't; and the rest is history. Which makes you realise just how beneficial a little knowledge of the future can be.

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And we'll make predictions for the political and economic prospects of both Britain and the rest of the world. And all for just £2.95. If Harold could have bought such a magazine in 1065, perhaps he wouldn't have bought it in 1066.

On sale at your local newsagent from November 20th.



Foreign Affairs

Summit still wrapped in cloud

By Ian Davidson

US SOVIET NUCLEAR BALANCE

Table with 3 columns: US warheads, Soviet warheads, and categories like Intercontinental ballistic missiles, Submarine-launched ballistic missiles, Bombers, Total.

Source: The Military Balance, 1985

WHEN Mrs Thatcher visits Ronald Reagan this week in Washington, she will have a three-part script carefully prepared. First, she will commiserate with his setback in the mid-term US elections; second, she will explain the advantages of the British constitution, under which her control of the House of Commons, of the national exchequer and of the calendar should enable her to avoid a similar fate; third, she will engage him in lengthy debate about the sensational mini-summit at Reykjavik.

This last will obviously be the central question on her mind. The difficulty is that, even though the summit took place a month ago, the British Government and its most expert advisers still do not know what happened.

By this I do not just mean that Whitehall is uncertain about the details of the two negotiating positions. In this respect, the British negotiators in Washington and Moscow; disagreement between the superpowers about precisely how far they got at the Hotel House appears to be so deep that Mr Edward Shevardnadze, the Soviet Foreign Minister, felt entitled to stage a walk-out from a session with Mr George Shultz, his American counterpart, at a follow-up meeting in Vienna last week.

Of course, the details of the disagreements are anything but clear. In fact, apparently minor changes in a word or two would imply massive differences in the international arms control regime. Quite apart from the major differences, the Soviet President Reagan's Star Wars anti-missile defence programme, the two sides seem to have very different recipes for making deep cuts in offensive nuclear weapons.

These differences do not seem significantly to affect the first five years of a proposed 10-year disarmament package, in which long-range strategic nuclear weapons would be cut by half and intermediate-range missiles would be eliminated entirely from Europe. The major disagreements concern the second five-year phase.

The Russians have proposed the elimination of all remaining nuclear weapons, according to early reports, the US proposed

the elimination of all remaining strategic ballistic missiles (i.e. not bombers or cruise missiles, and not short-range ballistic missiles in Europe), but a later clarification removed the word strategic (so as to cover short-range ballistic missiles in Europe). No doubt these uncertainties are only a tip of a vast iceberg, since it is impossible to encompass total nuclear disarmament in an impromptu negotiation in a single weekend in Iceland, without spraying ambiguities around like confetti.

Vast though these differences are, they are not the uncertainties which most trouble the British Government. What London does not yet know is whether anything real happened at Reykjavik, or whether it was just a piece of melodrama staged so that the two leaders could outbid each other in claiming to be man of peace.

On the face of it, scepticism is obviously in order. Over the past 40 years the superpowers have not succeeded despite several attempts, in negotiating reductions in their nuclear arsenals by a single warhead; it must be stretching credulity to imagine that they could succeed in a parallel commitment to one weekend's debate, to engage in complete or nearly complete nuclear disarmament; it is virtually impossible that the Russians could commit themselves to such a programme, unless they had a commitment from three other adversary nuclear powers—China, France and Britain; and it is quite impossible that they could complete such a programme in as short a period as 10 years. On grounds of systems and plausibility, it looks like an attempt to con the viewers.

My own hunch, however, is that Reykjavik was a major event in the real world. Instinct supports the general proposition that the two superpowers are negotiating seriously about deep cuts in nuclear weapons, for two reasons: first, this is the only kind of deal which has any chance of extending the life of the 1972 ABM treaty and of preventing the deployment of Star Wars; second, from where we are now, the alternative to a deep cut agreement is not a freeze or an extension of the unratified Salt II treaty, but a world without arms control at all. Still, these are just hunches on my part.

What is incontrovertible, by contrast, is that Ronald Reagan is being mercilessly and publicly whipsawed by Mikhail Gorbachev, not once but time and again. He was outmanoeuvred into agreeing to the Reykjavik meeting when he wanted a summit in Washington. He was bounced into an unprepared negotiating session on a package which went far further than anything previously contemplated in Washington, let alone discussed with the Nato allies. He was saddled with the apparent onus of having blocked an agreement, through his adherence to Star Wars. And now his Secretary of State is being accused of going back on what Mr Shevardnadze claims was agreed in Reykjavik.

In Geneva a year ago, Mr Gorbachev was made to appear unyielding but ineffective; at Reykjavik he took his revenge, and part of the meaning of the recent sequence of events is that he is determined both to hold the initiative, and to ensure that arms control, including curbs on Star Wars, will remain high on the inter-

national agenda on Soviet terms. Not merely the Great Communicator being out-maneuvred, he is being upstaged and out-maneuvred as well.

All this is rather worrying for the British Government. In the first place, there is the little matter of Trident. It is already embarrassing to be engaged in the acquisition of a new submarine missile system which could quadruple the number of British nuclear warheads, at a time when the superpowers are talking of a 50 per cent cut in their arsenals. It could be even more embarrassing if they both started talking, with the appearance of seriousness, about a non-nuclear world. It could be more than embarrassing if apparent signs of progress towards such a world were coincident with a British election campaign.

Such a coincidence is unlikely, however. Nigel Lawson's public spending review clearly points to a British election next year, whereas the inference of Reykjavik is that the quest for a far-reaching arms control deal in Geneva, they do not expect to conclude it before the next presidential election, and perhaps do not want to conclude it with Mr Reagan, because they already know he will not give them what they want on Star Wars.

But the deeper worry highlighted by Reykjavik is over America's role as leader of the Atlantic Alliance. Over the years, US leadership has regularly been criticised, often with justice; but the fundamentals of the international strategic regime remained remarkably stable. Then came Ronald Reagan. Three years ago, with Star Wars, he casually announced a strategic revolution. Last month at Reykjavik, he was debating another revolution, the elimination of ballistic missiles. Neither revolution can be delivered as advertised, but Europe needs to ponder the lesson: for this President, America's security is separate from Europe's. That lesson is beginning to be learned in London. Where the idea that Britain is a European rather than a transatlantic country is belatedly making headway, even where one might least expect it. Mrs Thatcher, of course, remains an unreconstructed Atlanticist.

There is much to be said for fully joining the European monetary system. One of the reasons for joining the system is not the soft option which the non-gentleman implied. It would not be a soft option... The right before gentlemen is extremely pertinent in noting that, if we were to join the EMS fully, sterling would be linked to the D-Mark.

—Nigel Lawson, Question Time, Nov. 6.

FOR ALL the conventional wisdom to the contrary, I do not think Mrs Thatcher will be able to risk an early election. In 1983 she was persuaded, against her initial instincts, to run on the Falklands factor, nearly a year before the expiry of her term. The present Parliament does not expire until June 1988. The Chancellor's initial desire to go the full length was right; and she should not now be back-tracking.

If the Government again throws away the last year or two of its term to seek re-election, the electorate will wonder what it has to hide.

We know that present economic strategy—unhindered by EMS membership—is exposed to many risks.

After the end of the 1987-88 financial year, if the gamble has paid off, the Government will legitimately be able to ask for a new mandate. If it cuts and runs before, it will not deserve to be given the benefit of the doubt. And if Downing Street thinks that this verdict will remain locked in decency obscure learned columns, it will soon be disabused.

Some of the instant reaction to the Autumn Statement has confused the political economy, the fiscal arithmetic, and the macroeconomics. The political economy is simply that Mrs Thatcher has abandoned her attempt, not even to cut public spending, but to hold it stable. She should explain her U-turn to the nation.

The more immediate fiscal background is that the unpublished forecasts for 1987-88 revenue are far more buoyant than generally realised. This reflects both expected above-trend growth and soaring company profits. Unfortunately, this simply wanted to tighten up all round, it would have some case.

The Treasury is at last working on an equation trying to link the two. Wage inflation, too, is good for revenue, so long as the boom lasts.

The "planning total" for spending for 1987-88 is now put at £148.8bn, some £4.7bn above earlier plans and — more important — £8.4bn or 5.5 per cent above the expected current year. Interest rates need to be whatever is required to maintain sterling in that range if inflation is not to take off. Then, and only then, can we sensibly determine fiscal policy.

Economic Viewpoint

Too risky for an election

By Samuel Brittan

TREASURY FORECASTS

Table with 3 columns: 1985, 1986, 1987. Rows include Domestic demand, Exports of goods and services, Imports of goods and services, Domestic production: GDP, and 3 per cent allowing for minor strikes.

requirement in 1987-88 amounting to 1½ per cent of GNP or £7bn to £7½bn. That is why the Chancellor could say categorically on Thursday as he has failed to consolidate inflation at the 2½ per cent rate it reached in the summer. The annual increase in the RPI is expected to rise from 3½ per cent in the present quarter to some unspecified rate around 4 per cent some time in 1987 before slipping back to 3½ per cent at the end of that year.

France, without undergoing any of the tensions of "Thatcherism" has reduced its inflation rate to 2 per cent, under a succession of conservative, socialist and cohabitating coalition governments, thanks to the EMS commitment.

The Treasury blames the expected UK inflationary bulge on the rise in mortgage rates, but this in turn reflects the weakening of sterling which made it necessary to raise interest rates. If there is further downward pressure on sterling, the Government will have to choose between the inflationary effects of a lower pound and the effects on the RPI of higher mortgage rates—the latter have the advantage of being more easily reversible.

The Treasury's own, more direct estimate of manufacturing costs is more too reassuring. Because of a one-for-all 1½ per cent fall in fuel and material costs in 1986—the benefits of which have been thrown away—total unit costs are expected to rise by only ½ per cent in 1988. Next year they are expected to rise by 3½ per cent. This is despite an expected improvement in productivity and slow-down in earnings (the latter hopeful in view of industry's response to devaluation). Yet the rise in "output prices" is expected to fall from 4 per cent in 1986 to 3½ per cent next year. Difficult to believe.

Many critics will focus on the forecast of a £1½bn current payments forecast in 1987—and a much higher number is supposed to have emerged from the Treasury's computer before "judgment" was applied. A temporary payments deficit, even if larger than forecast is not a cause for jumping off Bracken House, provided it is not part of a continuing upward trend which will undermine sterling. The Treasury's more detailed volume forecasts do, however, suggest a deterioration in the first and second halves of next year.

The heart of the Treasury's forecast is in the table—unfortunately in funny money, so that leakages of demand into inflation, as distinct from imports, do not show.

The line showing a continuing 3½ per cent real increase in domestic demand is credible enough, and may even be too low. The same applies to the rise from 1 to 3 per cent in the growth of exports, in view both of sterling's depreciation and the improved growth of Britain's overseas markets. The forecast may also underestimate the growth of invisibles.

The estimate that looks most suspiciously optimistic is the expected decline from 5 to 4½ per cent in the growth of imports. The most likely balancing force, should the economy overheat, would be an increase in interest rates which—via its effects on stocks—would slow down both demand and imports.

The Treasury is pessimistic about the amount of devaluation required to effect a given improvement in the trade balance. This pessimism is dangerously self-justifying, because it reflects (a) the well-justified scepticism of businessmen that any exchange rate change is here to stay and (b) the erosion of past depreciation by domestic wage inflation.

Under a different environment, with a commitment to maintain the present exchange rate, and a belief that wage increases would not be validated by depreciation, the response would be very different.

There is a strategic choice to be made. Either we give priority to the crude balance of payments figures and try to make devaluation work by administering large and repeated doses, or we concentrate on currency and price stability as the longer-run but surer route to external balance. The latter course involves the EMS, the former a retreat to the habits of France before De Gaulle.

What is massively clear from the Treasury's Economic Prospects is that, thanks to the Prime Minister's obstinacy over the EMS, the Government has failed to consolidate inflation at the 2½ per cent rate it reached in the summer. The annual increase in the RPI is expected to rise from 3½ per cent in the present quarter to some unspecified rate around 4 per cent some time in 1987 before slipping back to 3½ per cent at the end of that year.

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Markets for sugar

From Mr G. Nash
Sir—There has been much comment in the press in recent months about sugar in this country and the future of the sugar beet industry, mainly occasioned by the prospective takeovers currently the subject of deliberation by the Monopolies and Mergers Commission.

The discussion so far has concentrated on beet sugar and its problems and little attention or regard has been given to the other source of supply—namely cane sugar imported under the Lome Agreement with the EEC, from Commonwealth countries, and making up some 50 per cent of sugar consumed in the UK.

For many years the Commonwealth Sugar Agreement was the vehicle by which these supplies were imported. When the UK joined the EEC and the agreement was superseded by the Lome Convention, assurances of a quite specific nature were given both by the Community and the UK Government of continued access for sugar from developing members of the Commonwealth. For these Commonwealth countries the continuation of this relationship is of the greatest economic and social necessity. Recent events, however, appear to be diluting the strength of these assurances despite the fact that they have been repeated over and over again.

It is of the greatest concern to us that whatever the future of British Sugar, the access of the UK for cane sugar is preserved at its present level. If this were not done, we would have no alternative home for our sugar, as suitable outlets are not available in the EEC for any of the additional quantities that might be displaced from the UK. The beet sugar industry has always been the main source of supply for most other EEC members but the UK has had traditional links with cane for most of its sugar going back over many hundred years.

We are not of course asking for anything more than the maintenance of undertakings freely given in the past and continuing and serious validity. It would have the greatest social and economic consequences for our economies, if this long-standing trade was in any way damaged. Tropical agriculture does not enjoy the range of alternative crops open to Europe and sugar is one crop that can be grown and provide an income for many of us grappling with all the problems of small-island or land-locked economies.

The maintenance of our position in the UK is not a marginal matter that we can shrug off, but it is of fundamental importance to us, and we watch with concern the apparently increasing risk to

Letters to the Editor

such a major part of our economic livelihood.

Mr Nash (Chairman ACP High Commissioners' Sugar Committee), Mauritius High Commission, 32-33 Grosvenor Place, SW7.

Plessey and GEC

From Mr M. Lester
Sir—I read with interest both Justinian's article (October 27) on UK takeovers and US law, which discussed the decision of the US district court in the unsuccessful action brought by Plessey alleging violation of the US securities laws by GEC in connection with its take-over offer, and the letter from Mr Warren J. Simshelmer, deputy chief executive of Plessey (November 5).

Mr Simshelmer complains of "significant inaccuracies" in the Justinian article and of its thesis that Plessey filed suit against GEC merely as a delaying tactic in response to GEC's bid. But he fails to mention that the suggestion that it was "at least possible that Plessey's efforts were motivated by a desire more to delay than to inform, more to gain an advantage than to preserve neutrality" was made by the US district judge, not Justinian. Those who read a full report of the case will be left in no doubt that Justinian's article fairly and accurately presents the court's ruling.

M. Lester, General Electric Co, 1 Stanhope Gate W1.

Giving to charity

From the Director, Institute of Charity Fundraising Managers
Sir—Nikki Tait's excellent article (November 1) on payroll giving to charity, highlights some of the very real problems which remain unsolved.

At the end of March I chaired a meeting which sought to clarify the Budget proposals with regard to charities. I was quoted by the Chief Secretary of the Treasury in the debate on the Finance Bill as saying in my summing up that I welcomed the changes proposed in the Budget. It was, while true, not the whole truth. I was further quoted in this newspaper as saying that it was not to the charities to take up to the advantage of this opportunity

and up to the Institute of Charity Fundraising Managers and its trust to equip charity fundraisers to do this. I went on to say (and sadly this was not reported) "If we are to achieve this, clear, precise and concise guidelines need to be drawn up quickly by the Government, and I very much hope that we shall be included in the consultation process."

The Inland Revenue guidelines have at last, belatedly, appeared. We were not given sight of any draft and there are, as your correspondent says, some areas in which the rules are not specific enough.

To give an example, although a time limit is set for employers passing contributions to agency charities there is no time limit for an agency charity to pass on those contributions to charities. Not only could this lead to just the sort of abuse which the Inland Revenue wishes to avoid but it might make employers and employees reluctant to take the plunge.

The Government did offer a real opportunity to increase voluntary income to charity in Britain when it proposed this £100 tax break to individuals. It would be so sad if the scheme did not take off through lack of precision at this stage.

Diane Yeo, 14 Bloomsbury Square WC1.

Changes at the Exchange

From Mr J. Torrie
Sir—Not all small member firms of the Stock Exchange regard the International Securities Regulatory Organisation merger proposal as sinister. ISRO's financial resources dwarf those of the Stock Exchange and any suggestion that ISRO is out to assimilate members' assets may be disregarded. The inclusion in the ISRO membership of such names as Bank of Scotland and Baring Brothers is taken here as a guarantee of good stewardship and proper behaviour.

I am more attracted to the alternative view that ISRO is prepared to integrate the Stock Exchange's occasional quaint habits in order to develop an essentially sound system into one of the world's top three markets. This is a compliment which no other market in the same time zone has been accorded.

In the same way that the Federation of the Stock Exchange in 1973 enabled small

firms to participate in "Talisman" TOPIC, and now SEAQ, the creation of an enlarged Stock Exchange will surely facilitate the entry of sophisticated systems that would otherwise have not been within their scope.

It is not only the larger groups which are likely to benefit from the influx of new international business to the proposed new Stock Exchange; small firms may anticipate savings in the environment have to be paid for just like any other improvements in our living standards. It is not so long ago that the environmentalists were saying that all we needed to do was opt for zero economic growth.

Unfortunately he could not resist ventilating his well-known bias against nuclear energy. He chose to attack its economics, trying in the face of the recent OECD report which showed a substantial economic advantage for it in a wide range of countries including the UK.

Economics and the environment

From Dr L. Brookes
Sir—Much of what Jonathan Porritt said (October 29) needed saying. Improvements in the environment have to be paid for just like any other improvements in our living standards. It is not so long ago that the environmentalists were saying that all we needed to do was opt for zero economic growth.

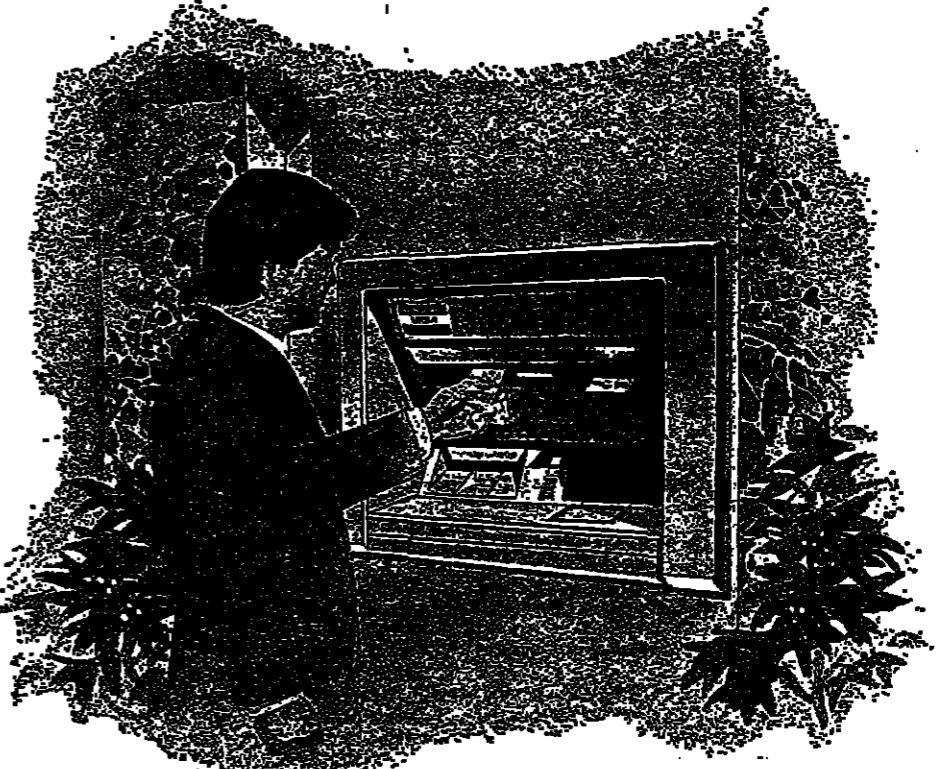
Unfortunately he could not resist ventilating his well-known bias against nuclear energy. He chose to attack its economics, trying in the face of the recent OECD report which showed a substantial economic advantage for it in a wide range of countries including the UK.

Face it, Porritt, the US nuclear industry has not collapsed any more than has the power plant industry generally. Cancelled orders for coal-fired plants in the US since the first oil crisis exceed those for nuclear plants. It has not been a case of "consumers refusing to pay more for a more risky energy source"; those utilities with the highest proportion of nuclear plants have the lowest tariffs. The industry does have a problem: the American system of private utilities looking to the open market for capital for new plants but being subject to a form of public control of their incomes that is biased against capital-intensive options. This may drive utilities to short-term expedients to postpone investment in large cost-efficient plant.

It is moreover wildly wrong to represent the US as having made a sea change to conservation, combined heat and power and "renewables" for its energy supply. There has hardly been a ripple in the long term trend of improving energy efficiency of the US.

(Dr) L. G. Brookes, 16 Ipswich Road, Bournemouth, Hants.

MAN'S LANDMARKS



INSTANT MONEY

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Willet is building

FINANCIAL TIMES

Monday November 10 1986

AMERICAN APPRAISAL (UK) LIMITED

Roderick Oram on Wall Street Dealers hammered at auction

A CADILLAC limousine glides up to the Federal Reserve Bank of New York's squat, grim fortress in the heart of Wall Street and parks illegally outside the front door shortly before bids close on the latest Treasury bond auction.

Inside the car, two employees of Nikko Securities are on the telephone to their firm's 37th floor trading room in a nearby skyscraper which looms over the Fed. Up there, colleagues are holding last-minute consultations with the firm's head trader in Tokyo even though it's nearly 8am Japanese time.

One last check of the New York market screens and Nikko's Wall Street team fixes the price and size of its bid for the \$9.25bn of 30-year bonds. Word is passed in Japanese over the telephone to the limousine driver who scribbles down the details, scrambles out of the car and runs up the steps into the Fed. They make the 1pm deadline with seven minutes to spare. It's a breeze. They had only seconds to spare on the previous day's 10-year note auction.

This scene of Yankee industry and Nipponese efficiency was played out three consecutive days last week for the Treasury's quarterly refunding. Other firms did it differently. Those with the coveted status of primary dealer, eagerly sought by Nikko and other foreign firms, used their own phone-equipped booths inside the Fed. Less fortunate ones staked out public pay-phones in surrounding streets. One firm was rumoured to have missed an August auction when its runner was knocked down by a car.

Bond dealers should have been so lucky last week. For many the refunding felt more like a tangle with a Mack truck. The auctions had gone from bad to worse as retail investors walked away from low yields leaving them to count the cost of large inventories of unsold new securities.

Only a week earlier the picture looked far brighter. Dealers believed that Japanese would be heavy buyers of the 10-year and 30-year paper in the wake of Tokyo's discount rate cut and yen-dollar stabilisation agreement with the US. Domestic demand also was thought to be good.

A leading Wall Street firm, respected for its professionalism, disliked for its ruthlessness, leapt aggressively into the first auction last Tuesday by organising a cabal of fellow firms, as one competing head trader described the play, to bid well below the investor-accepted rate indicated by the "when issued" market. They cornered the \$10bn worth of three-year notes offered, hoping to make large profits selling to dealers short of the paper. But investors and dealers were disinterested in the low yields and left the cabal holding the bag.

While the opportunists were losing their shirts, the Republicans were losing the Senate in the mid-term elections. The political upset might have softened up the bond market on Wednesday if the dollar had not rallied on news of poor West German industrial production figures.

Bidding was more cautious for Wednesday's \$9.25bn of 10-year notes. "After Tuesday, we decided we had to offer something resembling a gift horse on a silver platter," the trader said. But investors' expectations were now rising faster than the yields so they, particularly the Japanese, only nibbled at the notes, leaving dealers with even more paper on their hands.

Ahead lay the main course - Thursday's auction of \$9.25bn of 30-year bonds. Many on Wall Street still hoped that the Japanese would buy up to half the issue. But the Japanese investors were already backing away, smarting from their capital losses since the August auction and unsettled by overnight comments from their finance minister that implied the dollar-yen plan was not as solid as it had seemed.

Domestic buyers were losing their appetite as they became more convinced that growth, and hence inflation and interest rates, were picking up. Thursday morning, dealers worked their telephones with the usual pre-bid vigour trying to discover from their Street sources other firms' intentions.

Rumours spread that employment figures to be released on Friday would show creation of far more jobs than forecast, another sign of economic acceleration. Cash and future bond prices slipped further.

Robert Thomson watches Peking take lessons in the capitalist power game China takes a tip from Wall Street

THE CHINESE like to say that their economic reform programme is building "socialism with Chinese characteristics." In the next few days, a powerful delegation of Wall Street brokers, visiting Peking to teach the American way of money-making, will find that high finance there also has distinctly Chinese characteristics.

China's central bank, the People's Bank, is hosting the *creme de la creme* of capitalism in the hope that the country will learn a few tricks of the trade for its own forays into the world's financial markets and for its plans to stimulate the domestic market.

Mr James Balog, vice-chairman of Drexel Burnham Lambert, will lecture Chinese officials on the permutations and combinations of investment instruments, while the senior partner of Milbank, Tweed, Hadley and McCloy, Mr Elliot L. Richardson, is due to explain the regulation, or lack of it, of financial markets.

Other visitors of note include Mr John J. Phelan, chairman of the New York Stock Exchange, which

has co-organised the symposium, and Mr William A. Schreyer, chairman of Merrill Lynch. The 20 or so men of capital have brought more than know-how and gung-ho along. The conference headquarters has acquired a Manhattan-like mania in a city in which the pace is most politely described as languid.

"Ring me at three in the morning if you like, I am working here," assured one of the New York organisers, as he rushed out to meet an aeroplane. Meanwhile, several People's Bank of China staff sat idly in a corner engaged in the time-honoured practice of clock-watching.

The symposium, the first organised by the NYSE in a communist country, is intended to educate the Chinese about the way Wall Street handles money, and teach the New Yorkers about China's economic development and needs, according to Mr Richard Torrenzano, a NYSE spokesman.

"We think it is a very good time to be in China. They have recently improved conditions for foreign investment. They are talking about bankruptcy. They are committed to

economic growth and modernisation," Mr Torrenzano explained.

Asked whether the visitors would provide instruction on how to overcome political barriers - advice that would be handy for Chinese reformers hindered by the more conservative party officials - Mr Torrenzano said that the conference would "put politics aside." "We are here to talk about the American system of capital raising."

Perhaps the Chinese system of capital raising will provide some salutary lessons itself. One of the first Chinese factories to raise capital from private citizens was the Tianjin bicycle plant, which is renowned for its Flying Pigeon-brand machine, commonly regarded as the Rolls-Royce of bicycles.

The factory has said it is issuing "shares" worth \$2.5m but purchasers will not have a stake in the company, and private sales of the "shares" are illegal. The attraction is that buyers get tokens entitling them to buy a bicycle and enabling them to jump a long queue.

The first "stock exchange" since communist rule began in 1949

opened several months ago with much fanfare in the northern city of Shenyang. The exchange, which bears a striking resemblance to a British betting shop, has two transaction windows, where bonds are sold. The bonds generate no interest, but buyers are entitled to participate in a draw for an apartment.

Much publicity also surrounded the opening several weeks ago of a Shanghai "stock exchange," although only two companies have received approval from the People's Bank to issue stock at the exchange. Shareholders are restricted to a return of no more than 7.5 per cent in dividends.

The Chinese Government has allowed such ventures as a means of persuading the masses to part with their money. Chinese are reluctant to put money in the bank because of fears for its safety and the Government has tried to get around the psychological block by allowing various banks to issue bonds.

A very senior Chinese financial official confided that it would be "a very long time" before China has a "real" stock exchange.

International effort sought to solve world shipping crisis

BY WILLIAM DULLFORCE IN GENEVA

A COMBINED assault by governments, shipowners, shipbuilders and bankers on the imbalance between the supply and demand of ships is being called for today by the United Nations Conference on Trade and Development (Unctad).

A decade of scattered national and regional attempts has failed to correct the imbalance. Surplus tonnage last year was still equivalent to 24.3 per cent of the world merchant fleet while world shipbuilding carried an excess capacity of about 40 per cent, the Unctad secretariat said. It also pointed out:

• Subsidies to shipyards of between \$4bn and \$5bn a year are continuing to stimulate the ordering of too many new vessels, particularly tankers and dry bulk carriers.

• Yards are still signing contracts without any assurance of adequate equity involvement by the orderer or evidence that post-delivery finance has been arranged.

Commercial banks which have advanced credits against inflated hull values to hold about \$20bn in bad debts on ships.

Governments, through tax concessions and investment grants, were encouraging speculative investments in the building of new ships, the secretariat noted in its report to Unctad's shipping committee which meets in Geneva today.

Many of these ships were then operated under flags of "open registry" countries such as Liberia and Panama which offer shipowners lower taxes and freedom in the choice of crews.

But, the Unctad secretariat warned, no substantial increase in the volume of international trade, in particular of bulk commodities, could be expected in the foreseeable future. The only way it sees of bringing about a clearer balance between supply and demand in world shipping is to reduce the supply of tonnage.

To help do this, the secretariat urged the Unctad shipping committee to call a meeting before the end of next year of governments, shipbuilding and shipowning associations, and ship-financing sources, including commercial banks.

Unctad said previous attempts at restructuring by major shipbuilding countries or groups such as the EEC had barely alleviated the situation. Measures taken to meet the special interests of a group of countries or businesses had not been fully effective.

Unctad claims to be the only organisation with worldwide representation tracking shipping and shipbuilding developments. A "fresh and thorough" discussion among all parties under its aegis could provide a catalyst for ideas that could lead to lasting solutions.

Among initial measures put forward by Unctad economists is a scheme for reducing world shipbuilding capacity by 20 per cent.

Boost for Kohl in regional elections

By David Marsh in Bonn

WEST GERMANY'S Opposition Social Democratic Party (SPD) yesterday suffered a crushing defeat in important regional elections in the northern city of Hamburg.

Sizeable gains by the conservative Christian Democratic Union (CDU) - ruling party in the Bonn coalition but in the Opposition in Hamburg for 30 years - last night gave Mr Helmut Kohl, the Chancellor and CDU chairman, another powerful boost in the campaign leading to the country's general elections on January 25.

Last night's results, in which the SPD conclusively lost its absolute majority in the city, look likely to lead to several weeks of complicated coalition negotiations between the SPD and CDU over forming a new government for the Hamburg city-state.

With much of the vote counted, computer projections last night gave the CDU the highest share of the vote with 42.4 per cent, up from 38.6 per cent in the previous Hamburg elections in December 1982. The SPD crumbled to 41.4 per cent from 51.3 per cent.

The anti-nuclear Greens ecology party boosted its share of the vote to 10.4 per cent from 6.8 per cent. However the SPD last night ruled out any question of a Hamburg coalition with the Greens.

The SPD last night looked likely to have 53 seats in the new Hamburg parliament, against 54 for the CDU and 13 for the Greens.

The outcome cruelly underlined a growing dilemma facing the SPD on a national level. It has been severely squeezed in recent months on both right and left flanks between the increasingly self-confident CDU and the Greens - which has turned itself into the natural party of protest against nuclear energy and other symptoms of the German industrial state.

Local issues, including a series of municipal corruption scandals implicating top SPD members, as well as the row over the near-bankrupt Neue Heimat property group, clearly played a strong role in yesterday's Hamburg result.

But the setback in a city regarded as one of the SPD's principal power bases is also likely to be interpreted as another damaging indictment of the leadership style of Mr Johannes Rau, the SPD's candidate for the chancellorship in the January poll.

The Free Democratic party (FDP) the junior partner in the Bonn coalition - unrepresented in the Hamburg parliament for the past eight years - last night looked to have failed again to cross the 5 per cent hurdle necessary to win a place in the city assembly.

Chirac row over disclosure

BY DAVID HOUSEGO IN PARIS

MR JACQUES CHIRAC, the French Prime Minister, seems likely to be caught in an embarrassing political row after the decision by the Washington Times to publish the transcript of the off-the-record interview the paper held with him last week.

The transcript confirms Mr Chirac did imply that the Israeli intelligence services were behind the attempt to blow up the El Al airliner in London last April. Mr Chirac - according to the transcript - said that Chancellor Helmut Kohl of West Germany and Mr Hans Dietrich Genscher, the Foreign Minister told him they believed the attempt was a direct provocation by the Israeli services (Mossad), and that the Syrian Government was not involved.

Both the West German Government and Mr Chirac have issued categorical denials of the Washington Times report. Mr Chirac met Chancellor Kohl in West Germany yesterday but both declined to comment further.

At the very least, the publication of the text is likely to undermine Mr Chirac's credibility in the handling of foreign affairs, while reviving old charges of his hot-headedness and impetuosity.

Coming on the eve of the EEC meeting in London on international terrorism and the prospect that both France and West Germany will support limited sanctions against Syria, Mr Chirac's remarks also show up the contradictions and ambiguity in French official attitudes on the issue. This is likely to

be underlined by the opposition in France, and not least by President Mitterrand, who is anxious to exert a stronger influence over foreign affairs.

The most likely explanation of Mr Chirac's gaffe is that he got carried away while talking off the record - as he has been known to do before. In involving the Israelis through the months of the West Germans, his aim was seemingly to minimise the scope of the sanctions against Syria.

Mr Chirac's Government has no wish for strong measures against Syria, which it sees as a key element in French policy in the Lebanon, and in preventing terrorism in France. But Mr Chirac is under strong pressure to take action in support of Britain.

E. F. Hutton rebuffs \$1.6bn offer

BY WILLIAM HALL AND CHARLES HODGSON IN NEW YORK

E. F. HUTTON, the troubled Wall Street brokerage firm, has rebuffed a \$1.6bn takeover approach by American Express, the US financial services group.

Hutton confirmed yesterday that it had held "preliminary discussions" with Shearson Lehman Brothers, the brokerage arm of American Express, but that the talks had ended and were unlikely to resume.

It said "no formal offers were made in the course of these discussions, but Wall Street sources said yesterday that Shearson had offered to buy Hutton for between \$50 and \$52 a share."

This offer was rejected by the Hutton board on Friday night, the sources said.

It is understood that American Express is unwilling to proceed with a contested takeover bid for Hutton. Hutton refused to comment on the report yesterday, saying it had nothing to do to its statement.

A link between Hutton and Shearson would by some measures create the largest securities firm in the US.

Hutton, which was founded in San Francisco in 1904, reported a 22 per cent fall in earnings for the first nine months to \$43.6m

non-negotiable once Shearson had examined Hutton's finances, and to be conditional on Shearson retaining most of Hutton's senior management. Shearson was said to have rejected these terms.

Hutton refused to comment on the report yesterday, saying it had nothing to do to its statement.

World Weather table with columns for location, temperature, and weather conditions.

Rhine pollution spreads

Continued from Page 1

tries, published yesterday in Bonn by the SPD, accused Sandoz of not taking adequate safety precautions in the chemical works where the fire broke out. The report was drawn up after experts from the association visited the works last Tuesday.

Water authorities along the Rhine, which have closed down river-side pumping stations to protect water supplies, have ruled out any general shortages. Several areas have, however, brought in emergency procedures, with supplies in two small towns near Bonn cut off, and children and animals being kept away along its entire length of the river.

Water works ordered cities to stop taking drinking water from the Rhine, advised farmers to keep cattle away from the river and sought to funnel the poisoned spill as quickly as possible to the North Sea.

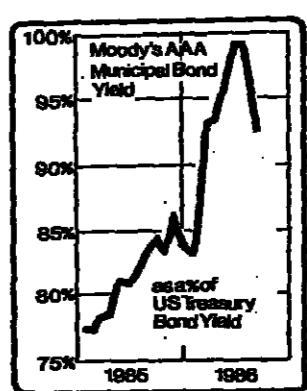
Some sluice gates in the Rhine delta were to be closed to keep the band of polluted water from washing into estuaries where fish could be endangered. River fishermen were advised to halt their activities until the pollution passes but there is not expected to be the same numbers of dead fish as in Germany.

THE LEX COLUMN No shelter from the storm

LAST WEEK'S Democrat capture of the Senate may make every current assumption about the monumental US tax reform as full of holes as an old-fashioned real estate tax shelter. But that has not stopped the armies of investment professionals doling out advice on every subject from deductions on vacation homes to the earnings of furniture companies.

Most of America is aware that the Act is supposed to shift the burden of taxation - to the tune of some \$120bn - from individuals to companies, or rather their shareholders and employees. Tax bands for individuals have been reduced in number and severity, with the corporate rate will fall from 46 per cent to 34 per cent at the expense of all manner of very generous deductions.

In fact, high-earning individuals will pay a 5 per cent surcharge so the top band is nearer 33 per cent than 29 per cent. IBM is not about to become a partnership. But capital gains will be treated broadly as income for taxation.



sumers credit sustained a leveraged culture, exhorting households to gear up to the bill - the household savings ratio is only just positive - while companies were converting equity into debt in leveraged takeovers or stock repurchase schemes.

Once the new tax rates are phased in and the only deductible household interest is mortgage payments on a mere two houses, there will be less urge for the public to borrow so as to sweat up its after-tax return. Companies might as well pay dividends on their equity rather than gear up on retained profits to offer shareholders capital gains taxed at the same rate. Falling after-tax rates of return on investment will no doubt make the US economy less resilient to high real interest rates - and borrowing more sensitive to monetary policy.

Churning

The market has had no difficulty at all in churning portfolios out of the sectors expected to lose out (real estate, property/casualty insurance, smokesacks and banks) and into the winners from the service industries, retailing, high tech and even tobacco. Relative yields on tax-advantaged bonds were rising as long ago as spring 1985, as the chart shows.

What the market cannot agree about is the big-ticket stuff: whether the return will truly be neutral in revenue terms or will be rapidly adjusted in deficit-cutting exercises of the Gramm-Rudman type, what will happen to savings and investment and what the national balance-sheet will look like a year or two away after the huge distortions of the transition period.

The most striking thing about the Act is its most un-American dislike of debt. But for the old system of high nominal tax bands, rising interest rates would have hurt America in the early 1980s; but the offset of every sort of interest expense from multiple mortgages to con-

sumers credit sustained a leveraged culture, exhorting households to gear up to the bill - the household savings ratio is only just positive - while companies were converting equity into debt in leveraged takeovers or stock repurchase schemes.

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Borrowing

As the net cost of borrowing rises, companies and households will look more carefully where they invest their money: the retro-active abolition of capital allowances and longer depreciation schedules all round means that steelworks, broom-windered racehorses and Upper East Side high-rises have already gone to a discount. Much of the recent merger and acquisition activity in Wall Street may have been brought forward to enjoy the tax boost not only of junk finance but also of depreciating the target company's assets at stepped-up values.

Investors in the industries seen as losers have cried loud in alarm. It may not have been the tax-writ-

Retirement

The emphasis on current rather than deferred income - even retirement accounts have been hammered - does not sound like a recipe for saving. In the very short term, or rather the rest of this month, the cash from cheap capital gains and the remaining tax privileges on consumption might see a consumer Saturnalia even after the motor-buying spree of the third quarter. Further out, the picnic muddles.

Obviously, rollicking consumption and weak investment would be the worst sort of treatment for the US current account and the currency, but it may well be that the American public will soon wake up to the comparative virtues of saving over borrowing. A pick-up in equity use will engender corporate investment, tax or no tax. But if people decide that the main offset to higher savings is not to be higher investment but an increased government deficit or a worsening current account, the present tax reform may not last long on Capital Hill - or not without renewed lobbying against that excessive saving which has long been the hallmark of Japan.

SAVILLS Property advisors to the following financial institutions in the lead up to Big Bang. Includes list of banks like Banque Paribas, Bear Stearns, Credit Suisse, etc.

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INTERNATIONAL BONDS

FRNs struggle to stay afloat

TALK ABOUT reverse floaters and most lead managers spring to attention with complex formulas linking coupons inversely to changes in Libor, much like Thursday's Y8.5m issue for the Nordic Investment Bank, writes Haig Simonian in London.

However, the term had very different overtones last week for FRN traders struggling to control a market plunging headlong into the drink. In the circumstances, reverse float sounded more like submerge.

With Libor and Libid-primed issues reeling fastest, price falls were universal. Sovereign paper like the recent Belgium, New Zealand, Ireland and Rendie deals - all priced at Libid flat - lost as much as 40 to 50 basis points over the week. Even "dream names" such as Australia and the UK had a hard job finding buyers. The UK's \$4bn floater was being quoted at 99.20 late last week - 47 basis points outside its original 33 basis point fees. That shortfall alone has cost holders \$18.5m on aggregate, according to the calculations of one dealer.

The reasons were clear. Libid-based paper costs money for banks funding themselves at or above Libor. Accepting a cost of carry may be appropriate for a market expecting interest rates to fall or when there is the chance of a currency play, but not when there is a heavy overhang of paper.

There was glumier news to come. Japanese buyers' slimline appetite for long-term US Treasury Bonds at last week's auctions depressed a market which had already discounted healthy Japanese buying interest. Friday's US unemployment figures, suggesting a rather more buoyant economy than expected, added to the gloom as interest rate cuts receded. A marked absence of retail demand for floating rate paper throughout the week as many investors remain chary about the dollar's stability brought to a close a bad week in the FRN market. At least the rumour that Japanese banks would be soon to issue perpetual paper, causing concern about too many perpetuals, proved to be unfounded.

Libor-based paper also suffered, though by no means as heavily as Libor and Libid issues, with falls of around 5 to 10 basis points. Not even rarely valued and generous pricing at Libor plus 4 helped the Province of Alberta issue, which was trading exactly on its fees at 99.90 bid on Friday afternoon.

Meanwhile, Citicorp's perpetual issue was trading at 99.50 to 99.55, helped to some extent by the relatively small number of US bank FRNs. Some dealers suggested its slow start might trigger problems for the entire sector this week.

Why all that Libid-based paper in the first place? Predatory mandate hunting to gain market share and climb the FRN league tables is not new. Nor, in the past, has it been particularly expensive. Moreover, even Libor-funded banks found they could make good trading profits from Libor and Libid issues against this summer's bullish market when expectations of US interest rate cuts were high.

Could it all have been avoided in the first place? In the present market circumstances, what difference between a Libor-primed issue trading at par and a heavily discounted Libid note - except that investors psychologically prefer the yield of the Libor-primed paper?

The prospects for a continuing bloodbath in the FRN market this week look fairly high. There were bargain hunters around on Thursday and some prices stabilised but the sector shed another 5 to 10 basis points in Friday's trading. Plenty of paper has been finding its way back to lead managers as demand remains weak. Moreover, the prospect of further interest rate cuts is now much more limited.

On the other hand, there are still borrowers in need of money despite the usual downturn in activity towards the end of the year. There are always opportunistic lead managers spotting issuing windows. Moreover, some may still be ready to hold paper on their books.

Elsewhere, the Australian dollar sector showed signs of firmness towards the end of last week. Lead managers took advantage with three new issues on the back of a very firm exchange rate, a healthy domestic market and favourable Swiss and German Press comment. Australian dollar Eurobond volume is still not up to its April-May highs but business is running at around twice the level of three to four weeks ago, according to Hambros Bank.

Meanwhile, fixed US dollar Eurobonds were flat over the week, with prices rather lower on Friday, especially after New York's opening. West German and Swiss markets remained uneventful.

Insurance broker incurs loss of \$900,000

By Our New York Staff

ALEXANDER and Alexander, the world's second largest insurance broker, reported a third-quarter loss of \$900,000 after taking a \$16.8m charge from discontinued operations.

The company's net income from continuing operations was \$15.7m or 36 cents a share, compared with \$17.4m, or 46 cents a share, in the same period last year.

A loss from discontinued operations of \$15.3m in the year-quarter made the final net \$2.1m or 1 cent per share.

Operating revenues increased to \$267.4m from \$236.3m last time.

For the nine months, the company showed net profits of \$42m, or 99 cents a share, against \$23.8m or 63 cents a share in the 1985 period on revenues that rose to \$786.4m from \$673.9m.

A&A also announced yesterday settlement in a case brought against former auditors of the Alexander Howden Group. A&A said the settlement provided for the payment to A&A of \$24m by Joselyne Layton-Bennett, De Paula Turner Lake and Post Marwick Mitchell Bermuda.

Wickes buys big textile producer in \$1.16bn deal

BY CHARLES HODGSON IN NEW YORK

WICKES, the US building products and retail group, said it had agreed to acquire Collins & Aikman, a leading producer of textile products, for \$1.16bn in a cash merger.

Wickes said it would begin a tender offer today for approximately 21.8m Collins & Aikman shares outstanding at \$53 per share.

Mr Sanford Sigoloff, Wickes chairman, said that New York-based Collins & Aikman would operate as a separate unit with its own management team.

Collins & Aikman, which produces textiles products and wall coverings, reported net profits of \$68.4m last year on turnover of \$1.1bn. Its stock closed \$24 up at \$58 on the New York Stock Exchange on Friday before the announcement.

Wickes, which filed for Chapter 11 protection from its creditors in April 1982 when it reported a \$143.5m loss, has been considering a big acquisition since emerging from bankruptcy proceedings in January 1985.

In August this year the Santa Monica, California group made an unsuccessful \$2.1bn cash offer for Owens-Corning Fibreglass. Earlier Wickes' \$1.25bn offer for Dallas-based National Gypsum was rejected.

In its last financial year ending in January, Wickes made profits of \$76.1m on turnover of \$2.5bn. Its stock was unchanged at \$4.50 on the American Stock Exchange on Friday.

Mr Sigoloff said the acquisition of Collins & Aikman was "an excellent fit not only because of the added dimension that it brings to Wickes' home furnishings and automotive segments, but also because of the resulting synergy it provides with businesses within those segments."

He added that Mr Donald McCullough, Collins & Aikman chairman, would join the Wickes board.

Mr Sigoloff said that the tender offer would expire on December 9 unless extended.

Burroughs sells Memorex for \$550m

BY WILLIAM HALL IN NEW YORK

BURROUGHS, the Detroit computer maker, is selling the bulk of its former troubled Memorex computer peripheral operations for \$550m to an investor group which includes several senior Memorex executives.

The new company, which will retain the Memorex name, will have its headquarters in London and manufacturing plants in Belgium, Ireland and southern France. It will employ about 6,000. Mr Giorgio Ronchi, the Italian chief executive of the new group, said that it will focus on the growing IBM ping compatible and media markets and will continue to operate in much the same way as in the past.

Burroughs paid \$117m in 1981 for the California-based Memorex in a move to acquire the necessary large disk drive technology for its mainframe computers. However, a new generation of memory storage disk drives ran into serious technical problems and resulted in heavy losses for Burroughs.

Burroughs' decision to sell the bulk of Memorex is a step in its already announced plans to sell some \$1.5bn of non-strategic assets following its \$4.5bn merger with Sperry earlier this year. Analysts expect that Burroughs will announce a buyer for its aerospace and marine group before the end of the year in a move which could raise another \$100m.

Mr Michael Blumenthal, Burroughs' chief executive, said yesterday that under the restructuring plan Burroughs would retain Memorex's technology in "high-end storage devices," thus giving it a "strong proprietary position in this key element of total storage systems technology."

Mr Ronchi said last night that the parts of Memorex being sold by Burroughs had remained profitable throughout and it was intended that the new Memorex would seek a stock market listing in New York and London as soon as possible.

Duta property placed under receivership

BY WILLIAM HALL IN NEW YORK

DUTA, the publicly-listed property company controlled by Datuk Yap Yong Seong, a Malaysian businessman, has been placed in receivership, Reuter reports from Kuala Lumpur.

The action was taken by Perwira Habib Bank. Coopers and Lybrand, the accounting firm, has been appointed receivers and managers.

Last February, Datuk Yap, popularly known as Duta Yap, lost control of Sealion Hotels, his major publicly listed vehicle, when the Standard Chartered Bank, his main banker, appointed its own nominees to manage the company. This follows the discovery of big losses in share dealings by one of its subsidiaries, Sealion Investments.

For the year ending December last year, Duta has accumulated losses of 9.33m ringgit (\$3.5m) and loans of 30m ringgit of which 6m is owned to Perwira Habib Bank.

Shareholders funds amounted to 44m ringgit.

EURONOTES AND CREDITS

Bankers face still lower facility fees

A FURTHER downward shift in facility fees for Euronote loan facilities seems in prospect following the tight terms announced last week on a \$200m deal for Rhine-Polenec, the French chemical company, writes Peter Montagu in London.

Rhine-Polenec is paying a fee of 4 basis points flat for its seven-year deal, which is better than rates so far obtained by French state agencies. Although many bankers regard this fee as tight, expectations are that other borrowers will try to notch down the terms in a similar way.

The basic message is that the five basis point barrier for facility fees is now perceived to have been well and truly broken. The level of the facility fee is a key ingredient to the terms of a loan facility as it represents the bread-and-butter return to banks over the life of the deal.

Now bankers are looking to see what the terms will be on a \$300m facility for Spanish state railways, expected to be given a mandate this week. Expectations are that they will be extremely tight, although one saving grace is that the deal is likely to be on the short side with a maturity of only six years.

A number of fairly sizable operations are in the pipeline, including operations for Algeria and Cameroon, which is due to award a mandate on a \$120m World Bank co-financing deal shortly.

Meanwhile there is a fairly steady flow of corporate facilities entering the market. These include a \$80m, seven-year deal for TransCanada Pipelines led by Morgan Guaranty with a facility fee of 10 basis points and a maximum margin of 15 points. CIBC and Morgan Guaranty are also arranging a \$300m, five-year facility for Finmans Fund of the US which carries a maximum margin of 4 per cent and a facility fee of 8 1/2 points.

Triconomental Corporation, a unit of State Bank of Victoria, is arranging a three-year \$150m deal through Chase Asia and AMP Capital Markets. This carries a 7% point facility fee and a maximum margin of 15 basis points over Libor.

Laird Group has become the latest UK company to announce plans to tap the sterling commercial paper market. It has appointed S.G. Warburg and Samuel Montagu dealers on a \$100m programme under which paper can be issued in sterling or in US currency. S.G. Warburg, County NatWest and Samuel Montagu are also dealers on a £200m certificate of deposit facility for Banco di Roma.

Primary Market	Weight	Conv	FRN	Other
US\$	806.9	624.5	1,228.1	3,045.6
FR\$	3,080.0	775.0	1,245.0	3,125.0
Other	1,021.5	173.4	41.8	89.2
Prew	1,478.1	8.5	-	27.5
Secondary Market	24,327.5	1,488.3	12,164.9	8,891.7
Prew	2,027.5	1,352.2	16,077.2	2,275.9
Other	14,544.8	248.3	2,546.5	6,088.4
Prew	16,261.7	140.3	2,088.2	5,947.7
Credit	13,088.8	26,137.5	51,227.5	
Prew	14,791.5	40,324.6	52,296.5	
Other	12,398.9	12,917.2	25,971.1	
Prew	13,785.1	12,676.1	26,478.2	

Week to Nov. 1986 Source: AIBD

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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Re-funding rush hits government bond prices

PRICES in the US government bond market fell by more than two points in some cases last week, but traders blamed the sell-off on intense problems associated with the November re-funding rather than the outcome of the mid-term US congressional elections.

Analysts had been expecting a much closer battle for control of the Senate and had also been anticipating that the recent cut in the Japanese discount rate would cause Japanese investors to snap up the lion's share of the US government paper on offer at last week's auctions.

Mr David Jones of Aunrey G. Lanston noted: "Street professionals made the initial mistake of rushing in and bidding too aggressively for the Treasury's record-sized \$28bn re-funding package and leaving retail investors (both domestic and foreign) on the sidelines."

US MONEY MARKET RATES (%)

Table with columns: Fed Funds (weekly average), Three-month Treasury bills, Six-month Treasury bills, Three-month prime CDs, 30-day Commercial Paper. Rows show Last Friday, 1 week ago, 4 wks ago, and 12-month High/Low.

US BOND PRICES AND YIELDS (%)

Table with columns: Seven-year Treasury, 30-year Treasury, New 10-year "A" Financial, New "AA" Long Utility, New "AA" Long Industrial. Rows show Last Friday on week, Yield, 1 week ago, and 4 wks ago.

The average yield of 6.42 per cent on the three-year notes was the lowest in 10 years and the 10-year notes were sold at an average yield of 7.25 per cent. Sensing that demand was not proving to be as strong as anticipated, the average yield on the \$9.25bn of Treasury 7 1/2 per cent, due 2016, was bid up to 7.54 per cent but this was not enough to entice Japanese investors, who are estimated to have bought only around \$3bn of the new long bond compared

The indignation in the US credit markets was not helped by Friday's news of an unexpectedly large 298,000 increase in non-form payrolls in October following an upward revision in the September figures. Aunrey Lanston's Mr Jones senses that "a major change in the market's perception of the near-term economic outlook and prospective Federal Reserve responses appears to be under way."

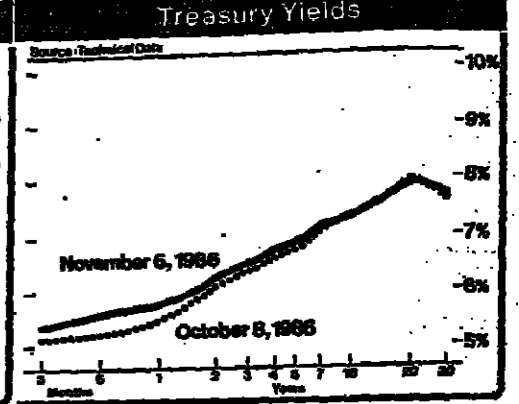
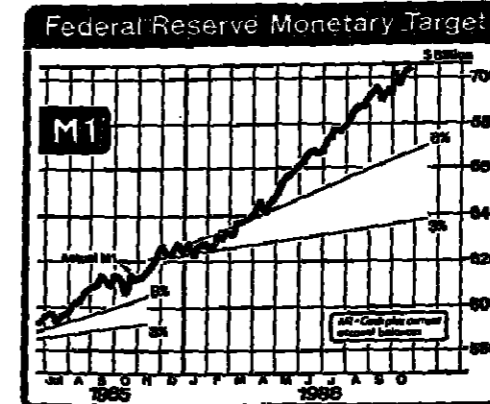
He says that the latest economic data reinforces the more positive tone of earlier September data on construction spending, factory orders, leading economic indicators, and new homes sales. They also follow a welcome drop in the size of the monthly US trade deficit.

Analysts are now talking in terms of the pace of US economic growth rising from the 2.4 per cent in the third quarter to perhaps 3.5 per cent in the current quarter. As a result, hopes of an early cut in the discount rate are fading fast. The West Germans have made it clear that they will not follow the Japanese and cut their discount rate and the increasing feeling on Wall Street is that the Federal

Reserve will probably delay any further interest rate cuts until the new year. Smith Barney, for example, believes that the US gross national product will grow by 2 per cent or less in the first quarter of 1987, "which leaves open the good possibility of a discount rate cut at that time."

However, most analysts believe that the Federal Open Market Committee meeting last week probably voted to leave monetary policy unchanged. One piece of good news for the credit markets has been the behaviour of the dollar in the aftermath of the elections. It remained remarkably stable at around DM 2.06 and Y163 following the news that the Democrats now control the Houses of Congress. Nevertheless, the recent stability of the US currency has surprised some foreign exchange experts.

Dr Allen Sims of Shearson Lehman Brothers says that the real importance of the election



On the political front, the general view on Wall Street is that the election results were a "non-event" in the short-term at least. Mr Michael Metz of Oppenheimer and Co says that he does not think that the outcome will lead to any significant change in administration policy nor does he think that it will force the Government to "address the real problems we face."

William Hall

UK GILTS

Judgment reserved on Chancellor's strategy

THE UK Government bond market can perhaps be congratulated for avoiding the trap of judging Mr Nigel Lawson's autumn statement on its electoral merits. A week is always said to be a long time in politics and, even if an election is called as early as May, it would be another six months at least before the Chancellor's strategy is judged by the voters.

Signs suggest that there has been a shift in the priorities of the Organisation of Petroleum Exporting Countries and a serious attempt will now be made to boost prices. But, as is so often the case with this divided cartel, nothing is certain. As for the US/Japan pact, senior British Treasury officials said at the time it should have no impact either on sterling or on British interest rate policy.

There may be something of this in the gilt-edged market as well. But the decline in prices at the end of last week, however modest, was at least a taste of the deep worries about the Chancellor's "trust me" approach.

There is no doubt that the tolerance of the current consumer boom, surging bank lending and extra spending amid likely tax cuts next year amount to a high growth strategy and the Treasury's forecast for 3 per cent growth next year is not totally implausible. What seems clearly optimistic

Janet Bush

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing international bond services with columns for Issued, Price, Yield, and various bond types like US Dollar, Euro, etc.

Royal Trust advertisement for Royal Trustco Limited, featuring the Royal Trust logo and details of a C\$100,000,000 9 1/4 per cent Debentures due 1991.

16th July 1986

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\$200,000,000

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\$120,000,000

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Can. \$200,000,000

9 3/4% Notes due 1991

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October, 1986

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

SWISS EQUITY WARRANTS

Novel instruments catch on immediately

BY JOHN WICKS IN ZURICH

A NEW concept has been introduced to the Swiss equity market in the past few days - and has caught on immediately. On October 31, EZ Bank Zürich announced the placing of 100,000 covered warrants exchangeable against registered shares of Ciba-Geigy, the Basle chemical company. Within less than a week four similar placements followed and more seemed to be on the way.

In each case, shareholders of the companies in question have provided a pool of shares to be frozen on a blocked account until the warrants are exchanged or expire. These shareholders receive the price of the warrant and the eventual price of the share, as well as earning dividends in the meantime and retaining full voting rights.

The warrants are going primarily to institutional - and foreign - investors, although growing speculative demand will probably soon put many of them in the hands of individuals at home and abroad. Warrant-holders are entitled to exchange them for shares on a one-

for-one or 10-for-one basis after a given date and at a pre-determined share price. This is higher than present market quotations but will almost certainly be substantially below the price prevailing when the three-year warrants mature.

Although the idea of covered warrants is by no means unknown elsewhere, the Swiss version is something special. At least initially, it refers specifically to registered shares, which play an important part in the Swiss stock market but whose ownership is carefully limited. Entries into the corresponding share register are watched over jealously by the issuing companies, particularly with a view to restricting or prohibiting voting rights from passing to foreigners.

Such in-built precautions became significant not least during the Second World War and at the time of the massive petrodollar recycling of the 1970s. Although unregistered shareholders do, of course, still receive dividends, probably no more than about 5 per cent of the

overall registered-share volume is currently held by foreigners and other unregistered interests (ie "unwelcome" Swiss shareholders).

The warrants are thus very attractive for foreign investors. Although these will be unable to register any shares purchasable against their warrants, they do have the likelihood of buying shares at a guaranteed price which can be expected to be well below the actual 1989 quotation plus the warrant premium.

According to Mr Martin Ebner, one of the founders of the young and innovative EZ Bank Zürich, the registered share warrant has a number of advantages. He sees it as anticipating structural alterations in the Swiss market - where traded options business is to begin in 1988 - and at the same time helping to popularise equities with such Swiss institutional investors as the hitherto ultra-cautious pension funds.

This reference to Swiss investors underlines the fact that the shares involved in warrant transactions

will, for registration considerations, doubtless finish up almost entirely in Swiss portfolios.

Apart from this, Mr Ebner points to the opportunities for "frustrated" investors in London and other foreign centres who now at least have a chance to ride along with the upwardly mobile registered shares for a couple of years. He says this should also stimulate the prices of registered shares, traditionally well below those of bearer shares of the same company and with an unrealistically high yield.

Other banks have also realised the virtues of covered warrants. Swiss Bank Corporation, Credit Suisse and Bank Vontobel all placed warrants last week, as did EZ Bank Zürich in a second series, this time for Nestlé. Union Bank of Switzerland had indicated that it could be interested.

Mr Georges Streichenberg, a general manager of Swiss Bank Corporation, points out some possible disadvantages of the covered warrant. The shareholders who deposit

their shares for the duration of the warrant, for example, in effect lose their power to dispose over their holding for the period - and run the risk of having to buy it again in poor market conditions at maturity.

Mr Walter Zeller, head of the financial department of Ciba-Geigy, for instance, admits to "certain misgivings." The warrants, he explains, have again raised the old question as to what would occur should a substantial number of registered shares pass to investors unable to be entered into the share register.

The Swiss Bankers' Association is also looking at whether it ought to issue some sort of recommendation to members in respect of the sales of registered shares to interests unable to be entered into share registers. At least some sort of warning is thought to be called for.

It is also unclear as to whether the existence of the warrants would limit the freedom of companies to issue their own warrants, as necessary in connection with bond borrowings.

GTE set to thwart takeover bid with share repurchase plan

BY CHARLES HODGSON IN NEW YORK

GTE, the US telecommunications and electrical equipment group, has taken action to thwart a possible unfriendly takeover bid by announcing a buy-back of up to 10m shares.

The repurchase plan, which accounts for 4.7 per cent of the company's stock and could cost \$20m, follows "unusual share accumulations" in GTE stock on the part of one or more purchasers, according to Mr Theodore Brophy, chairman.

GTE also announced an increase in its quarterly dividend of 10.5 cents to 81.5 cents. The new annual dividend is \$3.66 per common share.

Last month the company announced a 12 per cent increase in third quarter net profits to \$25m, or \$1.45 per share.

Under the stock repurchase scheme GTE will reacquire its shares from time to time on the open market. The company said it

planned to resell 5m of its repurchased shares to meet the requirements of its employee stock purchase and savings plans.

Digital Equipment, the US mini-computer maker, has said it planned to buy back up to 5m common shares on the open market between now and June 1988.

The repurchase plan covers about 4 per cent of the company's 129m common shares outstanding.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount \$m	Maturity	At. Yld %	Coupon %	Price	Bank Name	Offer Yield %
U.S. DOLLARS							
Hydrex Corp. †	100	1991	5	2 3/4	100	Dalmeida Europe	3.750
Credit Agricole †	150	1991	5	7 1/4	100 1/2	Kidder Peabody	7.125
Banco de Mexico †	100	1996	5	7 1/4	100 1/2	Morgan Stanley Inc.	7.250
Society for Savings (S) †	100	1991	5	1/4	100	Salomon	3.500
Investment Int. Inc. †	75	1993	7	3 1/2	100	Salomon	3.500
Santaly Aluminium †	40	1991	5	(2 3/4)	100	Yanacich Int. (Europe)	6.125
Yipsi Aluminium †	40	1991	5	(2 3/4)	100	Yanacich Int. (Europe)	6.125
Briley Int. Overseas †	100	1991	5	8 1/4	100 1/2	CSFB	7.222
Province of Alberta †	500	1993	7	(6)	100 1/2	Morgan Stanley	7.222
Province of Alberta †	750	1991	5	7 1/4	100 1/2	Morgan Stanley	7.222
Chicopee †	500	(7)	5	(2 3/4)	100	Salomon	3.500
Yvesi Ltd Estate †	40	1991	5	(2 3/4)	100	Numma Int.	6.125
CANADIAN DOLLARS							
Commwealth Tel. of Aust. †	100	1992	8	8 1/4	101 1/4	HSB (Swiss)	8.125
Montreal Trust Co. †	50	1991	5	10	101 1/4	Salomon	8.250
C. Inc. & Co. (S. K.) †	50	1991	5	10 1/4	101	New Japan Secs. (Europe)	8.250
AUSTRALIAN DOLLARS							
Amstel Fin. of Aust. †	40	1990	4	14 1/4	101 1/4	Osaka Royal Bank	14.225
BNP Australia †	50	1990	3	14 1/4	101 1/4	Salomon Brothers	13.825
Landsbank Stuttgart †	35	1991	5	14	101 1/4	Hankook	13.825
D-MARKS							
Sutton Corp. †	100	1991	5	2 1/4	100	Deutsche Bank	2.250
Kanagawa Corp. †	100	1993	7	2 1/4	100	Deutsche Bank	2.250
Marjona Aluminium †	40	1991	5	2 1/4	100	Commerzbank	2.250
Bank of Finland †	400	1991	5	6	112	Deutsche Bank	3.250
SWISS FRANCS							
Yusei Finance †	30	1991	5	2 1/4	100	Ediffe Int. (Europe)	2.250
Yata & Lyle †	140	1993	7	(4)	100	Lloyds Bank	2.250
World Bank †	700	2021	10	0	15	Credit Suisse	5.570
World Bank †	150	2011	10	5 1/4	99 1/4	Credit Suisse	5.570
Fuji Saito †	25	1991	5	2 1/4	100	Deutsche Bank	2.250
FDI Fin. Services †	200	2001	10	(3)	100	Deutsche Bank	2.250
L. F. Reinhardt †	100	1993	7	(5 1/4)	100 1/4	City of London (UK)	5.501
Robert Bosch †	300	1991	5	4 1/4	100	HSB	4.600
Santaly Aluminium †	50	1992	7	(1 1/4)	100	Ediffe Int. (Europe)	4.501
Small Bus. Fin. Corp. †	100	1994	10	4 1/4	100 1/4	SOG	4.501
Yanacich Int. (Europe) †	50	1991	5	(2 3/4)	100	Credit Suisse	4.501
First City Finance	100	1994	10	(5 1/4)	100	SOG	4.501
FRENCH FRANCS							
Montedison Finance †	500	2001	15	8 1/4	100	Deutsche Bank	8.270
GUILDERS							
Commerzbank of Aust. †	400	1992	8	8 1/4	100	Amst	8.270
DANISH KRONER							
Nordic Investment (S) †	300	1991	5	8	100	Den Danske Bank	8.000
Nordic Investment (S) †	300	1995	9	8	100	Den Danske Bank	8.000
YEN							
Nordic Investment (S) †	8.5m	1991	5	(4)	100 1/4	Mitsubishi Fin. Int'l	4.501

BankAmerica unit sought by consortium

By Alan Friedman in Milan

A CONSORTIUM of 209 banks which are members of the Visa credit card system in Italy has sold the Bank of Italy it would like to be considered a potential suitor for Banca d'America e d'Italia, the Italian bank subsidiary of the US BankAmerica group.

Mr Mario Giglio, managing director of Sardinia's small Banca Popolare di Sassari, said at the weekend, however, that he thought the Italian central bank would probably prefer to see a foreign buyer for the BankAmerica subsidiary. The asking price is around L900bn (\$640m).

Mr Giglio said he thought the central bank would not wish to see an outflow of this amount from Italy, which would be the case should an Italian institution acquire the BankAmerica unit.

Among the potential buyers of the 58-branch BankAmerica subsidiary are Deutsche Bank, Citicorp, Dresdner Bank, Midland Bank and Banca Commerciale Italia.

Outokumpu set for FM 200m loss in year

BY OLLI VIRTANEN IN HELSINKI

OUTOKUMPU, the Finnish mining and metallurgical company, expects to incur a loss of FM 200m (\$40m) this year in the wake of the dramatic fall in metal prices. In 1985 Outokumpu produced a profit of FM 239m before appropriations and taxes.

The result for the first eight months of the year shows a loss of FM 100m before appropriations and taxes. Meanwhile consolidated turnover rose by 35 per cent to FM 4.6bn for the period. This is mainly due to acquisition of Metallwerken and Wirsbo Bruk, two Swedish copper refining companies, and Tara Mines of Ireland.

The group turnover for the year is expected to grow by 45 per cent to FM 7.3bn from 1985.

Mr Pertti Voutilainen, Outokumpu's president, says that the company had expected this year to be worse than 1985 but was still surprised by the dramatic fall particularly in the prices of nickel and cobalt.

Outokumpu, Finland's largest privately held company, will sell its industrial electronics to the Finnish company Catalyst, which is controlled by

Professor Pentti Kouri, an advisory director of First Boston and a member of the board of directors at Nokia.

The deal includes automation systems for forest industry and energy production as well as instrumentation. Annual turnover of these sectors totals FM 200m and they employ some 500 people. The purchase price has not been disclosed.

Hartogen Manila award

BY SAMUEL SENOREN IN MANILA

HARTOGEN ENERGY, the Australian oil and gas explorer, has been awarded a licence by the Philippine Government covering 1.4m hectares offshore in the south of the country, the first such approval granted by the administration of Mrs Corason Aquino.

The operations will mark the resumption of oil exploration in the Philippines which stopped completely in 1984.

The project, which will cost about US\$5m, initially involves drilling of one well in conjunc-

tion with local partners which have agreed to take a 50 per cent share of the costs.

The consortium aims to drill in shallow water in the Santa Bank reef prospect of the Sulu Sea about 500 miles (800 km) south-west of Manila.

Hartogen is meanwhile to raise A\$72.5m (US\$46.5m) through a planned placing of a 26.5 per cent stake in the group with Australia Gas Light Company (AGL), the New South Wales utility, Our Financial Staff adds.

Advance at Power Corp.

BY ROBERT GIBBENS IN MONTREAL

POWER CORPORATION of Canada, holding company of Montreal financier Mr Paul Desmarais, and its 70 per cent owned Power Financial Corporation (PFC) have reported higher earnings for the third quarter and nine months.


Power Corporation's nine-month net earnings were C\$97.9m (US\$70.5m) or 75 cents a share against C\$82.4m or 70 cents a year earlier. Third-quarter earnings were C\$31m or 23 cents a share against C\$28.6m or 24 cents. These

figures exclude special gains of C\$77.5m, against C\$50.6m, arising from a share issue by a subsidiary.

PFC had nine-month earnings of C\$68.4m or C\$1.13 a share against C\$65.1m or 98 cents, before special gains of C\$187m against C\$1.7m, also arising from sale of shares in a subsidiary.

Power Financial has been undergoing a restructuring this year. The control of three financial institutions will as a result be held directly by PFC.

All of these securities having been sold, this announcement appears as a matter of record only.



The City of Gothenburg

Yen 8,000,000,000

8 1/2% Notes due 1991

Issue Price: 115 1/4%

Mitsui Finance International Limited

Enskilda Securities
Svenska Aktieförbundet

Yamatane Securities (Europe) Ltd.

PKbanken

November, 1986

NEW ISSUE

This announcement appears as a matter of record only.

NOVEMBER 1986

U.S.\$150,000,000 Floating Rate Notes due 1991

Issued on a fiduciary basis by Kredietbank S.A. Luxembourgise representing undivided beneficial interests in a subordinated loan made by Kredietbank S.A. Luxembourgise S.A. to

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(Incorporated as a société anonyme in the Grand Duchy of Luxembourg)

Payment of principal and interest irrevocably and unconditionally guaranteed by



(a public law credit institution of the Republic of Italy)

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Shearson Lehman Brothers International

Sumitomo Trust International Limited

Bank of Tokyo International Limited

Bank of Yokohama (Europe) S.A.

Bank Brussel Lambert N.V.

Daiwa Europe Limited

EBC Amro Bank Limited

Fuji International Finance Limited

IBJ International Limited

Mitsubishi Finance International Limited

Morgan Stanley International

Nippon Credit International Limited

Nomura International Limited

Philadelphia National Limited

Prudential Bache Securities International

Saitama Bank (Europe) S.A.

Sanwa International Limited

Takugin International Bank (Europe) S.A.

Tokai International Limited

Yasuda Trust Europe Limited

UK COMPANY NEWS

Virgin aiming to lead its field

BY TERRY POVEY
MR Richard Branson's Virgin Group plans to become the leading UK-based international media and entertainment group...

Not all of the leisure and entertainment activities associated with Mr Branson, who presently owns 85 per cent of Virgin's ordinary shares, are to be included in the flotation...

LCP bid battle starts to hot up

By Nikki Tak
The £15m bid battle for Midlands-based LCP Holdings is starting to heat up...

USM float puts value of £21m on TSB (CI)

BY ALICE RAWSTHORN
THE PROSPECTUS is published today for the flotation on the USM of the Trustee Savings Bank (Channel Islands)...

Sedgwick US disposal

Fred S. James, the North American retail subsidiary of Sedgwick Group, the London-based insurance and reinsurance broker, has sold for £17.6m (\$25.1m) its Utah benefit claims handling operation...

Fergabrook £2m loss

Fergabrook Group, the distributor of toys and home improvement, garden and domestic hardware products, saw last year's first half profits of £267,000 slump to a loss of £2.2m in the six months to June 30, 1986...

Viewplan in £6.7m agreed merger

Viewplan, the Docklands-based television and broadcasting equipment hiring company, has announced an agreed £6.7m merger with Trillion, which is also in the broadcasting services business...

London & Northern stake

A CONCERT party, comprising for companies, announced that it had built up a 5.54 per cent stake in London & Northern Group, the construction, energy service and health-care company...

GRANVILLE SPONSORED SECURITIES
Table listing various companies and their financial performance metrics including price, change, and yield.

COMPANY NEWS IN BRIEF

HEALTH CARE Services (Hospital and residential homes): Pre-tax profit £311,000 (£205,000) on turnover of £4.64m (£3.47m) for six months to September 30 1986...

SHARE STAKES

CHANGES in company share stakes announced over the past week include: J. W. Spear - A. T. Vernon Investments (2 Canadian company) has an interest in 207,000 ordinary shares...

Bancomer
Sociedad Nacional de Crédito
Subordinated Floating Rate Notes due 1986-1990
U.S. \$60,000,000

Midland Bank plc
Subordinated Floating Rate Notes 2001
Notice is hereby given that the Rate of Interest has been fixed at 11.225% p.a.

I.G. INDEX
FT for November 1,987-1,913 (+2)
Tel: 01-628 5699

PENDING DIVIDENDS
Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table.

Allied London Properties
growing in every way
* Net Rents up 29% to £6m
* Dividends up 25% to 1.75p per ordinary share

Den Danske Bank
of 1871 Aktieselskab
U.S. \$100,000,000
Perpetual Subordinated Floating Rate Notes

GARTMORE EUROPEAN INVESTMENT TRUST p.l.c.
Issue of 850,000 Warrants to Subscribe for Ordinary Shares of 50p in Gartmore European Investment Trust p.l.c.

Banco Exterior de España, S.A.
Notice of Redemption
U.S. \$125,000,000
Exterior International Limited

Drexel Burnham Lambert
Equities Limited
Members of The Stock Exchange, London
DBLE
Contact: Brian Palmer Philip Thomas

FINANCIAL TIMES SURVEY

Monday November 10 1986

Cayman Islands

This British Crown colony has grown wealthy on tourism and financial services. Through a new agreement with the US, it is taking steps to remain a respectable offshore centre

Envy of its neighbours

Survey by David Lemon

TO THE financial world Cayman means an offshore financial centre and tax haven. To the tourist it means a relaxing tropical island offering wonderful coral life for the diving enthusiast. For the people of the islands it means, at long last, a prosperous home from which they no longer have to sail in search of a living.

Until 20 years ago times were hard on Grand Cayman and its ancillary islands Cayman Brac and Little Cayman. Employment was scarce, the future looked bleak and the air was thick with mosquitoes.

Today Cayman is a major offshore financial centre with 18,700 companies, 500 banks and over 320 insurance firms registered. The capital, George Town, can probably claim as many banks, lawyers and telephones per head of population than any city on earth.

This year more than 400,000 tourists will flock to the islands to enjoy the translucent seas and beautiful beaches undisturbed by the mosquitoes, which have been brought under control by a vigorous eradication programme.

Financial services and tourism are the twin pillars of the economy and between them they provide the 20,000 inhabitants with full employment. In spite of the on-rush of affluence, the Caymans remain easy-going and charming.

A British Crown Colony with a Governor appointed by the Queen, the Cayman has experienced none of the racial tension or political upheavals which have blighted some of the other Caribbean islands. This political stability, plus its proximity to the US, is one of the key reasons for continued economic growth.

thing of the past. Anyone trying to deposit more than \$10,000 in cash today will be turned away.

The tax authorities in Washington may still regard it as a den of crooks aiding and abetting US tax dodgers, but the islands' self-image is of a respectable offshore financial centre providing a legitimate service in a world where business and finance is increasingly transnational.

To underline this new image, the authorities point to the Narcotics Agreement of 1984 under which the Cayman agreed to lift the confidentiality regulations in cases concerning people or companies suspected of involvement in drug dealing. Notwithstanding the withdrawal of some funds at that time and a slowdown in the registration of new companies, business is today better than ever.

There is less agreement over the Mutual Assistance Treaty just worked out between the US and, on behalf of Cayman, the UK. It widens the gap in the veil of secrecy opened up by the Narco Agreement to a point which some fear endangers the islands' future as a financial centre.

The Mutual Assistance Treaty is designed to help the US in the investigation, prosecution and suppression of a range of criminal offences, in-

cluding narcotics trafficking, insider trading, fraud, bribery of foreign officials and the catch-all concept of racketeering.

The islands' officials insist that the main achievement of the treaty is that it puts an end to the subpoena serving and other forms of harassment to which Cayman businessmen were subjected previously. In future all requests for information have to be dealt with through orderly, legal channels.

This aspect is welcomed by George Town's financial and business community, but at the same time some are worried about the failure of the Treaty to protect them against accusations over past transgressions—known or unknown.

They fear that the probing by the US administration will leave them vulnerable to prosecution for having handled the affairs of people whom they believed to be legitimate businessmen and investors, but whom prolonged and costly investigation revealed to be less than upright citizens.

The Opposition in the Legislative Assembly has seized upon the Treaty as an opportunity to try to unseat the Government and force new elections. The main theme of the Opposition's argument is that it will destroy the tax haven economy because it robs invest-

mentors of the guarantee of confidentiality which is a key attraction.

A petition outlining a series of objections to the British Government to delay ratification of the treaty until the electorate can be given an opportunity to express its views either through a referendum or the holding of a new general election.

This behaviour is being denounced as political chicanery, sedition and rank opportunism by the supporters of the treaty. Their key arguments are that acceptance of the treaty underlines the determination of the Cayman authorities finally to rid the islands of their negative image as a haven for drug funds and a centre for laundering mob money.

Unspoken is the fact that the Cayman had little choice in the matter because in the often used image of a mouse holding discussions with an elephant, the alternative to agreement is unthinkable.

Some amend the imagery to paint the Cayman as a mouse being squeezed between two elephants—the US and the UK. The role of London, which critics say succumbed to pressure from Washington over the drug and mob money haven elements, is seen by these people as a major argument for consideration of independ-

ence as a political alternative to the current constitutional arrangement.

But it is doubtful that there would be a majority in the islands in favour of independence from Britain. Indeed, a UN committee which visited Cayman a few years ago found that there was no support for ending its colonial status.

The islands are fiercely pro-British and contributed \$500,000 to a fund to aid the Falklands at the time of the Argentine invasion. This British patriotism remains strong in spite of the fact that Cayman is geographically, economically and socially much more closely involved with the US.

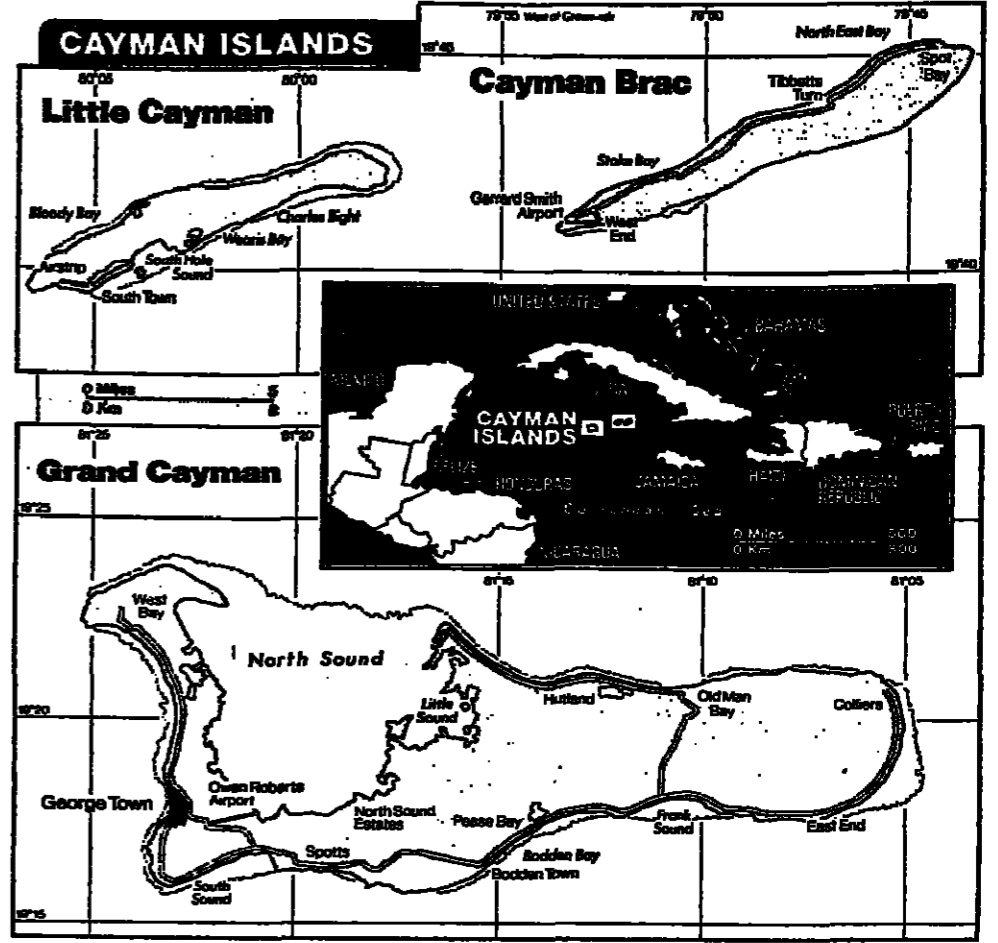
The American influence laid over a British basis leads to anomalies such as traffic driving on the left side of the road, while most of the cars are left-hand drive models intended for use in the US where traffic moves on the right.

The school system is British, with the ordinary and advanced level GCE exams but the dominant influence on the local accents is American. The Caymans do not need a passport to enter the US, but they do for Britain.

Nonetheless, the people of the Islands are pleased by the military and political protection afforded them by being a British dependency. They believe the link lends an air of respectability to Cayman's financial dealings, and it clearly has helped ensure an orderly administration which to a large extent has avoided the corruption and bribery which has arisen in other Caribbean states.

Aware of the fragile nature of its two main sources of revenue, and the fact that outside factors could adversely affect them, the Government is devoting considerable efforts and investment to improving the islands' infrastructure.

This is reflected in the 1986 Budget, which is a record C\$169.5m, compared with C\$160.9m last year. This growth comes from the heavy customs duties which are to a large extent responsible for the cost of living being some 20 per cent higher than in the US.



Improvements to the airport on Grand Cayman and the construction of a new terminal at Cayman Brac airport. British companies such as Hadsphallic are major beneficiaries of these projects.

The main items of current expenditure are the salaries and the running costs of the Administration. One example of the determination of the Government to ensure that the population derives long-term benefits from the dramatic economic improvement over two decades is the spending of C\$17.5m on education.

Because the islands have to import virtually all consumer goods, the largest single source of revenue, some C\$22.5m, comes from the hefty customs duties which are to a large extent responsible for the cost of living being some 20 per cent higher than in the US.

The registration and annual fees paid by the companies, banks and insurance concerns utilising the Cayman as an offshore financial centre are pro-

viding C\$13.2m this year. The tourist tax on hotel bills plus the airport departure tax will raise a further C\$4m, while just over C\$7m will come from conveyancing and work permit fees.

Prosperity has given the Cayman Islanders one of the highest per capita income levels in the Caribbean, estimated at about C\$5,000. It has also led to a major improvement in educational standards.

But these changes have led to questions such as whether the education is wasted in producing beach boys and chamber maids. Some also query the rapid pace of development and its sometimes adverse effect on family life and the environment.

The fact that the Caymans are concerned about the sort of issues which trouble affluent societies underlines what a remarkable success story Cayman is, and why it is the envy of many Caribbean neighbours.

KEY FACTS
Three islands, Grand Cayman, Cayman Brac and Little Cayman cover 100 sq miles in the north-west Caribbean 480 miles south of Miami and 180 miles west of Jamaica.
Government: British Crown Colony with Governor appointed by the Queen. Elections are held every four years to a Legislative Assembly which comprises 12 elected and three appointed members. Rule is by the Executive Council of four elected and three appointed members.
Population: 20,000 (approx.)
Capital: George Town, Grand Cayman.
Budget: C\$169.5m (1986).
GNP per capita: C\$5,000 (approx.)
Currency: Cayman Dollar
Language: English
Sources of income: Financial services and tourism.

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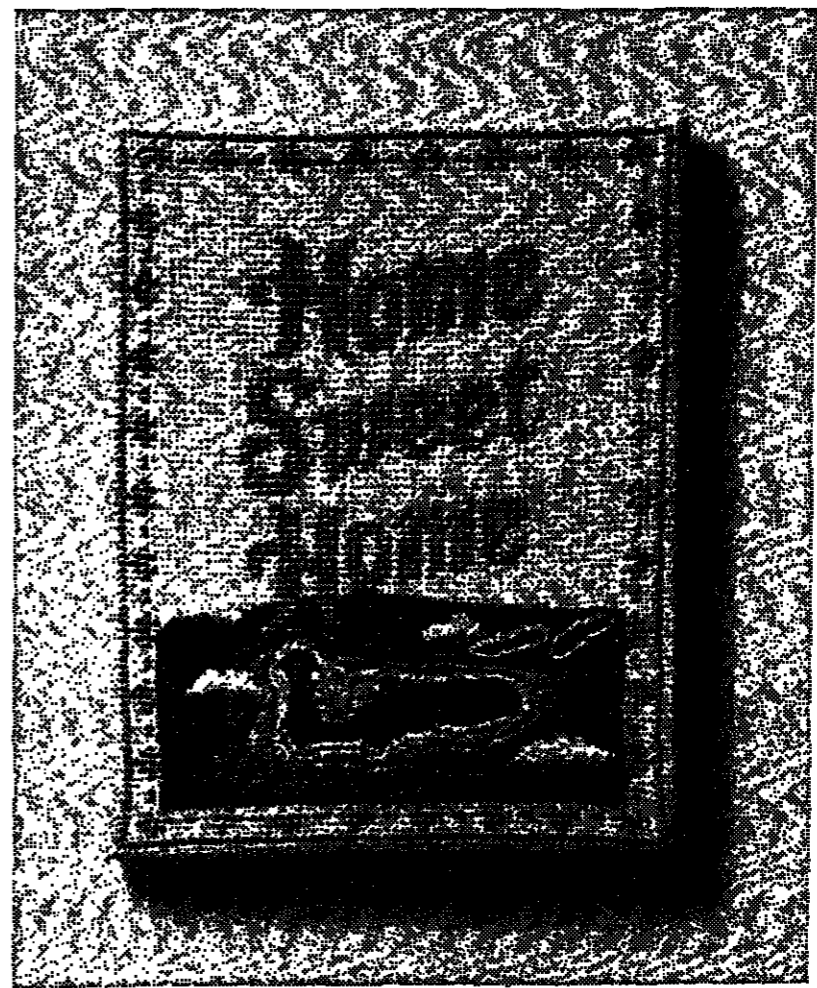
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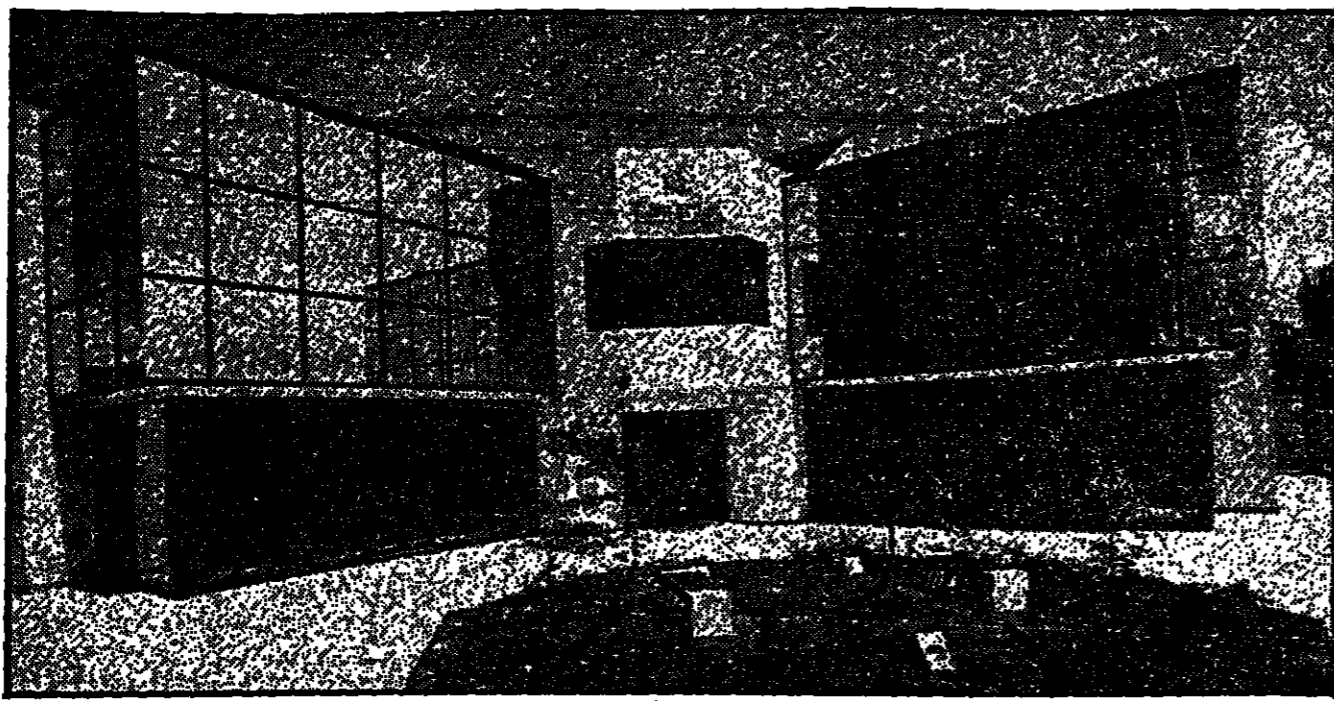
Only one bank in Cayman can say this

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Caymans bank on CNB



One of the modern banking offices springing up in George Town

Banking

Big operators bring reassurance

A NEW landmark for the Cayman Islands as a banking centre will be reached by the end of this year when the number of banks registered hits 500. This includes 20 of the world's 25 largest banks and is seen locally as a source of reassurance in a time of new challenges.

Originally the business was dominated by the US banks, but over the past two or three years there has been a steady growth from the Far East and Latin America, according to Mr Peter Crook, the Inspector of Banks and Trust Companies. The world's two largest banks, Dai-ichi Kangy and Fuji received licences this summer.

The fact that the big banks are present is offered as proof that this is a legitimate offshore financial services centre, and not just a money laundering and tax evasion haven. The willingness of the banking fraternity to accept the provisions of the Mutual Assistance Treaty is offered as further evidence of probity.

Even the fact that the once inviolate banking secrecy is now a thing of the past does not fill the banking community with dismay. The tax-free and well-supervised environment, political stability, good communications and a wide range of professional services, plus being in the same time zone as New York are seen as sufficient

attractions to keep business buoyant.

"In the early days, when we were eager to attract business, we mistakenly regarded some of the business that came here as clean, when it was not," admits Mr Vassel Johnson, a member of the ruling executive council who was Financial Secretary during the years the Cayman was developing as a financial centre.

"Being new to the business, we thought that every financial centre had a mixture of clean, murky and dirty money. What we learned was that anyone walking around with money in suitcases was not a legitimate businessman," he says, not denying that dubious looking characters with suitcases full of money were once welcomed.

"There has been an evolution in offshore financial operations since the wild west days of the early 1970s," says Mr Peter Tomkins, president of the Bankers Association and the Cayman National Bank. "We have shed the 'criminal' business, and have minimised the chances of getting off-colour business."

Another official says that it is being made increasingly difficult to launder money on the Cayman. One important measure was the decision by the banks not to accept cash deposits in excess of US\$10,000. "I cannot say it does not

happen," the official admits. "But it is far less so than in other places."

Well established as a significant offshore banking centre, the Cayman books some 7 per cent of the Euro-dollar trade. The volume of business has risen steadily and total foreign assets of the registered banks are estimated to be \$172bn.

"The big benefits to the islands' economy come not from the brass plate operations, but from the 53 banks operating with a physical presence. Their direct expenditures this year is C\$450m (£33.5m). Some CIBs is paid in salaries to the 900 employees, more than 75 per cent of them Caymanians. The contribution to GDP, both direct and indirect, is considerable.

Some of the Euro-dollar business may have been diverted from the Cayman by the creation in the US of international banking facilities (IBF) which allow US domestic banks to conduct their international business within these facilities instead of from offshore. But bankers on the island say the IBF enterprise has met with only limited success as many of the banks view the IBFs as artificial creations which could be the victims of a change of domestic policies.

It is difficult to accurately assess the impact of the IBFs, especially as any loss may have been offset by other factors

such as the relaxation of the Swiss secrecy laws and the flight of capital from South and Latin America.

The fickle nature of the business and its vulnerability to forces outside the control of Cayman leads some people to argue that the future of the Crown colony must lie in tourism rather than financial services.

Their concern is that the break in banking secrecy which began with the 1984 Narcotics Agreement and which has been reinforced by the 1986 treaty could well be followed by further measures which will make even tax avoidance money subject to scrutiny. At that point they believe the offshore business will dwindle and lose much of its significance for Cayman.

However, this is regarded as unduly pessimistic by other bankers who argue that drug and criminal money was never more than a tiny fraction of the business being handled in George Town. That business has already been driven away by the Narcotics Agreement and the treaty, yet business is booming.

They are banking on the Cayman's new "squeaky clean" image to bring in all those who previously were afraid to be associated with any place tainted by drug and racketeering money.

Tourism

Prosperity may hinge on leisure

TOURISM is the Cayman's major source of foreign exchange, bringing in US\$70m last year. It has already surpassed the financial sector as the largest single source of employment on the island and many believe the future prosperity of the Cayman depends ultimately upon tourism.

This means the promotional slogan: "The Cayman is Not For Everyone" used in the past to emphasise tranquillity and the no-neon, no-night life and no-gambling reality has to be dropped. The message seen on Miami billboards this summer reads with truthful simplicity: "Cayman Islands Quiet."

This year more than 400,000 tourists will sample the sun, sea, sand and relatively unspoilt charms of the islands regarded by many as a paradise for sun worshippers and divers, who can enjoy some of the finest coral and marine life in the Caribbean.

Being an offshore financial centre it is estimated that 10 per cent of the arrivals registered as tourists come to do business. Many combine this with a holiday, and often bring their spouse or friends to relax on the beach while the financial transactions are being made. A few of these visitors even buy a condominium or get involved in other investments on the islands.

The US is the source of 80 per cent of the islands' tourists, with close to 30 per cent of all arrivals coming equally from Florida and Texas. Another 10 per cent come from Jamaica, the Caribbean island with which Cayman was linked until Jamaican independence.

Despite the historical and continuing political ties as a British Crown colony, the UK is a poor source of tourists. 2.2 per cent of tourists last year. This was due in large part to the \$600 to \$800 cost of a seven-day holiday.

As a tourist destination, the Cayman developed in a haphazard way. Twenty years ago the annual influx of tourists did not exceed 8,000, mostly divers and a few businessmen. Even while it grew as a financial centre, most investors who saw its tourism potential opted for condominium development, with

like the cruise ships to stay overnight, but the local police are happy to have one less problem to worry about.

The first two major hotels to be built on the island since Holiday Inn opened in 1973 are due to open their doors at the turn of the year. One will be operated by Hyatt Regency and the other, Treasure Island, is expected to be linked to the Best Western reservations system.

They will provide a major boost and challenge to the industry as they add 825 rooms of a higher quality, to the rather

drive has been launched and there are also high hopes that the Hyatt will attract new business in the form of convention visitors. It is also hoped that with further promotion the season can be extended into the summer.

To ensure that there will be enough "left capacity," industry jargon for seats to carry passengers, Cayman Airways is stepping up its flight frequency by chartering an additional aircraft for the November to April high season.

Not everyone is happy with the way things are going. Some of the islanders wonder if there is any need for additional hotels given that there is full employment and the opening of new hotels will require the import of staff. Some fear that this could be a politically destabilising factor within the islands' tiny population of 20,000.

The inevitable poaching of staff by the new hotels is a concern for existing ones. One veteran hotelier said: "I am not afraid of losing my customers to the Hyatt, after all I am on the beach and they made the mistake of building their hotel away from it on the other side of the increasingly busy West Beach road. What does bother me is that they will steal my staff."

On the other hand, the islands' operators of water sports facilities and of the surprisingly large number of restaurants can hardly wait for the hoped for influx. The real question is, however, whether success will spoil the still friendly and welcoming Cayman Islands.

The Cayman must attract half as many tourists again to keep the hotel industry viable

its quick returns, rather than hotels, which have had a very bad track record for investors in the Caribbean.

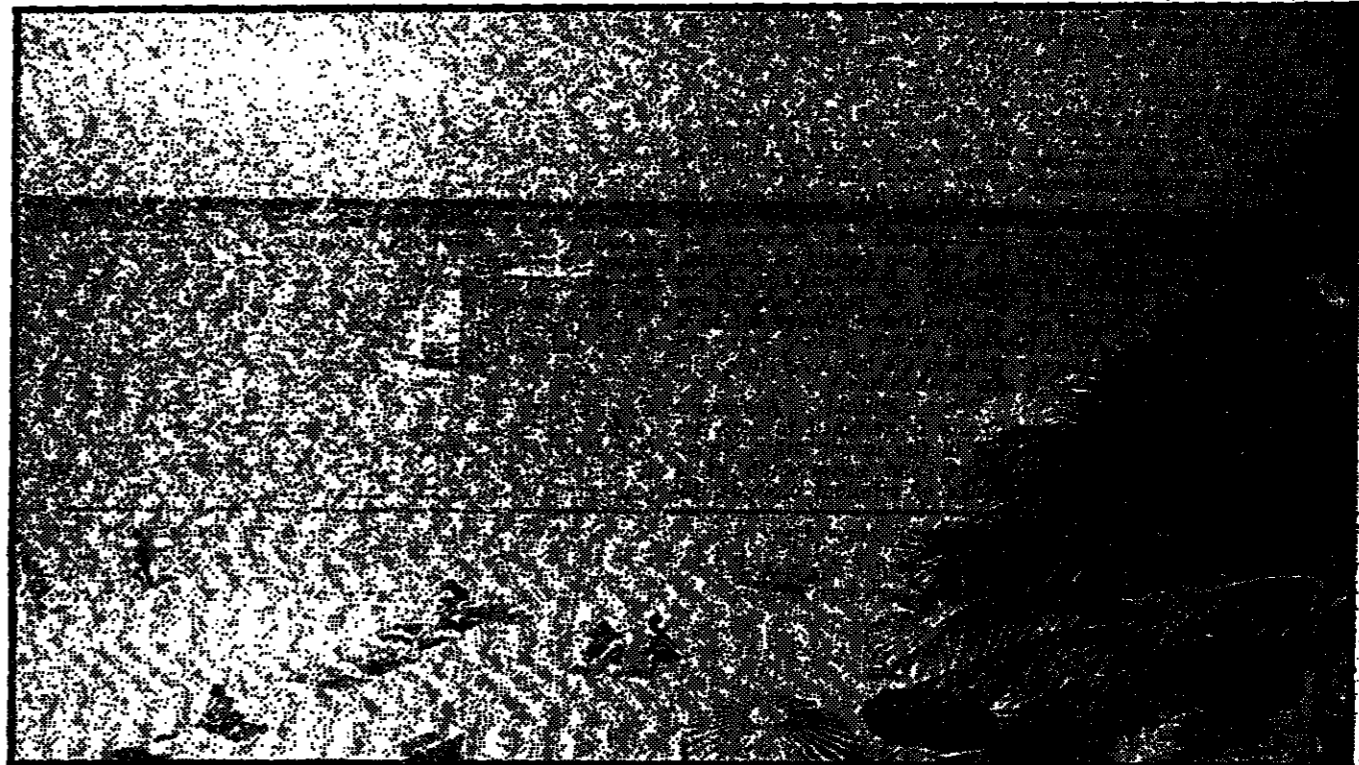
This year the total number of overnight tourists, staying an average of four nights, is expected to reach 175,000, a 17 per cent increase on 1985. Cruise ship arrivals are expected to remain at, or decline slightly from the record 1985 level of 250,000.

Cruise ship visitors, sometimes disparagingly referred to as "seagull tourists" (they fly in, litter the place and fly out), stay only for a day. Despite the large volume of arrivals, cruise passengers contribute only 5 per cent of the revenue from the tourist industry. Some would

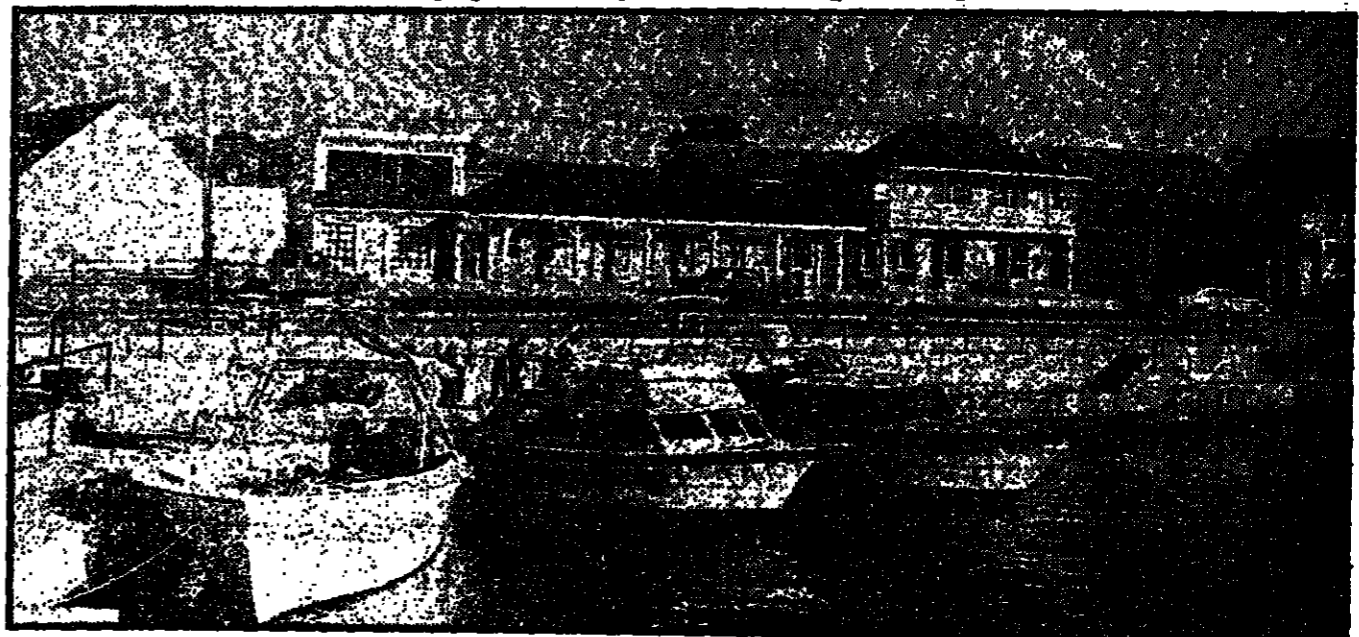
limited variety on offer in the existing 1,700 rooms. This will also bring the number of hotel rooms up to the same level as those available in condominiums.

With annual average hotel occupancy at a level of 60 per cent, the competition for new business is going to be fierce. According to Mr Eric Bergstrom, the director of the tourism department, the Cayman must attract 46 per cent more overnight tourists in 1987 to keep the hotel industry viable.

This dramatic increase must be achieved to ensure the hotels continue to operate profitably. A major promotional



More than 400,000 tourists will flow into Cayman this year, drawn by the relatively unspoilt islands, and bringing in the majority of its foreign exchange



Sailing to the top

Profile:
Thomas Jefferson

LIKE JUST about everybody who is anybody in the Cayman, Mr Thomas Jefferson was a sailor in his youth. Today while still only in his mid-40s he is the islands' top administrator and the first official member of the ruling Executive Council.

Despite leaving school at the age of 14, Mr Jefferson managed to get an education and after a series of stops and starts—including three and a half years at sea and two years as a military policeman in the US army—he now holds a master's degree in administration.

His genial and easy-going personality belies the tough times he experienced. "I had many jobs. When you are hungry you are not so selective, as long as it is legal." He does not regret this experience.

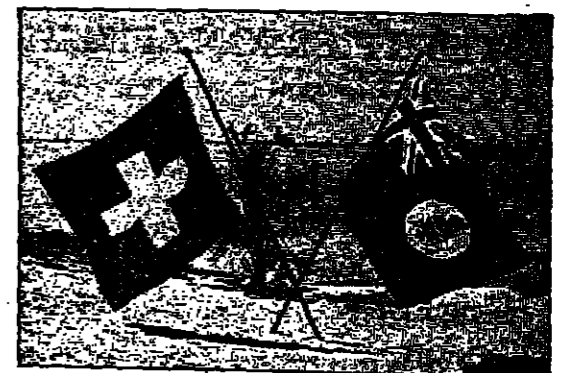
"If you come out at the end achieving something that satisfies you, why change it?"

His determination was recognised early within the administration and by the end of 1979 he had become principal secretary in the Department of Health, Education and Social Security. Just over two years later he moved to the key post of Finance Secretary. "On April 1, All Fools Day," he says with a broad grin.

Life has changed for Mr Jefferson and his people. He looks with some regret on the passing of the trusting relationships which characterised his youth. "If your neighbour spanked you, your parents did not complain because they knew you deserved it." He accepts that the strain development has put on family life has to be accepted as the "bitter that comes with economic progress."

Generally regarded as a Camonian who will influence his country's future development, his ambitions are his own private affair. But one gauge could be a remark he made about not trying for too advanced an exam before being ready: "It is a devil of a thing to put your hat where you can't reach it."

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CAYMAN ISLANDS; a reliable and respectable place for business

From the Governor of the Cayman Islands His Excellency G. Peter Lloyd, CMG, CVO.



IT IS APPROPRIATE that the Cayman Islands should be the subject of a Financial Times Survey at this time. One reason is that it is just ten years since the last survey on Cayman, and in that time tremendous progress has been made in almost every segment of the economy.

A more significant reason, I believe, is that with the recent signing of the Mutual I legal Assistance Treaty with the United States, the Cayman Islands is set to begin a new chapter in the remarkable story of its development.

It was a sign of the stature that these three small islands have achieved that the treaty signing took place here, and that Cayman is a party to the first treaty of this type to be concluded between the United Kingdom and the United States.

As I said at that treaty signing, the 1984 Narcotics Agreement made plain that we were determined to deny shelter to drug traffickers. The treaty is evidence of our determination to fight all serious crime, and it should provide a solid foundation for the future development of our financial industry.

The Caymanian people, and the sophisticated operations which have grown up with their co-operation, share a common interest in having the Islands known and respected as a place resolute in shunning any links with crime. This is the message that can valuably go out at this time.

G. Peter Lloyd,
GOVERNOR.

IN JUST OVER 20 years the Cayman Islands have been transformed from a little-regarded trio of tropical islands into one of the world's leading offshore financial centres. An economy which struggled along on philatelic sales and seamen's remittances has expanded dramatically to become one of the most envied in the Caribbean.

This has been possible because of three basic reasons: A long history of political and social stability; sustained government policies ensuring complete freedom from direct taxation and the friendly receptiveness of Caymanians to new ideas and people.

On the firm basis of these assets has been built our thriving and respected financial centre, while alongside it has grown the other pillar of our economy, tourism, taking advantage of our tropical climate, clear waters and white beaches. Complementing each other, these industries have attracted large amounts of capital from overseas investors assured by the policies of our government and the attitudes of our people.

This investment has financed large-scale construction of banking and other office complexes to house the business sector, and of hotels and condominium apartments for use by our steadily increasing flow of visitors. At the same time, the government has been enabled by healthy annual budgets to embark on its own large construction programme so that we now have a range of handsome public buildings—Legislative Assembly, Law Courts, Government Administration, Police Headquarters, Broadcasting House—as well as new roads and schools and modern port, airport and hospital facilities.

The capital investment programme, continued by successive governments, has been part of a consistent policy aimed at promoting the greatest good for the greatest number of people. Aspects of this policy have included the provision of adequate social services to ensure the all-round welfare of the community, and the equipping of Caymanians to play their full part in their country's future so that an acceptable balance is maintained between them and residents of other origins.

The pattern of government development has continued through the 1980s, keeping pace with that in the private sector, in which there have been remarkable advances in telecommunications, power generation, hotels, condominiums, office buildings, restaurants, shops and other businesses.

Ten years ago, when the last Cayman Islands survey was published in the Financial Times, the Budget estimated revenue at under C\$12m, there were 216 banks and trust companies licensed, and just over 7,500 companies registered. Our insurance industry had not been launched, and our annual total of air and cruise ship arrivals had topped the 100,000 mark for the first time. The margin by which these figures have been exceeded illustrates the high rate of growth over the ten-year period.

Our Budget for the current year anticipates revenue at C\$98.9m, and in the first eight months over \$45.5m had been collected. We started the year with a deficit of \$1.1m from 1985 and previous years—a comparatively rare event—but with expenditure estimated at \$87.4m we expect to end the year with a surplus. It is a fact in which Caymanians take pride that our government has never needed grant-in-aid from Britain to balance the annual budget.

For over 40 years we were assisted by British development aid grants, but these ceased in 1975, to be replaced by interest-free loans. The last of these was received in 1980, and while we are grateful for the help that Britain provided in our years of difficulty we are happy and proud to pay our own way without reliance on the British taxpayer. Our credit is good, and among the borrowing sources we use for funding new projects the major one is the Caribbean Development Bank.

Our banking industry continues to grow, and we now have over 400 banks and trust companies licensed, which is more than in any financial centre. As a result of legislation enacted in 1979, Cayman has also become one of the leading centres for the re-insurance industry, and we have over 320 companies licensed, a figure surpassed only by Bermuda. And the successful promotion of our Islands has made them an increasingly popular vacation resort, visited last year by over 400,000 people arriving by air or cruise ship.

Just as investors feel safe in putting their money here, our visitors come—and often come again—because they find that in the Cayman Islands they can relax among friendly people, where crime is minimal and there are no social tensions. Most of our visitors by air

By the Hon Thomas C. Jefferson, OBE, JP, Financial Secretary, First Official Member of Executive Council, and Leader of Government Business in the Legislative Assembly.



get a Caymanian welcome aboard the Boeing 727s of our national airline, Cayman Airways, which provides daily service from Miami and Houston, regular services from Kingston, and charter services from New York, Detroit, Chicago, Atlanta and Tampa.

We expect an even larger increase in our arrivals next year, when our two biggest hotels will be open. The Hyatt Regency (240 rooms) and the Treasure Island Resort (200 rooms) together represent an investment of over \$50m—which I see as a graphic and significant expression of confidence in our future as a tourist resort.

In every aspect of our development it has been the policy of Government to ensure that, while welcoming investment and expertise from overseas, every chance is given for Caymanians to participate in their country's prosperity. Nearly 900 people are employed in our financial institutions, and I am glad to say that over 75 per cent of them are Caymanians and that they are steadily rising to the highest levels of management and supervision in this key sector of our economy.

These have been termed "the Fortunate Islands" and this is true not least in the fact that we have had little or no unemployment and we have one of the highest standards of living in the Caribbean. And despite the fact that our population has risen rapidly to over 21,000, of whom more than 5,000 have come from over 50 other countries, we have retained an enviable social harmony.

The years when these Islands were remote from the world have been left far behind. Today we have the most modern forms of telecommunications available, with satellite and marine cable links providing the telephone, telefax, facsimile and databank services essential for our financial centre operations. With 250 telex sets in use we have the highest per capita provision of this facility in the world.

Nor has the government ignored the need to keep pace technologically. Early this year we installed the first DEC VAX cluster computer system in the Caribbean, supplementing a DEC-PDP 11/70 installed five years ago. About 70 per cent of government departments now have access to computer application systems or office automation.

Such provision shows our realisation of the need to be forward-looking if Cayman is to remain in the forefront of international financial operations—a role reflected in the billions of Eurodollars involved in daily transactions here. We cannot afford to be complacent, for we are well aware of the potential fragility of a sector which depends on continuing confidence in Cayman as a reliable and respectable place to do business, as well as on world conditions beyond our control.

I have great confidence that, with public and private sectors working toward this common purpose, we shall maintain the image that has made possible our remarkable progress.

THE NEW TREATY

THE MUTUAL Legal Assistance Treaty, signed by the governments of the United Kingdom, the Cayman Islands and the United States in July, is a sincere effort by the three governments to overcome the difficulties created by attempts to use our confidentiality rules to hide criminal activity.

Our government has always aimed for a clean operation of our financial centre. This is not only good sense for the long term but it reflects the upstanding character of the Caymanian, whose Christian principles have led to the banning of casinos and all other forms of gambling.

At the same time, we have recognised the essential need of secrecy for the business transacted here, hence the Confidential Relationships (Preservation) Law, enacted in 1976 and reinforced by heavier penalties in 1979. We remain convinced that the legitimate investor has a right to confidentiality when he does business in our Islands, but in recent years we have been forced to recognise that this protection has been used to shield the international movement of illicit funds, especially those resulting from drug trafficking.

Because we shared this concern with the United States we entered into the Narcotics Agreement with them in 1984, and undertook at that time that providing the agreement worked satisfactorily we would negotiate a legal assistance treaty with them. Under the Agreement our Attorney General was required to obtain and provide information in Cayman on persons certified by the U.S. Attorney General to be involved in a narcotics-related investigation. Since the agreement took effect, evidence has been provided in about 60 cases and has assisted federal investigations of drug trafficking involving several hundred million dollars, with the result that a number of notorious drug traffickers have been jailed.

Under the treaty, the enabling legislation for which has recently been approved by the Cayman Islands Legislative Assembly, we have undertaken to provide information to assist investigation of a broader range of serious crimes. This is the first such treaty to be concluded between the US and Britain, and it is likely to be a model for others as there is a growing awareness among nations of the need to co-operate in combating international crime.

Some doubts and fears have been expressed about the effects the treaty may have on business conducted in our financial centre, but I am convinced that the treaty need cause no fears to anyone who does not engage in crime. And it is important to note here that we in Cayman do not recognise tax avoidance as a crime and the treaty specifically excludes tax offences unless they involve the unlawful proceeds of a crime covered by the treaty.

At the time the Narcotics Agreement was signed I said I felt it was a major step forward in ensuring the future of our financial industry. I believe this has been borne out by our experience in operating the Agreement, which has shown that our services and confidentiality rules have been abused, though not to the extent that some publications have claimed.

There were apprehensions, too, about the possible effect of the 1984 agreement upon financial business here, but these proved not to be justified—as illustrated by the fact that our total of licensed banks and trust companies increased by 40 that year. Those of us who carry the responsibility of supervision of our financial industry are content that whatever funds and operations moved away as a result of the agreement were undesirable and their departure is no loss.

In the same way, I expect the treaty to continue the process of setting the right tone for the future development of our financial centre so that reputable businesses are attracted to it. We have been greatly encouraged by the fact that since the treaty was signed we have had applications for banking licences from three large Japanese institutions—two of which are ranked as the world's largest and second largest. This means that 20 of the world's top 25 banks have licences here.

We shall continue to strive to provide an offshore base of untarnished reputation for such prestigious businesses, so that Cayman plays an increasing role in international finance.

The services and opportunities we offer

BANKING

THE CAYMAN ISLANDS have no central bank, and the money supply is regulated by the Cayman Islands Currency Board, a statutory body set up in 1972 when the Cayman dollar (C\$1=US\$1.20) was first issued. The board maintains its reserves mainly in US dollar-denominated, government-guaranteed securities. At the end of 1985 the board's assets stood at C\$17.9m, and currency in circulation amounted to C\$11.3m.

Despite the lack of a central bank the Islands have developed a remarkably sophisticated banking system, which has grown rapidly into one of the foremost offshore banking centres in the world. In a British colony with a stable, progressive government sensitive to the needs of the banking community, banks have been keen to obtain licences to operate here. Other advantages include excellent communications, ready access to the eurocurrency market, a minimum of regulations, confidentiality protected by a law imposing heavy penalties, no taxation of profits, a readily available pool of legal and accountancy expertise, and effective prudential supervision. As a result there are now just under 500 banks and trust companies licensed by the government.

Nearly all licences issued in recent years have been to well-known banking corporations, and of the world's 25 largest banks 20 now have Cayman Islands licences. The largest number are from North America (38 per cent), with Western Europe (33 per cent) a close second, but overall banks from 51 countries are licensed. Total assets of the Cayman Islands operations of these banks reached some US\$175bn at the end of 1985, a figure reflecting the Islands' importance at the centre of the global eurocurrency market.

Two types of licence can be issued, "A" and "B," though there is also a restricted version of the latter which allows the licensee to deal only with certain named customers. In principle the distinction between the two categories is one of function and not quality. An "A" licence bank, of which there are 30, may undertake domestic and offshore business, while a "B" licensee is limited to offshore business.

The Inspector of Banks and Trust Companies, seconded from the Bank of England under the technical assistance programme of the International Monetary Fund, carries out close supervision of the banks in accordance with the "Principles for the supervision of banks' foreign establishments," better known as "The Basle banks' foreign establishments" which are conducted with the banks and Concorvat. Regular meetings are conducted with the banks and internationally accepted standards are required. Banks have come to expect supervision and the close, effective, prudential supervision carried out in the Cayman Islands meets this specification.

COMPANY REGISTRATION

NEARLY 18,000 COMPANIES are registered in the Cayman Islands, for purposes of investment, sales, trading, shipping, insurance, real estate and a wide variety of other aspects of international finance and commerce. To the benefits of operating in the Islands' stable, tax-free environment are added the advantages of an efficient, computerised system of company registration and ample availability of company management expertise. Companies can be incorporated in two or three days.

The Companies Law is based on the United Kingdom's Companies Act, 1948, with amendments to suit the offshore situation. Four types of company may be registered: Companies limited by shares; companies limited by guarantee; unlimited companies; and non-profit associations. They may be either ordinary companies, exempted companies, or foreign companies.

Exempted companies, which form a large majority of those on the register, are licensed to operate offshore. They can enjoy a government guarantee that should direct taxation ever be introduced they will be exempt from it for at least 20 years.

Anonymity is guaranteed by a strict confidentiality law. Nominee shareholders may be registered by exempted and ordinary companies, so that the beneficial shareholders are not recorded or known to the Registrar. Alternate directors may also be appointed, easing the statutory requirement of holding an annual meeting in the Islands.

A recent law amendment allows a company to be formed with only one subscriber. It is also an advantage that an exempted company does not have to file audited annual accounts.

Grand Cayman is well supplied with companies providing company management services, most of them being associated with local legal firms and accountancy practices. They are subject to registration and regulation by the Registrar. Such firms are able to provide registered offices, nominee directors and other similar services.

For a foreign company, which is a company incorporated outside the Islands but carrying on business within the Islands, simplified registration procedures apply.

Enquiries about company formation may be addressed to: The Registrar of Companies, Tower Building, Grand Cayman, BWI. Tel: (809) 94-97999.

INSURANCE

AS A DOMICILE for offshore captive insurance companies, the Cayman Islands are second only to Bermuda in the number of captive insurance companies licensed to transact business.

Our Insurance Law came into effect in June, 1980, when all companies issuing insurance policies, or whose title suggested they were in any way connected with the insurance business, were required to submit an application for a licence. Many submitted applications, though others did not and chose to liquidate or relocate.

We now have 323 active companies submitting annual accounts, and because of the very unsettled state of the international insurance market, and severe lack of available capacity, the number of licence applications had increased dramatically over the past year.

The Islands are now well organised to take advantage of the present interest in captive insurance companies, and many of the biggest corporations in North America have seen the advantages of setting up captives here.

We have 30 licensed Underwriting Managers (including some of the biggest names in insurance broking), and they also come under the framework of the Insurance Law.

We have ample auditing and accounting expertise (including all the "Big 8" accountancy firms) and some innovative legal minds to advise and assist potential licensees.

We have a separate insurance department with insurance and accounting expertise, and we have room for expansion. A licence application can be processed within four to six weeks.

A copy of our booklet, "Cayman Islands Guide to Offshore Insurance, 1986-87" may be obtained by writing to: The Department of Insurance, Government Administration Building, Grand Cayman, BWI.

The Government of the Cayman Islands

Government Administration Building

Grand Cayman, BWI

Telephone: (809) 94-97900 - Telex: CP 4260 CIGOVN

Representative in the United Kingdom:

Mr. Thomas Russell, CMG, CBE,

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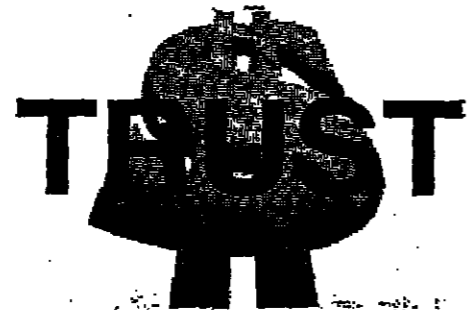
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Insurance

Curbs may control boom

THE INSURANCE business in the Cayman Islands is booming, with applications for new licences at an all time high. But some fear a slowdown could be imminent, because of new US legislation and agreements concerning offshore tax havens.

Today there are 328 active licensed captive insurance companies registered in Cayman, managing and reinsuring the risks of their parent companies and affiliates. In addition there are 80 underwriting management firms. The cautious estimate by officials is that these companies will generate some US\$1.6bn in premiums this year.

There were a record number of applications to register insurance companies in the first six months, 58 compared with 49 for all of 1985. Even in 1983, the previous peak year, the half-year total was only 43.

But this silver cloud has a grey lining in the form of two recent moves by the US Government designed to curb offshore insurance activities. The first blow came with the waiving of US federal excise tax on insurance premiums paid in Barbados, and soon in Bermuda too. The second is the plan to sharply reduce the percentage of US ownership required in an offshore company before its profits become liable to US taxation.

The Barbados and Bermuda treaties allow relief from the federal excise tax of 4 per cent on direct insurance premiums and 1 per cent on reinsurance premiums. This was granted in exchange for the island's co-operation with the US Government in tracking down tax avoidance and evasion by US citizens.

The agreement has been in force in the Barbados since

February and has drawn away some new business from the Caymans. The Bermuda treaty, expected to be ratified by the Senate before the end of this year, may have a much more serious impact as it is the largest offshore insurance centre in the Caribbean.

The fear is that this cost saving will adversely affect the Cayman, which has already seen some business going to Barbados. This is particularly disconcerting for the insurance community, which experienced a revival of business in late 1984 and 1985 following the slowdown of 1983.

But these worries are overshadowed by fears over the proposed revision by Washington of the regulations governing the taxation of undistributed profits of companies overseas. The idea is that only 25 per cent ownership of the capital of a company need be American to make its profits liable to taxation. This is less than half the existing ownership requirement.

This could have a dramatic impact on offshore insurance operations. "We are in a state of hiatus, not knowing what will be the eventual outcome. But this could be an even more serious problem than the federal excise tax issue," says Mr Don Westwoodland, managing director of Transnational Risk Management and chairman of the Cayman Underwriting Managers' Association.

Mr Anthony Stalling of Samuel Montagu (Cayman), less pessimistic though clearly wary. "This will slow down affairs until equivalent parts of the new legislation are clarified and new formulas found for cases that they do not fall into the

US tax net," he explains. Cayman has not seen companies leave so far, according to Mr Peter Bates, the Government's supervisor of insurance. But he admits that some of the larger ones may pull out when the new US offshore insurance taxation proposals come into effect. However, at the moment, "we are still receiving applications," he says, pointing to this year's record figures.

Cayman emerged as a serious insurance and reinsurance centre after June 1980 when the new insurance law became operational and forced a clean out among the 500 companies registered under the Companies Act which had the word insurance in their names. It was often impossible to tell in those days whether a company was engaged in genuine insurance or was helping in tax evasion in other countries, or providing a vehicle for fraud.

The new legislation required the insurance companies to register and comply with certain, far from onerous conditions. Some 300 applied and 250 were approved. This number has now grown to 320 "genuine insurance companies," as Mr Bates describes them.

At the heart of the island's insurance regulatory system is the certificate which states that the insurer has complied with the information in its licence application, signed by the underwriting manager or auditor, it is lodged with the superintendent and thereafter regulatory interference is minimal.

This to a large extent self-regulatory arrangement, together with the enforcement of strict business secrecy, has



Aerial symmetry: Cayman Airways, far from taffing off, is stepping up flights to handle convention business

helped boost the tax-free island as an attractive place to write off-shore insurance. These are the very elements which have worried developed countries who see it as an opening for tax evasion.

Lawmakers and regulators in countries such as the US are concerned about this because they are aware of the relative ease with which money can be transferred as reinsurance, with scant regard for national boundaries. Because of Cayman's secrecy laws, it is extremely difficult to trace deliberate insurance frauds, except in the case of crimes which sometimes could only be

proven if the Cayman was to release the information which it so jealously guards.

Much of the growth in the offshore sector has come from the captive insurance market, with 80 per cent of the companies being from the US. Canada and the UK are the second largest source of business while the remainder comes from the rest of the world.

The Cayman has specialised in association-type captive insurance companies. These are created by like minded individuals or organisations which combine to insure their risks. More than 30 per cent of the companies registered fall into

this category. Cayman has established a name for itself in the medical malpractice association field since Harvard Medical School decided to locate its operations on the island some years ago after being turned down by Bermuda.

This type of operation is second in number only to the 45 per cent share of the single parent type.

The direct contribution to the Cayman budget is some C\$1.7m in fees, plus a harder-to-quantify amount derived from employment, the construction, purchase and rental of buildings, servicing and ancillary secondary services.

Companies

US treaty pierces veil of secrecy

THE NUMBER of companies registered on the Cayman Islands has risen in a decade and in spite of a slow-down in growth over the past couple of years their incorporation and annual fees now provide more than 10 per cent of the budget.

The volume of company business, which is based to some extent on a lack of reporting requirements, is believed to have increased even more dramatically in this period.

The pace of new company registration has fallen from the peak during 1980-82 when it reached 3,000 annually. In the past couple of years new registrations has averaged about 2,000 per annum. There was a modest turnaround in 1985 and the figures for the first half of this year continued the renewal of growth.

With companies being removed from the register at the rate of some 1,500 a year, usually for failing to pay annual licence fees for two years, the total number of companies has stood at about 18,700 by the middle of 1986, according to Mr Woodward Terry, the Registrar of Companies.

Companies are a good source of revenue for the islands which will earn C\$7m from incorporation and annual fees this year. They also create employment for lawyers, accountants, management and bank trust companies and clerical staff. Freedom from taxation, the proximity of the US where the bulk of new business originates and the ease with which companies can be formed in the Cayman are some of the major reasons why so many companies have registered. Until 1984 the assurance of complete confidentiality could have been added to the list of benefits. That guarantee was weakened by the 1984 Narco-

tics Agreement which allowed the US authorities access to the records in the Cayman of companies or individuals suspected of involvement in drugs trafficking.

The new Mutual Assistance Treaty has rendered the promise of secrecy almost worthless. The US is now entitled, under certain circumstances, to look into the accounts of a company or person believed involved in any of a wide range of criminal offences.

Though all matters relating directly to taxes have been excluded from the treaty, it is uncertain how long this situation will continue. Having won the right to pierce the veil of secrecy where drugs and criminal activities are concerned, Washington is clearly intent on closing the loopholes which allow its citizens to use tax havens to avoid or evade taxes. (This distinction does not exist on tax-free Cayman).

It is expected that the treaty may produce another slowdown in company registrations while

New Company Registrations

	Ordinary	Exempt	Total
1976 ...	638	639	1,281
1977 ...	710	840	1,578
1978 ...	826	1,011	1,905
1979 ...	1,020	1,457	2,533
1980 ...	1,129	1,751	2,979
1981 ...	1,151	1,536	2,682
1982 ...	948	1,527	2,530
1983 ...	893	1,549	2,284
1984 ...	679	1,251	1,964
1985 ...	745	1,226	2,017

Source: Cayman Registrar of Companies.

the market absorbs its implications. It is also thought that some business fearful of prying eyes may be withdrawn from the Cayman. But most experts believe these will be temporary adjustments with growth being resumed after a pause, as was the case following the Narcotics Agreement.

While banking and insurance are now carefully regulated, there is only minimal

regulation of the companies on the register, they can operate with nominee shareholders; they do not have to hold an annual meeting; they can alter their articles of association without restriction and they do not have to disclose financial information.

One official admits that companies can be registered too easily, "without any one enquiring into their bona fides. Our act is not as clear as it ought to be because crooks can bring impeccable references when wishing to do business," the official comments frankly.

The large management firms, trust companies and legal offices do, perhaps, provide some safeguard against the establishment of companies intended as vehicles of fraud or set up for money laundering. But smaller operators and newcomers to the field cannot afford to be as choosy in who they accept as their clients.

The new treaty has intensified the worries that they could be implicated in wrongdoings

about which they know nothing. Mr Casey Gill, president of the Law Society, explains: "Our concern as lawyers is that under the treaty we may get into an exposed situation for dealing with a criminal, though we did not know he was a criminal."

Mr Paul Harris, a chartered accountant and president of International Management Services, says: "In future we will want to know the source of the funds of the companies we work with." He believes the Cayman financial industry should seek business further afield than the US and also move from the copying to the innovative.

"Banking and insurance were copied from Bermuda and the Bahamas. We should be advising mutual funds and the entertainment industry to set up here." He points out that often "the investment in a film comes from one country, it is shot in another, the stars are British, the director American and the royalties come from all over the world." The only sensible solution is an offshore company.

Profile: Jim Bodden

"LIFE is a street with two sidewalks and you must walk down one side or the other, there is no neutrality. So I guess I create a lot of enemies," says Mr Jim Bodden, the man who continues to dominate Caymanian politics two years after losing the elections. "Mr Jim," as he is known to all, stirs passions among both friends and enemies, of which he seems to have equal amounts. You may like him or you may hate him, but no one is indifferent to Cayman's flamboyant human dynamo.

His supporters believe that he is responsible for the island's massive development in the past decade. His critics blame him for being dictatorial, cutting corners and being too prone to looking after his own. He dismisses his opponents as "idiots and incompetents." "My people trust me because they know that I make quick decisions and cut through all

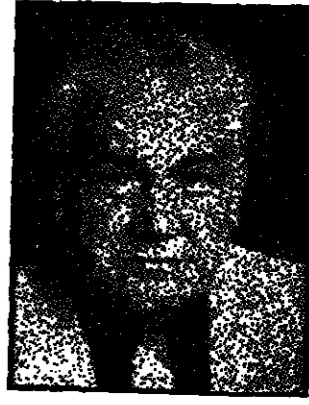
the bureaucracy. I do not lean towards the civil service at all. They say I was a dictator, but we got things done," he says in explanation of both his personal popularity and the success of his administrations in developing the island.

Though there is no prime minister under the Caymanian political structure, there was no doubt that for the eight years between 1978-84 Mr Jim was primus inter pares, most definitely the leader among those formally his equals. Now at the centre of the major storm over the Mutual Assistance Treaty with the US, which threatens to rent great holes in the commercial secrecy laws, he says: "I was ready to retire; I have a girl friend 20 years younger than me and was learning to relax. But then I realised that this Government is ruining the country and that my job is not yet done."

He admits to enjoying being at the helm. "I'm a salesman

and love making deals. I have made more money than anyone on the island and lost fortunes and made them again," he says proudly, while chain-smoking in spite of a minor heart attack just before his recent 56th birthday.

How long will he continue to fight the political battles? "I will just step into the shadows until we have new elections. If my group loses, then I will shut up and retire from politics."



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LONDON RECENT ISSUES

LONDON RECENT ISSUES

EQUITIES

Table of equity prices with columns for Name, Price, Change, and % Change. Includes companies like Anglo Irish, Anglo Saxon, and Anglo American.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for Name, Price, Yield, and % Change. Includes companies like Anglo Irish, Anglo Saxon, and Anglo American.

"RIGHTS" OFFERS

Table of rights offers with columns for Name, Price, Yield, and % Change. Includes companies like Anglo Irish, Anglo Saxon, and Anglo American.

AUTHORISED UNIT TRUSTS

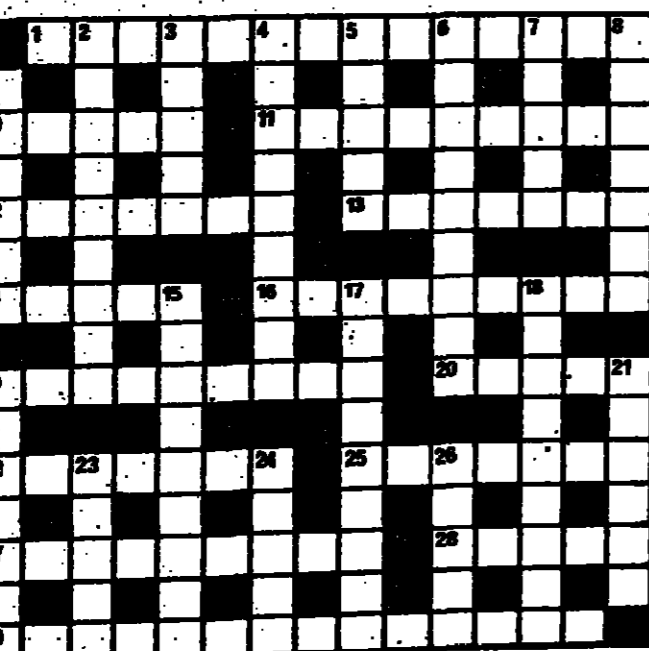
Large table listing various unit trusts with columns for Name, Price, Yield, and % Change. Includes trusts like Anglo Irish, Anglo Saxon, and Anglo American.

FT UNIT TRUST INFORMATION SERVICE

Table listing unit trust information with columns for Name, Price, Yield, and % Change. Includes trusts like Anglo Irish, Anglo Saxon, and Anglo American.

FINANCIAL TIMES SURVEY: The Financial Times proposes to publish a MANAGING ENERGY SURVEY on December 2, 1986, copy date November 14. Lists subjects like Introduction, Popularity Money, Ideal Home, etc.

FT CROSSWORD PUZZLE No. 6,173



ACROSS: 1 A vacancy, having no bias (4-10); 2 Celebrated journalist after a hefty rise (6); 3 Vital to bring in a worker (9); 4 Put out to make work (5); 5 This ally is totally opposed (9); 6 Send away non-drinkers who go out of textiles (5); 7 Direction small number take to make more palatable (7); 8 Attempts to include a bachelor in the families (6); 9 Carry on through strict amalgamation (5); 10 Declaration that is false rots in sea (9); 11 One of twenty usually that come to light (9); 12 Nothing in rich organisation suggests harmonious group (5); 13 Strip off peel (7); 14 Happy he has an itchy finger (7); 15 To that route, then interchange (9); 16 Can Nalco keep secret a recorded item? (5); 17 Link mail? (14); 18 Showing I'd be in furnishing (9).

Vertical text on the left margin, possibly a page number or reference code.

INSURANCE, OVERSEAS & MONEY FUNDS

Main table containing financial data for various insurance, overseas, and money funds. Includes columns for company names, fund names, and numerical values.

OFFSHORE AND OVERSEAS

Money Market Trust Funds

Money Market Bank Accounts

TRADITIONAL OPTIONS 3-month call rates

Table of financial data on the left side of the main table, including various fund listings.

Table of financial data in the middle-left section of the main table.

Table of financial data in the middle section of the main table.

Table of financial data in the middle-right section of the main table.

Table of financial data on the right side of the main table.

Table of financial data on the far right side of the main table.

Notes and additional information at the bottom of the page, including a disclaimer and contact details.

BRITISH FUNDS

Table of British Funds with columns for Name, Stock, Price, Last, Bid, Offer, and % Change.

AMERICANS

Table of American Funds with columns for Name, Stock, Price, Last, Bid, Offer, and % Change.

LONDON SHARE SERVICE

Main table of London Share Service with columns for Sector (e.g., BUILDING, TIMBER, ROADS), Company Name, Stock, Price, Last, Bid, Offer, and % Change.

ENGINEERING - Continued

Table of Engineering stocks with columns for Company Name, Stock, Price, Last, Bid, Offer, and % Change.

INDUSTRIALS - Continued

Table of Industrial stocks with columns for Company Name, Stock, Price, Last, Bid, Offer, and % Change.

INDUSTRIALS - Continued

Table of Industrial stocks with columns for Company Name, Stock, Price, Last, Bid, Offer, and % Change.

Over Fifteen Years

Table of funds with a track record of over 15 years.

Undated

Table of undated funds.

Index-Linked

Table of index-linked funds.

INT. BANK AND ISSUES

Table of international bank and issue funds.

CORPORATION BONDS

Table of corporation bond funds.

COMMONWEALTH & AFRICAN BONDS

Table of Commonwealth and African bond funds.

LOANS

Table of loan funds.

Public Board and Ind.

Table of public board and industrial funds.

Financial

Table of financial funds.

FOREIGN BONDS & RAILS

Table of foreign bonds and rail funds.

AMERICANS

Table of American funds.

CANADIANS

Table of Canadian funds.

BANKS, HP & LEASING

Table of bank, HP, and leasing funds.

Hire Purchase, Leasing, etc.

Table of hire purchase, leasing, etc. funds.

BEERS, WINES & SPIRITS

Table of beer, wine, and spirit funds.

BUILDING, TIMBER, ROADS

Table of building, timber, and road funds.

DRAPERY AND STORES

Table of drapery and store funds.

ENGINEERING

Table of engineering funds.

HOTELS AND CATERERS

Table of hotel and caterer funds.

INDUSTRIALS (Misc.)

Table of miscellaneous industrial funds.

INDUSTRIALS - Continued. Table listing various industrial stocks with columns for Stock, Price, Last, Bid, Offer, and YTD %.

LEISURE - Continued. Table listing leisure-related stocks with columns for Stock, Price, Last, Bid, Offer, and YTD %.

PROPERTY - Continued. Table listing property-related stocks with columns for Stock, Price, Last, Bid, Offer, and YTD %.

INVESTMENT TRUSTS - Cont. Table listing investment trusts with columns for Stock, Price, Last, Bid, Offer, and YTD %.

FINANCE, LAND - Cont. Table listing finance and land-related stocks with columns for Stock, Price, Last, Bid, Offer, and YTD %.

MINES - Continued. Table listing various mining stocks with columns for Stock, Price, Last, Bid, Offer, and YTD %.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade stocks.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publisher stocks.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising stocks.

SHOES AND LEATHER

Table listing shoe and leather stocks.

SOUTH AFRICANS

Table listing South African stocks.

TEXTILES

Table listing textile stocks.

INSURANCES

Table listing insurance stocks.

PROPERTY

Table listing property stocks.

TOBACCOS

Table listing tobacco stocks.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land stocks.

OVERSEAS TRADERS

Table listing overseas trader stocks.

PLANTATIONS

Table listing plantation stocks.

LEISURE

Table listing leisure stocks.

PROPERTY

Table listing property stocks.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land stocks.

FINANCE, LAND, ETC

Table listing finance, land, and other stocks.

MINES

Table listing mining stocks.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

NOTES: Underneath the following table, prices and returns are given in pence and fractions. The following table shows the price and return of the following stocks...

PLANTATIONS: The following table shows the price and return of the following plantations...

MINES: The following table shows the price and return of the following mines...

REGIONAL & IRISH STOCKS: The following table shows the price and return of the following regional and Irish stocks...

Recent Issues and Rights: Page 43 (International Edition Page 33)

This service is available to every Company listed in the Stock Exchange's Official List for a fee of £275 per annum for each category.

WORLD STOCK MARKETS

AUSTRIA 1986 High Low Nov. 7 Price Frs. 3,200 3,100 Credit nat'l pp 3,200

FRANCE 1986 High Low Nov. 7 Price Frs. 1,211 1,175 Emprunt 4 1/2 1,211

AUSTRALIA 1986 High Low Nov. 7 Price AUST. \$ 4.1 3.85 Adl Int'l 4.1

JAPAN 1986 High Low Nov. 7 Price Yen 1,970 1,910 Alroto 1,970

CANADA TORONTO Prices at 2:30pm November 7 588 AMCA Int \$111 11 11

USA 1986 High Low Nov. 7 Price Frs. 3,200 3,100 Credit nat'l pp 3,200

USA 1986 High Low Nov. 7 Price Frs. 3,200 3,100 Credit nat'l pp 3,200

MONTREAL Closing prices November 7 8972 Bank Mont 894 359 359

ITALY 1986 High Low Nov. 7 Price Lira 24,985 19,980 Banco Com'l 24,985

NETHERLANDS 1986 High Low Nov. 7 Price Gld. 68 64.5 ADF Holding 68

HONG KONG 1986 High Low Nov. 7 Price H.K. \$ 29.2 27.4 Bank East Asia 29.2

SWEDEN 1986 High Low Nov. 7 Price Kroner 290 275 AGA 290

SPAIN 1986 High Low Nov. 7 Price Ptas 2,355 2,315 Banco Bilbao 2,355

GERMANY 1986 High Low Nov. 7 Price DM 280 275 AEG 280

SWITZERLAND 1986 High Low Nov. 7 Price Frs. 875 870 Adia Int'l 875

OVER-THE-COUNTER Nasdaq national market, closing prices, November 7

NORWAY 1986 High Low Nov. 7 Price Kroner 191 148 Borgesen Bank 191

INDICES NEW YORK DOW Jones 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES AUSTRALIA All Ord. (1/100) 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES CANADA Toronto 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES FRANCE CAC 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES GERMANY DAX 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES ITALY ISE 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES JAPAN Nikkei 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES AUSTRALIA All Ord. (1/100) 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

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INDICES JAPAN Nikkei 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES NEW YORK DOW Jones 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES AUSTRALIA All Ord. (1/100) 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

CANADA Toronto 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

NEW YORK ACTIVE STOCKS Friday Stocks Closing on traded price day

INDICES AUSTRALIA All Ord. (1/100) 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES CANADA Toronto 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES FRANCE CAC 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES GERMANY DAX 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES ITALY ISE 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

INDICES JAPAN Nikkei 1986 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3

N. AMERICAN QUARTERLY RESULTS CLARK EQUIPMENT Net profit 1986-87 22.2m

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, November 7

Main table of stock prices with columns for stock name, price, and change. Includes sub-sections for 'D', 'C', 'E', 'H', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Continued on Page 43

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, High, Low, Last, Change, and various market indicators. Includes a handwritten note 'JP Nov 15 50' at the top.

Table of AMEX Composite Closing Prices. Columns include Stock, High, Low, Last, Change, and various market indicators.

OVER-THE-COUNTER Nasdaq national market, closing prices, November 7

Table of Over-the-Counter (Nasdaq) national market closing prices for November 7. Columns include Stock, High, Low, Last, Change, and various market indicators.

AMSTERDAM/DELFT/EINDHOVEN GRONINGEN/THE HAGUE/HAAERLEM/HEEMSTED/ LEIDEN/LEIDERDORP/OEGSTGEEST/ RUSWIJK/ROTTERDAM/UTRECHT/WASSENAAR THE NETHERLANDS. HAND DELIVERY SERVICE. Your subscription copy of the FINANCIAL TIMES can be hand-delivered to your office in the centre of any of the cities listed above. For details contact: Richard Willis. Tel: 020 239430. Telex: 16527.

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

News no longer upsets the dollar

By COLIN MILLHAM

SENTIMENT SURROUNDING the dollar has changed. Bad news no longer sends dealers rushing to sell the currency, and good news generally provides a further excuse to buy.

Japanese institutional investors and this was hard to judge. About 90 per cent of the 10-year notes and 94 per cent of the 30-year bonds sold at auction were taken up by the New York district, which means the US investment banks such as Goldman Sachs, Merrill Lynch, Morgan Stanley and Salomon Brothers were making a "bullet" bid for about 33 per cent of the 30-year bonds at a yield of 7.50 per cent, but this soon proved revised their expectations to a figure fairly near the final outcome.

not take it well. The average yield of 7.54 per cent was not as low as at one time hoped. The market was full of rumours in the early stages of Thursday's auction, and it was suggested Salomon Brothers were making a "bullet" bid for about 33 per cent of the 30-year bonds at a yield of 7.50 per cent, but this soon proved revised their expectations to a figure fairly near the final outcome.

unchanged rate of 7 per cent compared with forecasts of 6.8 per cent to 7 per cent, but a more encouraging figure for the dollar was a rise of 230,000 in non-farm employment, against expectations of 185,000 to 210,000.

The impact was muted however, and the US currency was unable to move up to a new trading range. This was the only important economic news released last week. This week forecasters see a rise of about \$8m in today's September US consumer credit, largely because cut price finance deals encouraged a high level of car sales.

Friday will be a heavy day as far as US statistics are concerned. October retail sales are expected to fall about 4 per cent to 44 per cent, although Morgan Stanley has forecast a decline of 5.6 per cent, reflecting the drop in car sales as finance incentives have come to an end. Inflation is forecast to remain under control, with October retail prices rising a modest 0.1 per cent to 0.2 per cent. Industrial production for the same month is expected to show an equally modest increase of 0.2 per cent, but in the present circumstances these figures should be enough to keep a firm base under the dollar.

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FORWARD TRUST GROUP A member of Midland Bank Group

Table with columns: Strike, Call, Put, Price, etc. for various currency options.

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Table with columns: Strike, Call, Put, Price, etc. for various currency options.

Table with columns: Country, Rate, % change, etc. for EMS European Currency Unit Rates.

Table with columns: Country, Rate, % change, etc. for Exchange Cross Rates.

Table with columns: Country, Rate, % change, etc. for Euro-Currency Interest Rates.

Table with columns: Country, Rate, % change, etc. for Pound Spot - Forward Against the Pound.

Table with columns: Country, Rate, % change, etc. for Dollar Spot - Forward Against the Dollar.

Table with columns: Country, Rate, % change, etc. for Currencies.

Table with columns: Country, Rate, % change, etc. for Sterling Index.

Table with columns: Country, Rate, % change, etc. for Currency Movements.

Table with columns: Country, Rate, % change, etc. for Euro-Currency Interest Rates.

Table with columns: Country, Rate, % change, etc. for Pound Spot - Forward Against the Pound.

Table with columns: Country, Rate, % change, etc. for Dollar Spot - Forward Against the Dollar.

Table with columns: Country, Rate, % change, etc. for Currencies.

CEDEL HAS CLEARED US \$ 1.000.000.000.000 TRANSACTIONS IN EURO-SECURITIES SINCE 1ST OF JANUARY 1986 WE THANK OUR PARTICIPANTS FOR THEIR SUPPORT

MONEY MARKETS

Cautious optimism in London

LONDON WHOLESALE interest rates were slightly softer last week, but the yield curve was almost flat on money market rates from the overnight through to the year, suggesting there was little confidence in predicting the future trend.

There was no surprise in the Chancellor's forecast of 3.75 per cent inflation in the fourth quarter of 1987, but the economist surveyed came out with a median figure of 4.6 per cent when asked what the figure would be, and this was before they knew the higher level of public spending. On the other hand the Government's estimate of a current account deficit of £1.5bn in 1987 was considered realistic.

FT LONDON INTERBANK FUNDING

Table with columns: Bid, Offer, etc. for FT London Interbank Funding.

NEW YORK

Table with columns: Bid, Offer, etc. for New York market rates.

BANK OF ENGLAND TREASURY BILL TENDER

Table with columns: Bid, Offer, etc. for Bank of England Treasury Bill Tender.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with columns: Location, Rate, Change, etc. for Weekly Change in World Interest Rates.

LONDON MONEY RATES

Table with columns: Bid, Offer, etc. for London Money Rates.

OTHER CURRENCIES

Table with columns: Country, Rate, % change, etc. for Other Currencies.

FORWARD AGAINST STERLING

Table with columns: Country, Rate, % change, etc. for Forward Against Sterling.